

**ANNUAL PLAN
AND BUDGET
2013-2014**



YOUR COUNCIL

Lord Mayor

Robert Doyle

Deputy Lord Mayor

Susan Riley

Councillors

Richard Foster

Rohan Leppert

Kevin Louey

Stephen Mayne

Cathy Oke

Ken Ong

Beverley Pinder-Mortimer

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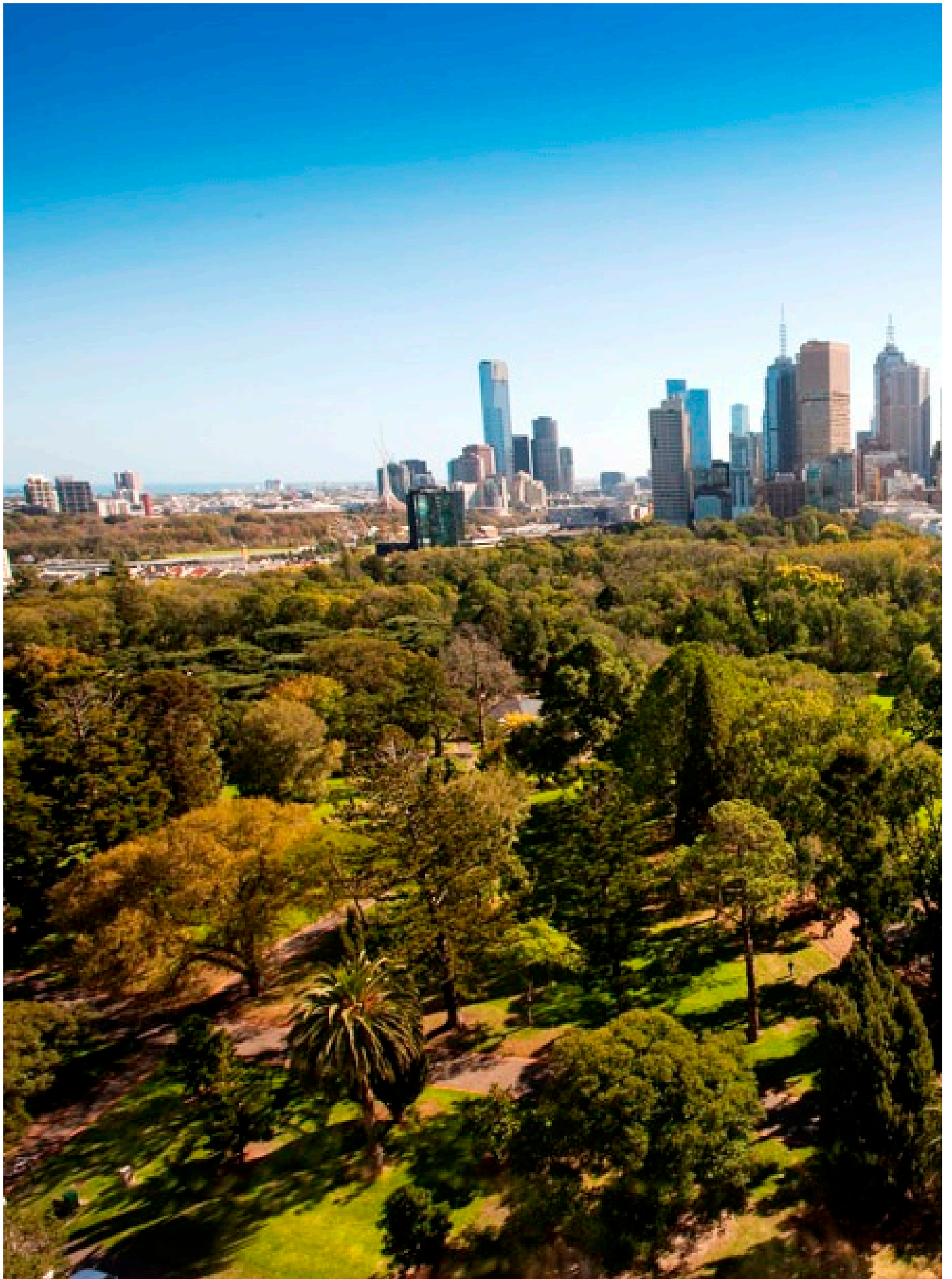
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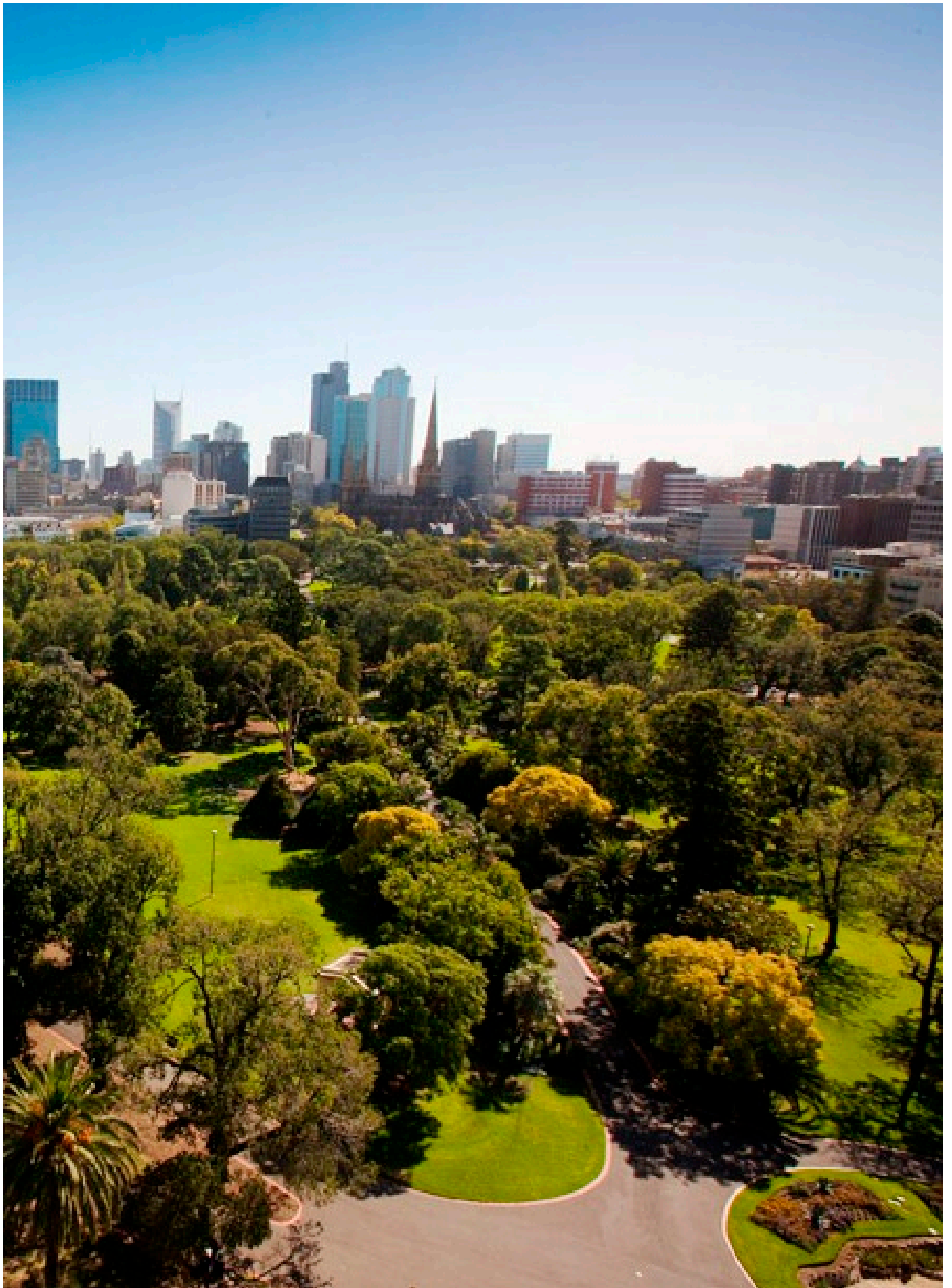
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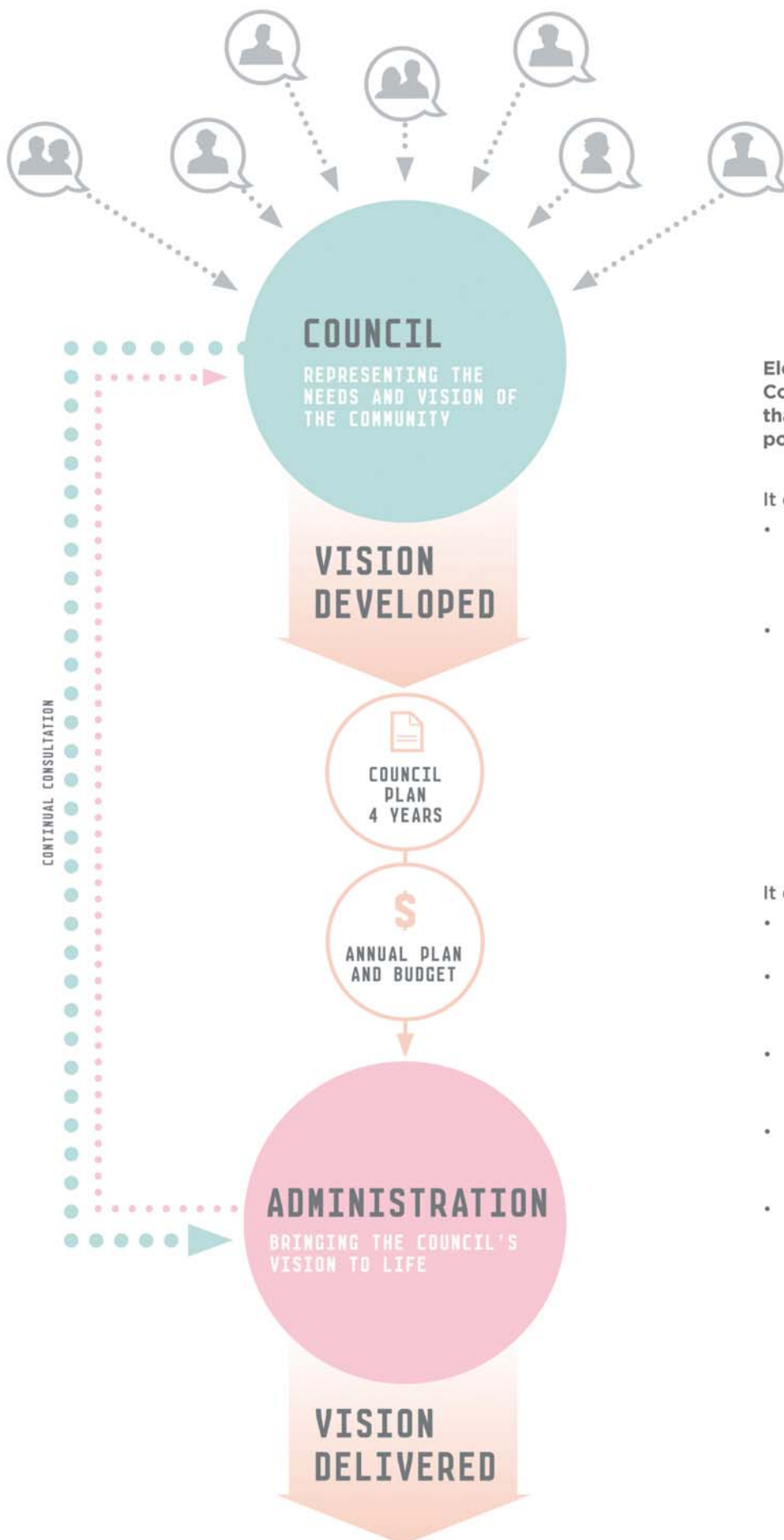
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Elected by the community, the Council is the decision-making body that sets the strategic direction and policy of the municipality.

It delivers the:

- Four Year Council Plan, which sets out what the Council will achieve during its four-year term to further the community vision; and the
- Annual Plan & Budget, which describes the Council's key objectives and activities for each 12-month period.

The administration, headed by a Chief Executive Officer appointed by the Council, delivers the vision of the elected Council.

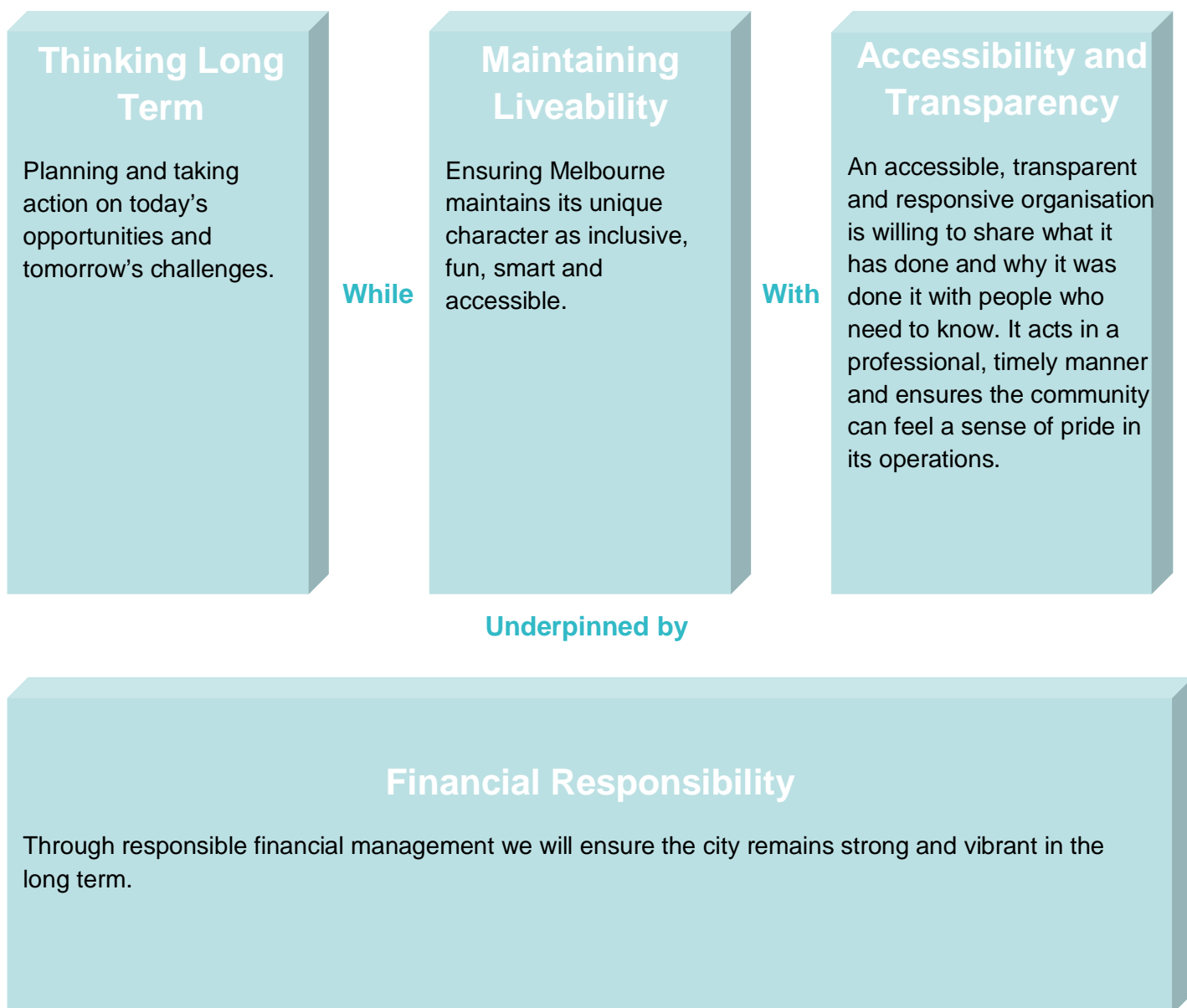
It does this by:

- providing advice to the Council in a timely manner;
- resourcing the administration to deliver the results sought by the Council;
- complying with the statutory responsibilities required under legislation;
- delivering services to the community required under legislation or by the Council; and
- implementing the decisions made by the Council.

1. EXECUTIVE SUMMARY

The 2013-14 Annual Plan and Budget is the first year of Council's 2013-2017 Council Plan. This Annual Plan and Budget outlines Council's priorities for the operating, capital and maintenance programs in the 2013-14 financial year. Through this plan the Council will ensure Melbourne is a vibrant inclusive place, well positioned to meet the opportunities and challenges of a growing city for decades to come.

The 2013-14 Annual Plan and Budget is built around four key themes.



Thinking long term

A sustainable organisation is one that thinks and acts with a long term horizon in mind. In this budget, the Council is taking action to address the City's long term challenges and opportunities, including climate change and the need for quality services and community infrastructure.

The Council is funding *new* sustainability initiatives worth nearly \$1.00 million, including a new energy efficiency program, a new solar program and an additional laneway compactor. In addition, there is \$1.50 million allocated for flood mitigation works, \$0.88 million in drainage works and \$1.43 million for planting of an additional 3,000 trees to better prepare the city for climate change. The Council is taking action to maintain its carbon neutral status.

Cities by their nature have significant asset bases. The City of Melbourne's infrastructure assets including roads, footpaths, buildings, drains, parks, laneways, wharves and marinas account for over 90% of total assets. Ensuring there is adequate investment annually to maintain the City's assets is important, and therefore council is investing \$58.70 million in renewal and maintenance works. This regular annual investment in existing assets maintains the public amenity in the short term and protects the condition of assets for future generations.

\$37.42 million is allocated to new works including the final allocation for the new Docklands Library and Community Centre (\$6.50 million), the Kathleen Syme Library and Community Centre in Carlton (\$7.00 million), a boating and family services hub in Docklands (\$3.60 million) and a further \$2.55 million for bicycle improvement works additional to the \$5.6 million committed in the previous budget.

Maintaining liveability

Melbourne is globally renowned as a smart, inclusive, fun and accessible city. The 2013-14 budget capitalises on all these attributes, delivering investments in the arts, major city events, city activation and tourism.

The budget provides \$10.60 million for the continuation of the City's premier events including New Year's Eve, Melbourne Spring Fashion Week, Moomba, Melbourne Music and Melbourne Awards. This is partially offset by revenue of \$1.47 million.

An allocation of a further \$0.29 million takes the Melbourne Indigenous Festival to a total value of \$0.58 million. Winter activation in Docklands will be enhanced by a further \$0.22 million. "The Ring" festival will be supported with 0.20 million. Funding for First Friday Dance Club will be continued and \$0.02 million has been allocated to support the continued development of the Men's Shed Association.

Funding has been made available for an additional Melbourne Visitor Shuttle bus to cater for demand during the peak cruise ship season and a new \$0.25 million Tourism support grant program.

Accessibility and Transparency

Ensuring an accessible, transparent and responsive organisation is a Council goal in the 2013-2017 Council Plan.

This budget includes funding of \$0.25 million for enhanced community engagement and consultation on key issues including the Annual Plan and Budget and smoking policy. The funding will also enhance Council's ability to engage with our communities online.

\$0.10 million has been provided to undertake community and trader engagement and consultation on the vision and the strategy for the Queen Victoria Market precinct renewal.

For the first time, Council's property lease register has been included in appendix K of the budget and is a further step towards increased transparency.

A full list of Activities and Initiatives in year one which relate to increased accessibility and transparency, including disclosures, is included in section 4.

Underpinned by Financial responsibility

The 2013-14 Budget reflects financial decisions with long term financial sustainability in mind.

Through efficiencies and targeted savings, the organisation will continue to deliver high quality services to the community but at an overall lower cost. Total budgeted expenditure in 2013-14 will be lower than the previous budget by \$0.76 million while incorporating staff and contracted price increases and demonstrating disciplined and robust financial management.

While cost containment has been essential, modest revenue increases in rates and on street and off street parking fees are necessary to ensure the long term financial sustainability of the city, whilst delivering the services and infrastructure required for a growing population.

Rates are proposed to increase by 3.75 per cent in the draft budget, which is likely to be one of the lowest rate increases in Victoria. The on street hourly rate for parking in the CBD will increase from \$4 to \$5.50 per hour and the off street car parks will move to more commercial rates.

The City of Melbourne currently enjoys a AAA credit rating, the highest credit rating assigned by Standard and Poor's. This reflects Council's financial strength and commitment to fiscal discipline.

Over the term of this Council, the forward estimates as reflected in the Strategic Resource Plan forecast an underlying surplus every year, a clear commitment to financial responsibility. In 2013-14 the Council has committed to developing a 10 Year Financial Strategy to position the City for the next decade.

Council Plan (Activities and Initiatives in year one)

The Council Plan is the foundation on which the 2013-14 Annual Plan and Budget has been developed. In the first year of the Council Plan over 170 Activities and Initiatives have been identified and funded. They will be delivered through implementing the 2013-14 Annual Plan and Budget.

The full list of Activities and Initiatives is included in section 4 and provides an insight into the priorities for Council in 2013-14.

Operating Result

- 1.1. The budget delivers an underlying surplus of \$1.11 million (Appendix A) and an operating surplus of \$14.96 million.
- 1.2. Total revenue will increase by \$0.54 million from \$378.55 million to \$379.09. This is a 0.1 per cent increase. Full details of revenue changes are provided in Section 5.
- 1.3. Fee increases in some services are a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.
- 1.4. Total operating expenditure will decrease by 0.2 per cent or \$0.77 million from \$365.0 million to \$364.3 million (Section 5 provides full details).

Rates

- 1.5. The 2013-14 budget is based on a rate revenue increase of 3.75 per cent which is expected to be one of the lowest in Victoria. Rates will increase uniformly across the municipality this year since there is no revaluation of properties.
- 1.6. The residential rate in the dollar has increased from 3.9123 cents to 4.0591 cents and the non-residential rate in the dollar has increased from 4.60182 cents to 4.7744 cents.
- 1.7. The total number of rateable assessments has increased from 84,820 to 88,077 which represents an increase of 3.84 per cent from 2012-13.
- 1.8. There are 1,553 properties which are public, educational, religious or charitable in use or ownership and which are exempt from rates. Exemptions represent 13.42 per cent of the rate base.
- 1.9. Council operates a Pensioner Rebate scheme by which those eligible to receive the State Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the State Government rebate. In 2010-11 Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2013-14 at a cost through lower revenue of (\$0.13 million).
- 1.10. The draft budget includes an amount of \$0.38 million which is the estimated revenue to be derived from Cultural and Recreational Lands in the municipality (refer to section 10.2).

On-Street and Off-Street parking

- 1.11. There is an increase proposed for on-street and off street parking fees. The on street parking fees will increase as per the table below.

Category	Parking Limit	(Per hour rate) Fee increase	
		from	to
CBD Fee	1 hour limit	\$4.00	\$5.50
Short term Fee Outside CBD	1/2, 1 and 2 hour limit	\$2.40	\$3.20
	3 hour limit	\$1.50	\$2.00
	4 hour limit	\$1.30	\$1.70
All Day Parking Fee Outside CBD	All Day limit	\$0.60	\$0.80

- 1.12. The Council's City Square and Council House car park fees will move closer to but remain below commercial rates. The car parks will operate on a more flexible fee model with hourly parking rates between \$8 and \$12 per hour (up from \$5) with a maximum of \$55 per day. This provides greater flexibility to respond to market conditions.

Tourist Shuttle Bus

- 1.13. From 1 October 2013, the Council will introduce an all day \$5 flat fare for its Melbourne Visitor Shuttle. Children under 10 will still travel free. At the new price of \$5 the Melbourne Visitor Shuttle still represents excellent value for people visiting Melbourne.

Fire Services Levy

- 1.14. Rate notices will be sent out in July and August and for the first time this year will include charges for the State Government's Fire Services Levy. This is a State Government charge to be collected through Council rates notice.
- 1.15. The table below details the levy to be collected through the Fire Services Levy. Further information is available at the State government's website: www.firelevy.vic.gov.au

MFB	Fixed rate	Variable rates (cents per \$1,000 of CIV)		Levy for a \$500,000 property
Property sector		Indicative Govt estimates at Aug 2012 announcement	2013-14 rates	
Residential	\$100	7.3	6.9	\$134.50
Commercial	\$200	83	60.7	\$503.50
Industrial	\$200	165.9	95	\$675.00
Primary production	\$200	33.2	17.3	\$286.50
Public benefit	\$200	7.3	6.9	\$234.50
Vacant (excluding vacant residential land)	\$200	N/A	6.9	\$234.50

Services and Events

- 1.16. The 2013-14 Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the City's cultural heritage, public art, events, festivals, visitor services, sport and street activity.
- 1.17. It continues Council's commitment to enhance the City's business competitiveness domestically and internationally.
- 1.18. The 2013-14 Annual Plan and Budget includes new and extended services and continues with activation of the City. The most notable examples are:
- 1.18.1. \$1.56 million allocated in the budget for the continuation of the Melbourne Visitor Shuttle service including an additional bus during the peak cruise ship season;
 - 1.18.2. \$10.60 million allocated for the continuation of the City's premier events including New Year's Eve, Melbourne Spring Fashion Week, Moomba, Melbourne Music and Melbourne Awards. This is partially offset by revenue of \$1.47 million.
 - 1.18.3. \$0.98 million in new sustainability initiatives, including an energy efficiency program, solar program and an additional laneway compactor;
 - 1.18.4. \$0.29 million in additional funding for the Melbourne Indigenous Festival at a total cost of \$0.58 million;
 - 1.18.5. \$0.04 million additional aimed at supporting a program of bringing world renowned experts to share knowledge in Melbourne;
 - 1.18.6. \$0.22 million for an enhanced Docklands Winter Activation program; and
 - 1.18.7. \$0.20 million funding support for the "The Ring" festival.

Cash and investments

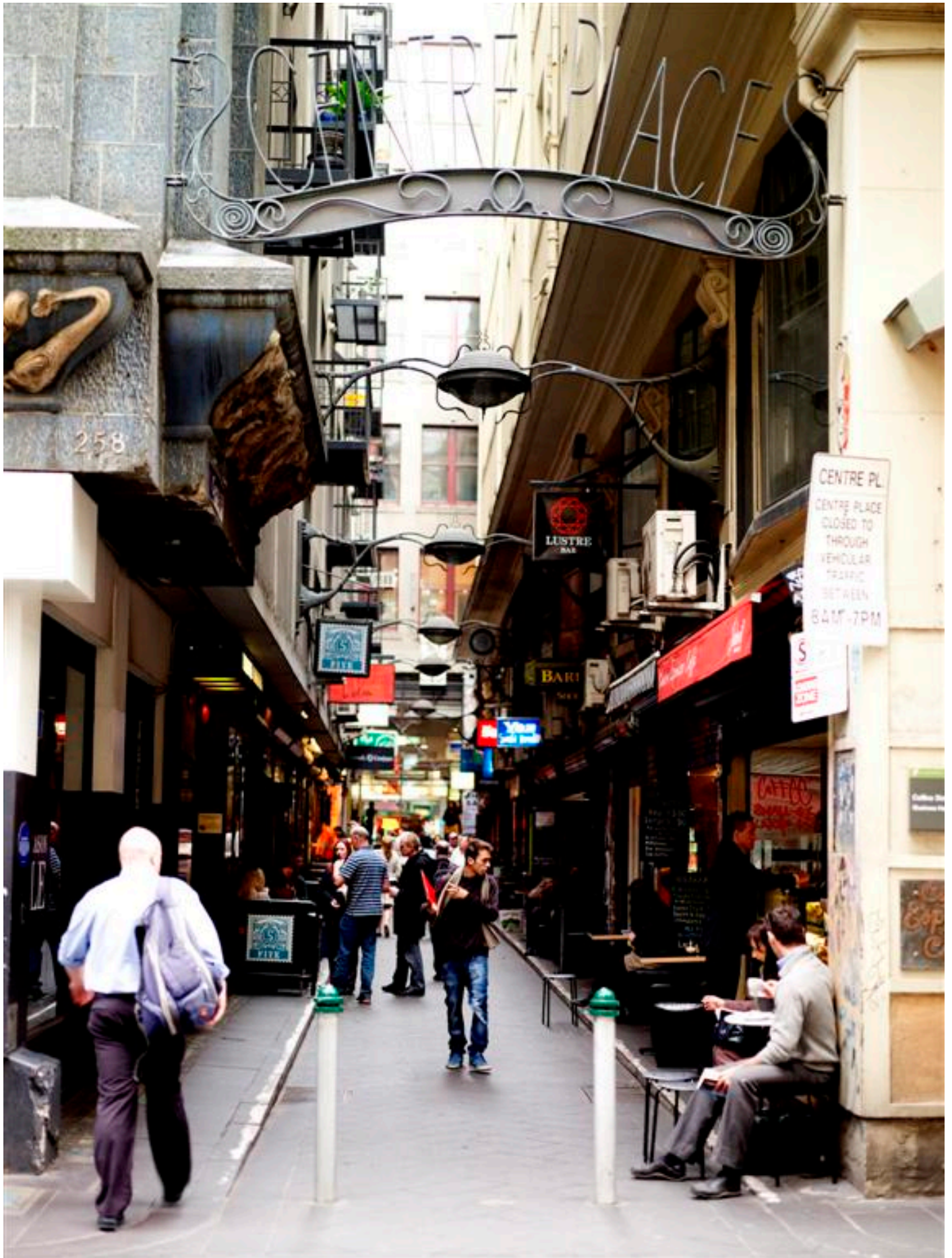
- 1.19. The investment portfolio is expected to provide revenues of \$28.16 million, representing an average return of 8.56 per cent.
- 1.20. While the overall portfolio returns are strong despite the current economic climate, the cash component of the portfolio will see lower interest revenue from a combination of lower official cash rates and lower cash balances due to continued investment in infrastructure.
- 1.21. Refer to section 11 for details on Council's investment strategy.

Council Works

- 1.22. The total council works program is \$96.12 million. This includes \$37.42 million for new assets and upgrades, \$48.56 million for renewing and refurbishing existing assets and \$10.14 million for major maintenance and other assets not in the direct control of the City but which are used by ratepayers, residents and visitors. The estimated capital works carry forward 2012-13 program is \$15.60 million.
- 1.23. As the city continues to grow so does the need for community infrastructure. Amongst other projects this budget includes funding for a new Docklands Library and Community Centre (\$6.50 million), Kathleen Syme Library and Community Centre (\$7.00 million) and a boating and family services hub (\$3.60 million).
- 1.24. There is also further investment of \$2.55 million towards bicycle improvement works to further enhance the \$5.6 million allocation provided in 12-13. A full list of the capital works program is listed in Appendix E.
- 1.25. Council's financial position is expected to remain strong with the ratio of current assets to current liabilities budgeted at 1.21:1 and total net assets of \$3.37 billion at the end of 2013-14.

Financial Sustainability

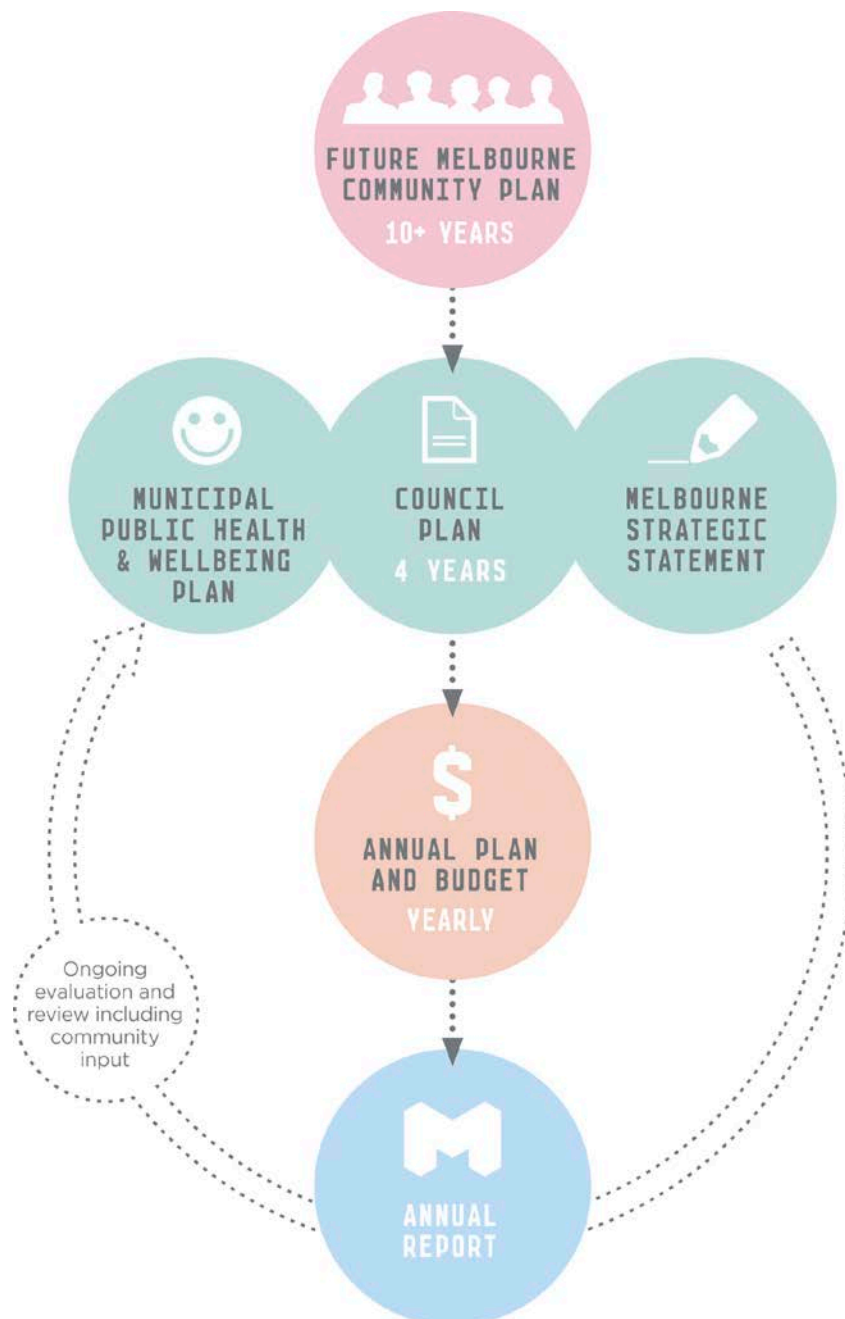
The Strategic Resource Plan (SRP) has been updated and is valid for the financial years 2013-14 to 2016-17. The SRP has been developed to assist Council in adopting the budget within a longer term financial framework. The key objective of the SRP is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan.



2. BUDGET PROCESS OVERVIEW

2.1. Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to achieve sustainable improvements for the city and its people. The framework includes long, medium and short terms plans that set direction for everything we do.



The Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the Annual Plan and Budget are developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of Council Plan.

The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisations progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

2.2. Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations 2004* ('the Regulations').

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The 2013-14 Annual Plan and Budget which is included in this report is for the year 1 July 2013 to 30 June 2014 and is prepared in accordance with the Act and Regulations. The budget includes standard statements. These include being budgeted Income Statement, Balance Sheet, Cash Flows and Capital Works Program. These statements have been prepared for the year ended 30 June 2014 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2013-14 Annual Plan and Budget includes Activities and Initiatives including Key Strategic Activities and reflects the priorities for Council in year one. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

2.3. Budget Process

The key dates for the budget process are summarised below:

Budget submitted to Council for approval in principle	9 May 2013
Public notice advising intention to adopt budget	10 May 2013
Budget available for public inspection and comment	10 May 2013
Submissions period closes	7 June 2013
Submissions considered by Committee	18 June 2013
Budget and submissions presented to Council for Adoption	25 June 2013
Copy of adopted budget submitted to the Minister by	31 August 2013

2.4. Budget Influences

The Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact on the delivery of services provided by Council. The most significant of these factors include:

- an increase in rates of 3.75 per cent;
- Reserve Bank official cash rate 3.00 per cent;
- receipt of \$7 million from the State Government's long term parking levy; and
- Consumer Price Index between 2.5 – 3.0 per cent.

2.5. Budget Statements

The Melbourne City Council Budget is comprised of four primary financial statements which are:

- the Income Statement;
- the Statement of Cash Flow;
- the Balance Sheet; and
- the Statement of Capital Works.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges

but does not include capital items such as capital works funding. The Income Statement provides for a projected surplus of \$14.96 million that will contribute towards the Capital Works program.

The Statement of Cash Flow is a cash statement prepared in accordance with Australian Accounting Standards. The Statement of Cash Flow provides for a projected outflow of \$14.16 million.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending June 2014.

For the purposes of clarity a reconciliation between the Income Statement and the Statement of Cash flows. is provided in Section 6

The standard statement of capital works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of council works budget' for further details.

3. HIGHLIGHTS

This section summarises the budget, more detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Council Services

3.1. Operating Budget

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Operating			
Revenue (excluding capital contributions)	365,619	365,399	(220)
Expenditure	(365,048)	(364,287)	761
Sub totals	571	1,112	541
Capital Contributions Revenue	13,077	13,847	770
Operating surplus (deficit)	13,648	14,959	1,311

The Budgeted Income Statement forecasts a surplus of \$14.96 million for the year ending 30 June 2014, after capital grants and contributions. As a minimum, the operating surplus should equate to the capital contributions (including the developer contributions received for Public Open Space) to ensure the contributions received for capital are available to support the capital program.

Refer to Section 5, "Analysis of Operating Budget", for a more detailed analysis.

3.2. Cash Flow Budget

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	13,648	14,959	1,311
Movements affecting cash flows	59,934	59,877	(57)
Funds available for capital/ investments	73,582	74,836	1,254
Capital Expenditure	(99,742)	(89,725)	10,017
Proceeds from asset sales	9,184	726	(8,458)
Docklands Deficit	0	0	0
Net Cash outflows	(16,976)	(14,163)	2,813
Cash at beginning of year	108,176	91,200	(16,976)
Cash at end of year	91,200	77,037	(14,163)

The budgeted Statement of Cash Flow shows an outflow of cash of \$14.16 million, outlined in the statement above. Further details of the cash flow are provided in section 6, 'Analysis of budgeted cash position'.

3.3. Council Works Budget

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance
Council Works Area			
Maintenance	10,373	10,145	(228)
Capital Works	99,438	85,975	(13,463)
Carry forward capital*	15,299	15,600	301
Capital Works Expenditure	125,110	111,720	(13,390)

*Estimated carry forward from 2012-13

The 2013-14 Budgeted Statement of Council Works forecasts total works of \$96.12 million (excluding carried forward expenditure), which is a decrease of \$13.69 million from 2012-13. The 2012-13 budget provided for once off higher funding for the completion of major projects.

See Section 7 "Analysis of Council works budget" for a more detailed analysis.

3.4. Financial Position Budget

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
<i>Assets & Liabilities</i>			
Net current assets	37,041	18,260	(18,781)
Net non current assets	3,159,492	3,352,729	193,237
Net assets	3,196,533	3,370,989	174,456
<i>Equity</i>			
Accumulated Surplus	1,788,403	1,784,163	(4,240)
Reserves	1,408,130	1,586,826	178,696
Total Equity	3,196,533	3,370,989	174,456

The budgeted Balance Sheet shows net assets of \$3,371 million as at 30 June 2014, which is an increase of \$174.46 million over 2012-13 budget. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and an anticipated increase from the annual revaluation of assets.

See Section 8 “Analysis of Budgeted Financial Position” for more detailed analysis.



4. ACTIVITIES AND INITIATIVES (INCLUDING KEY STRATEGIC ACTIVITIES)

Introduction

Section 127 of the Local Government Act (1989) (“the Act”) requires councils to describe the activities and initiatives to be funded in the budget. Councils also must separately identify Key Strategic Activities for the financial year and performance targets and measures in relation to each of them.

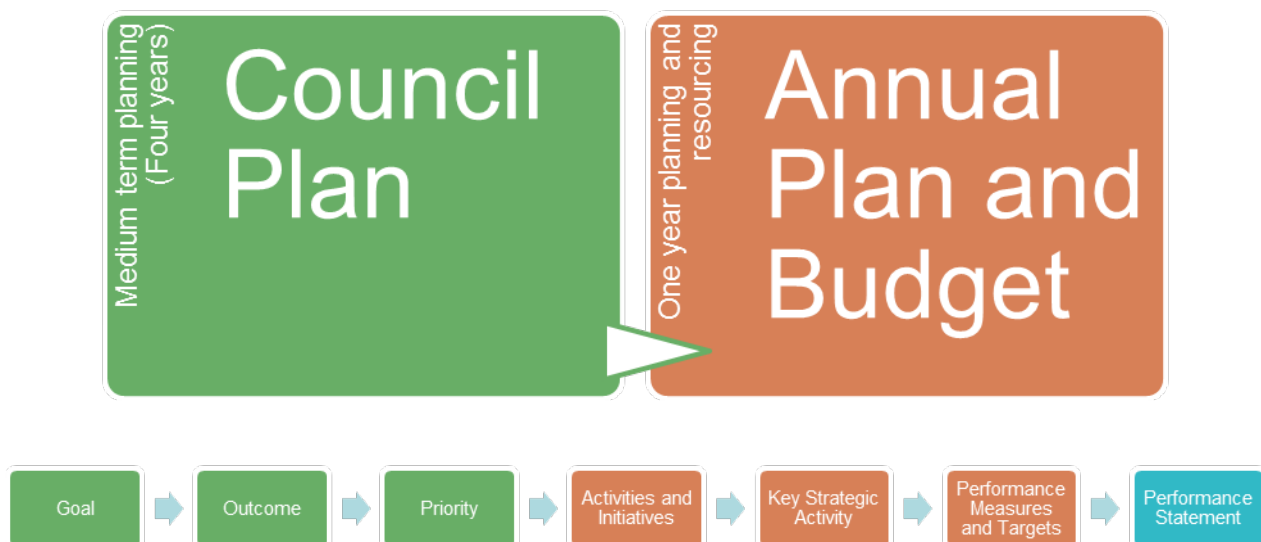
The diagram explains the relationship between the four-year Council Plan, the Annual Plan and Budget, the activities and initiatives and the Key Strategic Activities.

The 2013–14 Annual Plan and Budget represents the implementation of the first year of the 2013–17 Council Plan.

This section lists the eight Council Plan goals. Below each goal is a list of the year-one activities and initiatives. Throughout the financial year we will measure the timeliness of these actions, as well as develop quality, quantity, customer satisfaction or sustainability measures as appropriate.

One or more Key Strategic Activities are listed against each goal, along with how we intend to measure our performance on them.

The first year activities and initiatives and Key Strategic Activities are of equal importance and have been labeled differently to meet auditing and legislative requirements.



4.1. Council Plan Goal 1: A city for people

Melbourne will be accessible, inclusive, safe and engaging. Our streets, buildings and open spaces will be alive with activity. People of all ages and abilities will feel secure and empowered, freely participate in their community and lead healthy lives.

We will support our citizens – whatever their age, physical ability, socio-economic status or cultural background – to feel like they can be active, healthy and valued community members. We plan and design for our growing city, including safe, healthy and high-quality public spaces.

Goal 1 Activities and Initiatives for 2013-14:

- Planning scheme amendments to implement the urban renewal structure plans
- Conduct community consultation and commence design of North Melbourne Community Centre
- Complete construction and commence operations of Docklands Library and Community Centre
- Commence development of Docklands Community Boating Hub and Family Services Centre
- Commence the construction of Kathleen Syme Library and Community Centre
- Review and revise the community infrastructure framework
- Commence consideration of future options for City Library
- Complete additional capital works for and commence operations in Kensington Town Hall
- Complete a City of Melbourne Housing Strategy
- Further implement smoke free public spaces
- Develop an electronic gaming machine policy for the City of Melbourne
- Develop targeted physical recreation activities for groups with low physical activity
- Implement the food policy
- Support urban food production and encourage the purchase of local food
- Complete and begin implementation of a 2013-16 strategy for a safer city
- Review and advocate for improvements in safety standards for rental housing
- Audit the safety of public spaces to guide priority setting and work on crime prevention through design
- Consider CCTV placement following recommendation by Victoria Police
- Complete and implement a preventing violence against women strategy and action plan
- Support the develop of a “men’s sheds” association
- Include in the community or recreation grants program funds and guidelines to support community sports events
- Develop a register of low cost spaces for community meetings and events
- Research options for connecting international students with locals through social media networks, residents groups and other local organisations
- Research feasibility of maximising opportunities for community members to attend events that have City of Melbourne grant funding, especially individually individuals who would not otherwise attend such events

- Implement priorities from the reconciliation and indigenous heritage action plans including the Tunnerminnerwait and Maulboyheenner monument
- Contribute to the welcoming and support processes for new refugees
- Further develop the hub model of service delivery to families, children and youth
- Explore opportunities to support Aboriginal and Torres Strait Islander social enterprises and business development
- Progress Westward Place homelessness accommodation with the Salvation Army
- Complete and implement an “age friendly city” strategy
- Review and revise the disability action plan
- Review and revise the children’s plan
- Commence implementation of the open space strategy
- Identify short term opportunities to lease or use space for public parks
- Progress Highline-Sandridge Bridge proposal
- Undertake “Places for People” analysis

Goal 1 Key Strategic Activities for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Complete initiatives from the homelessness strategy which contribute to sustainable pathways out of homelessness	Project completed within budget	Cost	\$543,200
	Project completed on time	Time	30 June 2014
	Contracts with service providers for those experiencing homelessness have quality frameworks and a track record of delivering outcomes for the target group	Quality	100%
	The number of people participating in projects or initiatives which foster pathways out of homelessness	Quantity	210

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Complete initial community engagement for Queen Victoria Market precinct renewal including project announcement and gaining input and agreement to vision	Project completed within budget	Cost	\$100,000
	Project completed on time	Time	30 June 2014
	Level of trader endorsement to vision	Quality	70% of traders endorse vision
	Number of people consulted about proposal	Quantity	500 people participate in engagement

4.2. Council Plan Goal 2: A creative city

Melbourne will be a place that inspires experimentation, innovation and uniqueness and fosters leaders of creativity and courage. It will build upon long-standing heritage and embrace Aboriginal and Torres Strait Islander history and culture.

We will encourage participation in creative and artistic expression and enterprises and support experimentation to inspire innovation and a sense of wonder. We celebrate our rich Aboriginal and Torres Strait Islander history and culture and protect and respond to our city's heritage.

Goal 2 Activities and Initiatives for 2013-14:

- Finalise discussions with the state government regarding the future ownership and management of the Meat Market
- Identify opportunities for the development of cultural infrastructure in partnership with the private and public sectors
- Develop a framework for Public Art (permanent and temporary)
- Implement the City of Melbourne Artist in Residency program
- Build the profile and programming of the Melbourne Indigenous Arts Festival.
- Establish a Music Strategy Advisory Committee of industry and non-industry backgrounds to:
 - a) review the 2010 City of Melbourne Music Strategy with a view to expanding its scope and
 - b) provide ongoing advice on the City of Melbourne's relationship with musicians, live music venues and music public programming
- Develop a planning policy to encourage the development and operation of live music venues

- Implement the City of Melbourne's Indigenous Heritage Action Plan
- Implement the pilot Greenie in Residence program in Melbourne in partnership with the Australia Council
- Actively participate in and contribute to the development of a national Participatory Arts Incubator, led by Deakin University
- Deliver the Osaka/Signal arts partnership project
- Develop a creative partnerships action plan that builds Council's connections and presence nationally and internationally
- Partner with the State Government in the establishment of a City of Literature Office role
- Commence implementation of the City of Melbourne Heritage Strategy
- Complete the planning Scheme Amendments C186 Central City Heritage, C197/198 City North Heritage, C206/207 Arden Macaulay Heritage and the Kensington Heritage Review
- Complete Planning Scheme Amendment C211/212 to protect trees in the Exceptional Tree Register
- Review Melbourne Planning Scheme local policies: Heritage Places within The Capital City Zone; Heritage Places outside the Capital City Zone and the heritage grades and their application
- Set priorities for the Melbourne Heritage Restoration Fund
- Investigate the feasibility of an independent arts precinct in North Melbourne

Goal 2 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Develop the City of Melbourne 2014-17 Arts Strategy	Project completed within budget	Cost	\$31,470
	Project completed on time	Time	Final draft of the Arts Strategy available to the public by 30 June 2014
	Proportion people (surveyed) reported endorsing Council's vision for a Creative City through the Arts Strategy	Quality	70%

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
	Number of people consulted and/or surveyed in the development of the Arts Strategy	Quantity	500

4.3. Council Plan Goal 3: A prosperous city

Melbourne will have a global focus with first-rate infrastructure and services, a highly skilled workforce and affordable business accommodation. It will share knowledge, mentor emerging businesses, collaborate and attract global investment and visitors.

We will support and foster entrepreneurs and enterprises, small and large, helping them to compete in local, national and global markets. We will ensure infrastructure and programs are in place to support their success and create a high standard of living for all.

Goal 3 Activities and Initiatives for 2013-14:

- Deliver retail and hospitality strategies
- Implement outcomes from the review of Small Business grant program guidelines
- Investigate opportunities for supporting the development of a Melbourne-based technical workshop with a tertiary institution and other key stakeholders
- Develop and deliver a business to business campaign to promote opportunities (including micro grants) to assist the creation of content
- Implement a four year destination marketing strategy to ensure Melbourne's prominence locally, nationally and internationally
- Produce an annual city activation program that integrates Council's funding and support of events, cultural activities and marketing programs
- Develop and implement programs to assist visitor orientation and engagement of the city including visitor facilities, way finding and information services
- Establish visitor information centres at Southern Cross Station and Fitzroy Gardens Visitor Centre
- Develop strategic plans for all premier events that drive social and economic benefits, includes growth strategy for Melbourne Music
- Implement findings of Melbourne Business Precinct program review
- Work with the State government to explore the concept of an 'art tram'
- Develop ASEAN statement with a focus on Business Partner City members
- Evaluate Council's role in leading international business missions
- Deliver Business Partner City Roundtable in Melbourne

- Leverage existing laneway programs and identify further laneway opportunities
- Develop online capacity to communicate and consult with businesses and potential investors
- Implement outcomes from the review of Social Enterprise and Micro Business grant program guidelines
- Implement Corporate Social Responsibility initiatives (including social enterprise, sustainability and reconciliation actions plan objectives) as part of procurement strategy

Goal 3 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Deliver a four year economic development framework (EDF) that will support and grow the key, innovative and emerging sectors that contribute to Melbourne's economic, social and environmental sustainability	Project completed within budget	Cost	Leverage existing resources to complete
	Project completed on time	Time	The framework is complete and presented to Council by 31 December 2013
	Stakeholder awareness	Quality	Increased stakeholder awareness

4.4. Council Plan Goal 4: A knowledge city

Melbourne will be a place where ideas and talent thrive, based on a well-resourced education and research sector and knowledge networks. It will have a dynamic online culture to amplify our knowledge capability.

We will continue to develop new ways to gather and share information to support those whose innovations and developments underpin the growth of the city. We broaden understanding and respect for Melbourne's diverse knowledge sector and ensure learning can be a lifelong process.

Goal 4 Activities and Initiatives for 2013-14:

- Implement the first year actions of the international student strategy
- Leverage opportunities, particularly for international students and vulnerable communities, for training, adult education and community development through provision of existing services, grants and funding agreements
- Develop an open data policy
- Audit City of Melbourne data and prepare a report to the Council on data issues and connections with the smart city strategy and online knowledge portal

- Develop a virtual platform to enable information sharing
- Implement the City North Structure Plan
- Commence planning for relocation and updating of the City Library
- Develop a full library and community space at the Kathleen Syme Centre and complete work
- Explore options for wifi and report back to Council on feasibility of a strategy
- Develop a knowledge city strategy
- Deliver Melbourne Knowledge Week as a signature event
- Determine complementary knowledge activities and events
- Develop appropriate mechanisms for engagement of the knowledge sector with Council
- Develop a research partnerships program for the City of Melbourne
- Explore the feasibility of developing a membership based technical workshop in Melbourne in partnership with a university and other relevant stakeholders
- Work with the knowledge sector to establish a program of visits from world renowned experts to share knowledge in Melbourne

Goal 4 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Complete construction and fit out of the Docklands Library and Community Centre	Budget allocated for 2013-14 spent	Cost	\$6,500,000
	Construction of the base building completed	Time	31 March 2014
	Building fit out completed	Time	30 June 2014
	Independent assessment of practical completion (base building)	Quality	Certificate of Practical Completion issued
	Fit out complete to commence operations	Quality	Library operations commenced

4.5. Council Plan Goal 5: An eco-city

Melbourne will reduce our ecological footprint to fit within the boundaries of one planet. As an eco-city, Melbourne will work to ensure our people and organisations can adapt to a changing climate and act to build a sustainable future.

We will provide solid foundations for the sustainability of Melbourne's communities. We embrace the unfamiliar if it helps us achieve our ambitions. We continue to encourage our community to take positive actions and we lead by example locally, nationally and globally.

Goal 5 Activities and Initiatives for 2013-14:

- Finalise the update of Zero Net Emissions by 2020 Strategy
- Deliver energy efficiency programs for commercial and higher-density residential buildings Investigate options and requirements for commercial scale solar energy systems (including precinct, community investment and solar farm schemes)
- Deliver solar program for residents that increases accessibility and affordability
- Develop plans for embedded precinct energy systems in urban renewal areas, Queen Victoria Market, the Town Hall Precinct and facilitate private sector investment
- Lead the C40 Sustainable Urban Development Network
- Investigate the feasibility of discretionary height limits for solar/green roofs (non-habitable)
- Install local technology solutions to reduce waste to landfill and limit the impact of waste collection within the central city resulting in fewer trucks, less bins in the public space and less dumped rubbish
- Work with high-rise apartments to ensure that appropriate recycling facilities and/or processes are provided within their premises
- Work in partnership with government and business to monitor waste generation and recycling trends.
- Increase support to programs that reduce the amount of waste going to landfill and improve commercial recycling rates
- Prepare for Planning Scheme Amendment requiring apartment buildings to have on-site waste compactors
- Investigate the feasibility of extending the 'Degraeves Street Shared Recycling Facility' to another area of the central city
- Install additional new waste compactors in two central city laneways that are hotpots for litter and dumped rubbish, bringing the total to four compactors
- Finalise the update of Total Watermark strategy
- Develop and implement integrated storm water management infrastructure (harvest, reuse and retention) including progressive upgrade of the drainage network and water sensitive urban design
- Plan precincts with integrated water management in urban renewal areas
- Develop a biodiversity strategy
- Increase the resilience of the city's parks and street trees to climate change

- Develop and implement a four-year action plan for the Climate Change Adaptation Strategy
- Develop and deliver community information on climate change resilience
- Convene the Inner Melbourne Climate Adaptation Network
- Embed sustainability into branch business planning processes, systems and tools
- Maintain carbon neutrality and set corporate waste reduction and water conservation targets
- Retrofit council assets for energy and water efficiency where audits identify appropriate financial feasibility
- Develop and deliver a sustainability learning and development program for all staff
- Investigate improvements to sustainable food use within corporate operations and hospitality

Goal 5 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Undertake tree planting to contribute to doubling the municipalities urban forest canopy by 2040 to reduce the urban heat island effect	Project completed within budget	Cost	\$4,050,000
	Urban Forest Precinct Plans completed to draft	Time	30 June 2014
	Tree planted meets City of Melbourne's tree planting specifications	Quality	90%
	Number of trees planted	Quantity	3,000

4.6. Council Plan Goal 6: A connected city

In Melbourne, all people will be able to move freely to communicate and trade without sacrificing essential social or ecological values. Melbourne's connections will give people access to a rich seam of opportunities.

We will manage movement in and around our growing city to help people trade, meet, participate and move about safely and easily, enabling our community to access all of the services and opportunities the municipality has to offer.

Goal 6 Activities and Initiatives for 2013-14:

- Work with stakeholders to provide improvements for pedestrian access to public transport

- Finalise Walking Strategy and deliver first year actions
- Deliver planning scheme amendments as per the walking strategy to support through block links and other pedestrian network benefits
- Expand the program of opening streets for temporary pedestrianisation
- Continue to advocate for changes to traffic signals to prioritise pedestrian and public transport operation
- Investigate street designs that would make “little” streets in the city more pedestrian-friendly
- Implement facility upgrades including more bicycle hoops, corrals, way finding and signals as listed in the Bicycle Plan
- Undertake safety education for road users concentrating on known hotspots
- Complete research to understand barriers and enablers of Melburnians cycling
- Complete Bicycle Account 2013 and monitor and evaluate all major routes
- Investigate the feasibility of a link between Albert St bike lane and La Trobe St bike lane Investigate street designs that would make “little” streets in the city more bicycle-friendly
- Work with State Government to ensure the municipality’s urban renewable areas are planned with improved transport links around new and existing stations
- Work with Department of Transport, Yarra Trams and VicRoads to develop a plan and implementation strategy for the upgrading of Elizabeth Street commencing with the construction of level access stops in Elizabeth Street
- Finalise improvements to King Street traffic signals with VicRoads to improve east/west tram movements and pedestrian safety
- Develop Bike Futures Melbourne as a multi-stakeholder approach to making Melbourne a cycling city
- Work with State Government on Melbourne Metro Rail and other rail capacity improvements
- Consider approach to State Government East West Link proposal
- Develop a City Road Masterplan in line with Southbank Structure Plan objectives
- Work with State Government to deliver level access tram stops in Melbourne which enhance the pedestrian and other transport networks and ensure a whole-of-streetscape approach
- Facilitate the introduction of water transport/ferry services to Docklands
- Work with the Department of Transport to improve the reliability, travel times and frequencies of the SkyBus service and the introduction of standard public transport fares to encourage greater public transport access to Melbourne Airport
- Complete a strategy to address increased crowds around major railway stations

Goal 6 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Complete the 2013-14 annual capital works program for on and off-road routes as part of the Bicycle Plan 2012-16	Project completed within budget	Cost	\$2,650,000
	Project completed on time	Time	30 June 2014
	Survey of cyclists before and after works	Quality	Cyclists feel like the municipality is more bicycle-friendly
	The number of improved bike lane projects commenced	Quantity	7

4.7. Council Plan Goal 7: Resources are managed well

An organisation that manages its resources well will use what it has available efficiently and effectively to achieve its goals and ensure the community will continue to grow and prosper locally, nationally and internationally.

We will constantly improve what we deliver and how we deliver it. We are a high-performing, learning and financially sustainable organisation that continues to deliver more value with available resources and in partnership with others to make things better and easier for everyone.

Goal 7 Activities and Initiatives for 2013-14:

- Approve a 10-year financial strategy including revenue stream analysis, asset management tools and policy development, procurement strategy review, real estate management framework and financial management principles
- In conjunction with a City of Melbourne staff accommodation strategy, complete feasibility studies for the redevelopment of CH1, 225 Bourke, 602 Little Bourke Street and the Town Hall precinct
- Identify key high volume, high cost service areas for improvement and implement improvements
- Further enhance the City of Melbourne Management and Leadership framework to embed a consistent, customer-focussed approach to service delivery and facilitate increased awareness of the importance of customer experience in service/process design
- Progress implementation of the City of Melbourne Management and Leadership framework
- Implement key components of IT strategy including specifications for and tender for an information and data exchange architecture platform
- Begin implementation of workforce planning

Goal 7 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Develop and trial simple and effective measures of organisational performance including a measure or measures associated with customer experience	Project completed within budget	Cost	Leverage existing resources to complete
	Project completed on time	Time	30 June 2014
	Number of measures trialled	Quantity	3
	Number of improvement actions initiated after trialing organisational measures	Quantity	3

4.8. Council Plan Goal 8: An accessible, transparent and responsive organisation

An accessible, transparent and responsive organisation is willing to share what it has done and why it was done it with people who need to know. It acts in a professional, timely manner and ensures the community can feel a sense of pride in its operations.

We will improve opportunities for the community to participate in and engage with our activities and decision making. We share information about our decisions and performance and let people know how their views have influenced what we do.

Goal 8 Activities and Initiatives for 2013-14:

- Research best practice in open government in other comparable cities and organisations to identify actions and benchmarks which Council could adopt
- Identify gaps for Melbourne, propose actions and report to the Council
- Collate and publish lease register on City of Melbourne website
- Identify all registers Council is required to maintain and assess if these can be published on the website
- Implement increased opportunities for public questions at Future Melbourne Committee meetings
- Monitor the number of questions from the public and diversity of those asking them
- Annual plan and budget consultation process approved by council.
- Develop [and publish] a detailed 10 year capital works plan as part of the 2014-15 budget
- Report to council on: an audit of existing mechanisms for community and stakeholder engagement; the level of activity in engaging in Council decisions by different communities; evidence of what Melbourne communities want to be engaged in; evidence of preferred methods for engagement; and how best would Council use this information

- Report to Council on: what changes should be made to current practice of engaging community in Council decision-making processes as a result of the above research
- Advocate to the Minister of Local Government regarding the potential to improve access to and participation in council elections by all eligible electors
- Create a social data research portal for use by external parties
- Publish on the City of Melbourne website a list of all VCAT planning decisions related to the municipality

Goal 8 Key Strategic Activity for 2013-14:

Key Strategic Activity	Performance Measure	Type of Measure	Performance Target
Develop our organisational capacity to engage our communities online	Project completed within budget	Cost	\$154,424
	Project completed on time	Time	30 June 2014
	Project Steering Committee representative of the organisation	Quality	Five divisions are represented in the Project Steering Committee
	Hold Project Steering Committee meetings throughout the year	Quantity	Six meeting held with 75% attendance throughout the year

Measures and targets for Key Strategic Activities

Under the Local Government Act, Councils are required to identify auditable measures and targets for key strategic activities. The Victorian Auditor General's Office (VAGO) recommends measures and targets should be quantifiable against four criteria: time, quality, quantity or cost. As far as possible, the City of Melbourne has developed measures and targets accordingly, however in some instances one or more of these criteria may be absent due to a variety of reasons including the nature of the work undertaken, the complexity or cost of acquiring data or the relevance of the particular criteria to the key strategic activity. Cost measures are calculated exclusive of labour costs.

External factors impacting on Key Strategic Activities

The City of Melbourne's ability to implement key strategic activities can be impacted upon by externalities outside of its control. In most cases, we have structured the key strategic activities to focus on our specific role; however this is not practical in all cases especially where an external reader needs to understand the full context of the key strategic activity.

Externalities can also create circumstances where it is difficult to identify measures and targets with any specificity at the time this annual plan and budget is adopted. Finally, external funding arrangements can also impact on the delivery of key strategic activities and it should be noted that some are reliant on external funding.

The City of Melbourne monitors progress towards the achievement of key strategic activities on a monthly basis.



5. ANALYSIS OF OPERATING BUDGET

This section of the annual budget report analyses the expected revenues and expenses of the Council for the 2013-14 year.

5.1 Operating Revenue

Revenue Type	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Net Rates	204,897	215,068	10,171
Grants and Subsidies	10,243	10,428	185
Fees and Charges	110,890	109,250	(1,640)
Property Rental and Hire	6,847	7,466	619
Sales and Recoveries	4,796	3,156	(1,640)
Finance Income	7,240	3,505	(3,735)
Inter-company Revenue	20,560	16,372	(4,188)
Operating revenue before capital grants	365,473	365,245	(228)
Capital grants and contributions	13,077	13,847	770
Total operating revenue	378,550	379,092	542

5.1.1 Net Rates (\$10.17 million increase)

The increase of \$10.17 million in net rates includes the proposed rate increase of 3.75 per cent (\$7.72 million) and an additional \$3.54 million of new supplementary rates coming online in 2013-14.

This has been partly offset by a budgeted increase in Valuer General adjustments of \$1.37 million reflecting current objections. The remaining difference largely reflects the full year impact from 2012-13 supplementary rates.

5.1.2 Grants and Subsidies (\$0.19 million increase)

Grants and subsidies have increased by \$0.19 million. The increase predominantly relates to assumed CPI increases in most State and Federal grants.

The following table summarises the main movements.

Grant & Subsidies Funding Type	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Home & Community Services Grants	2,409	2,489	80
Child Care Benefit	1,946	1,858	(88)
Maternal & Child Health Grants	430	461	31
Roads Corporation Grants	120	124	4
Victorian Grants Commission	1,787	1,839	52
Other Grants/Subsidies	3,551	3,657	106
Total Grants & Subsidies	10,243	10,428	185

5.1.3 Fees and Charges (\$1.64 million decrease)

The budget contains a number of increases to fees as a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.

There is an increase proposed for on-street and off street parking fees. The on street parking fees will increase as per the table below.

Category	Parking Limit	(Per hour rate) Fee increase	
		from	to
CBD Fee	1 hour limit	\$4.00	\$5.50
Short term Fee Outside CBD	1/2, 1 and 2 hour limit	\$2.40	\$3.20
	3 hour limit	\$1.50	\$2.00
	4 hour limit	\$1.30	\$1.70
All Day Parking Fee Outside CBD	All Day limit	\$0.60	\$0.80

The increase in on-street parking fees will result in an additional \$6.83 million in 2013-14

The Council will also expand pay by phone as an additional payment option across the municipality which is budgeted to generate a further \$0.30 million.

The Council's City Square and Council House car park fees will move closer to but remain below commercial rates. The car parks will operate on a more flexible fee model with hourly parking rates between \$8 and \$12 per hour (up from \$5) with a maximum of \$55 per day. This provides greater flexibility to respond to market conditions.

Council's Elgin street car park will also see modest price increase as detailed in the fees and charges.

The increase in off-street car parking fees will result in an additional \$0.43 million in 2013-14.

From 1 October 2013, the Council will introduce an all day \$5 flat fare for its Melbourne Visitor Shuttle. Children under 10 years will still travel free. At the new price of \$5 the Melbourne Visitor Shuttle still represents excellent value for people visiting Melbourne.

Revenue has increased from other fees and charges such as general fees \$0.82 million, building fees \$0.41 million and recreational facility fees \$0.19 million reflecting expected activity levels.

Parking fines are expected to be lower by \$10.48 million caused in large part by an increase in driver compliance.

A list of the changes in fees and charges from 2012-13 is provided in Appendix F.

5.1.4 Property Rental and Hire (\$0.62 million increase)

The increase in property rental is due largely to contracted increases through existing commercial leases.

5.1.5 Sales and Recoveries (\$1.64 million decrease)

The decrease in sales and recoveries is predominantly the result of biennial revenue budgeted in 2012-13 financial year associated with services provided to the State Revenue Office for valuation of property information. This has not been budgeted for 2013-14.

5.1.6 Finance income (\$3.74 million decrease)

Finance income is significantly influenced by the projected yields on investments. Decrease in finance income is largely due to lower official interest rates, lower margins on investments and lower cash balances as a result of infrastructure funding.

For a full analysis of investment returns refer to section 11.

5.1.7 Intercompany revenue (\$4.19 million decrease)

The lower intercompany revenue is mainly the result of a once off dividend in 2012-13 associated with the wind up of the Melbourne Wholesale Fish Market Pty Ltd (\$4.60 million). The Melbourne Wholesale Fish Market was de-registered in 2012-13.

5.1.8 Capital grants and contributions (\$0.77 million increase)

Capital grants vary year on year depending on the capital works program for the year. Some projects which were completed in 2012-13 will not receive funding in 2013-14 and some new projects have come on line which is budgeted to receive grant funding.

A list of all the capital contributions used to fund the 2013-14 Council works program is detailed in Appendix E.

5.2 Operating Expenditure

Expenditure Types	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Employee costs	120,560	128,197	7,637
Agency costs	3,728	3,728	0
Materials & Services (excluding agency)	144,843	143,206	(1,637)
Maintenance	10,373	10,145	(228)
Finance & Insurance Cost	12,744	10,188	(2,556)
Grants & Contributions	13,628	12,656	(972)
Government Taxes and Levies	4,458	835	(3,623)
Depreciation	54,714	55,332	618
Total operating expenditure	365,048	364,287	(761)

5.2.1 Employee and Agency costs combined (\$7.64 million increase)

The majority of Council services and programs are delivered through staff. As the City grows, so do the demands for these services and programs. Council must balance the demands that this places on staff with the need to contain costs.

In addition to managing Council's overall staff numbers, the Council regularly evaluates the most cost effective way to deliver services for the community. In some instances, it makes commercial sense to employ permanent staff rather than engage external consultants.

The overall increase in employee costs (\$7.64 million) includes a provision for staff who are covered by the Melbourne City Council Enterprise Agreement (EA) based on the current EA which expires on 30 June 2013. Council is currently negotiating the next EA with an underpinning objective of financial responsibility whilst recognising the contribution that our staff make.

The increase in employee costs will be partly offset by a reduction in professional services of \$2.5 million.

The budgeted 2013-14 Equivalent Full Time (EFT) is 1290.6 compared to 1267.60 in 2012-13 an increase of 23 which includes 8.12 EFT for the new Docklands library and community centre.

5.2.2 Materials and Services (\$1.64 million decrease)

Materials and Services expenditure for 2013-14 is lower by \$1.64 million or 1.1 per cent.

Where there have been contracted price increases, savings have been found across the organisation to offset the overall costs of materials and services.

The most significant increases in materials and services expenditure are as follows:

- \$0.80 million in utilities relating to anticipated higher water utility costs as result of expected price increases and drier conditions requiring additional watering of parks
- \$0.13 million for the introduction of new energy efficiency program for apartment owners (Smart Blocks)
- \$0.70 million for the development of a solar program
- \$0.14 million for one new laneway compactor. The budget includes funding for a total of three laneway compactors
- \$0.14 million to partner with the State government on the establishment of an office of City of Literature
- \$0.29 million additional for the Melbourne Indigenous Festival (total festival cost \$0.6 million)
- \$0.04 million for work renowned experts to share knowledge in Melbourne
- \$0.05 million for feasibility study for a water/transport services to Docklands
- \$0.22 million for a road safety change behaviour program
- \$0.22 million for an enhanced Docklands Winter Activation Program
- \$0.11 million for annual membership to the Municipal Association of Victoria, Local Governance Association and Committee for Melbourne
- \$0.05 million for feasibility work on a visitor centre
- \$0.25 million for enhanced community engagement
- \$0.02 million support for mens shed association.

Increased contract costs of \$1.9 million due to contract escalations and/or increased service demands in the following contracts:

- property maintenance
- waste management
- graffiti removal
- parks, tree and gardens management and maintenance
- meter maintenance
- infrastructure and asphalt contract costs and
- civil design.

The increase in costs has been offset by identified savings through the budgeting process predominantly in the following areas:

- Professional services \$2.50 million through engaging fewer consultants and doing more work through existing staff
- Administration costs \$1.70 including looking at better ways to deliver training
- Reduction of security services in Docklands \$0.57 million

- Reduced frequency of special cleaning of pavement and white pavers \$0.46 million

The 2012-13 budget also included once off \$1.63 million for the election contract costs which has not been budgeted for 2013-14.

5.2.3 Maintenance (\$0.23 million decrease)

Maintenance expenditure for 2013-14 is lower by \$0.23 million. The modest decrease reflects a prioritisation of maintenance works.

The full maintenance program is provided in Appendix E.

5.2.4 Finance and Insurance Cost (\$2.56 million decrease)

Finance and insurance costs are budgeted to decrease in line with projected parking fine revenue. Lower projected parking fine revenue will result in lower provisions for parking fine write offs.

5.2.5 Grants and Contributions (\$0.97 million decrease)

The decrease in grants and contributions reflects Council fulfilling its contractual obligation for marketing of the Melbourne Convention Centre (\$1.1 million).

This is partly offset by a new tourism grant program of \$0.25 million and \$0.20 million contribution towards "The Ring" festival.

A summarised list of grants and contributions is provided in Appendix G.

5.2.6 Government Taxes and Levies (\$3.62 million decrease)

Government taxes and levies is budgeted to be \$3.62 million lower primarily due to the change in legislation and funding model for the Fire Services Levy.

5.2.7 Depreciation and amortisation (\$0.62 million increase)

Infrastructure asset stock and replacement costs continue to increase as set out in the Capital Works program. In addition annual revaluations increases have resulted in higher depreciation costs.



6. ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movement in two main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council; and
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.

6.1 Operating Expenditure

The 2013-14 budgeted cash outflow of \$14.16 million reflects anticipated capital expenditure for the 2013-14.

Statement of Cash Flow	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts	381,797	382,859	1,062
Payments	(308,215)	(308,022)	193
Net Cash Provided by Operating Activities	73,582	74,837	1,255
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
Proceeds from sale of Property Plant & Equip	9,184	726	(8,458)
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(99,742)	(89,725)	10,017
Net Cash Used in Investing Activities	(90,558)	(88,999)	1,559
Net increase/(decrease) in cash held	(16,976)	(14,163)	2,813
Cash at beginning of the financial year	108,176	91,200	(16,976)
Cash at end of the financial year	91,200	77,037	(14,163)

6.1.1 Operating Activities (\$1.26 million higher cash inflow)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. An inflow of cash is required to fund the capital works program.

The higher cash inflow in 2013-14 is largely due to modestly higher anticipated revenues.

6.1.2 Investing Activities (\$1.56 million lower cash outflow)

The lower cash outflow is due to a lower capital works program compared to 2012-13 this is partially offset by lower expected sale proceeds in 2013-14.

6.1.3 Cash at the end of Year (\$14.16 million decrease in cash balance)

Overall, total cash is forecast to decrease by \$14.16 million due to lower proceeds from sale of assets, a continued high level of capital works expenditure. The following table provides an analysis of the major changes in cash inflows and outflows between the 2012-13 and 2013-14 budgets.

6.2 Reconciliation of operating Performance to Cash Flow

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

For the Year ending 30 June	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	13,648	14,959	1,311
<i>Add back:</i>			
Depreciation	54,714	55,332	618
Net movement in working capital	5,220	4,545	(675)
Cash proceeds	9,184	726	(8,458)
Funds available for capital	82,766	75,562	(7,204)
Capital Expenditure	(99,742)	(89,725)	10,017
Docklands Deficit	0	0	0
Net Cash outflow	(16,976)	(14,163)	2,813
Bank account (Opening Balance)	108,176	91,200	(16,976)
Bank account (Closing Balance)	91,200	77,037	(14,163)

6.2.1 Funds Available for Capital

The funds available for capital are expected to decrease by \$7.20 million, this reflects lower cash proceeds expected from the sale of assets partially offset by slightly higher net surplus from operations.

6.2.2 Net Cash Outflow

The net cash outflows are lower mainly due to a lower level of capital expenditure partially offset by lower expected proceeds from asset sales in 2013-14.

2013-2014 BUDGET KEY PROJECTS



**New Neighbourhood
Recreation Area
Neill Street Carlton**
\$2,000,000



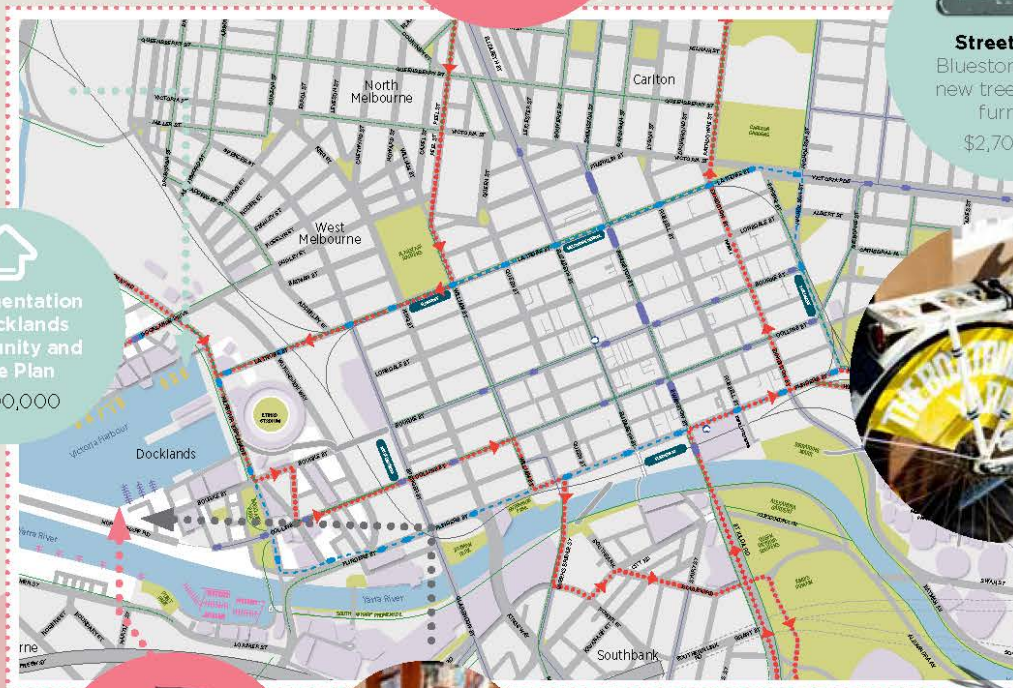
**Carlton Kathleen
Syme Library and
Community Centre**
\$7,000,000



Streetscapes
Bluestone paving,
new trees & street
furniture
\$2,700,000



**Implementation
of Docklands
Community and
Place Plan**
\$1,000,000



**Bicycle
Improvement
Plan**
\$2,550,000



**Docklands
Community Boating
Hub/Family
Services Hub**
\$3,600,000



**New Library &
Community Centre
Docklands**
\$6,500,000

Living Victoria Fund
Contribution to Council
Works Including Upgrade
of University Square
\$4,000,000



SERVICES

- Parks and gardens
- Public health and safety
- Recreation and leisure
- Street cleaning and waste management
- * Arts and cultural policy and programming
- Urban policy and design
- International and national connections
- Arts participation and activation
- Business
- City promotion and tourism
- Events
- Local laws compliance
- Visitor and resident information
- Research
- Building, development and planning
- Sustainable environmental management
- Property and assets
- Community Services
- Roads, transport and infrastructure
- Information technology
- Customer relations
- Legal, governance and corporate
- Communications, media and publications

For details on the full range of City of Melbourne services visit melbourne.vic.gov.au

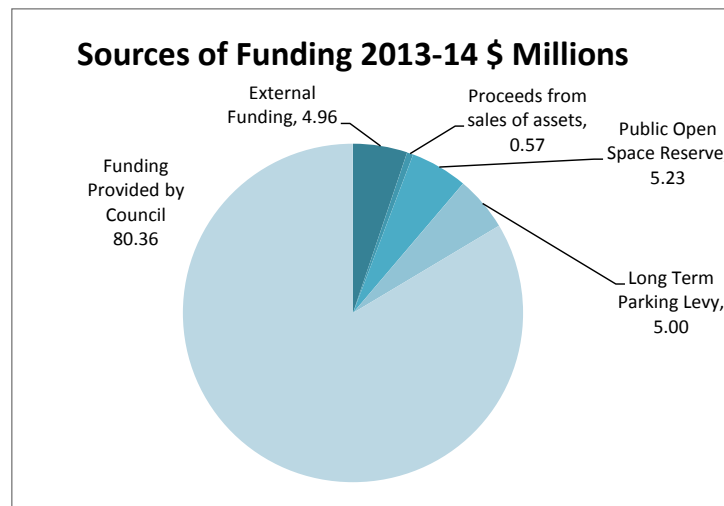
7. ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section of the budget report provides an analysis of the planned council works expenditure budget for the 2013-14 year and the sources of funding for the budget.

7.1 Funding Sources

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$'000
Sources of Funding			
External Funding	5,187	4,957	(230)
Proceeds from sales of assets	680	570	(110)
Public Open Space Reserve	2,400	5,230	2,830
Long Term Parking Levy #	7,000	5,000	(2,000)
Sub totals	15,267	15,757	490
Funding Provided by Council	94,544	80,360	(14,184)
Total Funding Sources*	109,811	96,117	(13,694)

*Excludes carried forward capital



Source Appendix E.

An additional \$2.00 million in Long Term Parking Levy funding was announced in the State Budget on 7 May (\$7.00 million total). The projects to be funded will be determined through the submission process in consultation with the State government and therefore not included in Council Works expenditure table above or in Appendix E at this point in time.

7.1.1 External Funding (\$4.96 million)

External funding includes amounts budgeted to be received from Federal and State government departments for the following

- \$2.00 million Living Victoria fund
- \$2.00 million Return to Royal Park
- \$0.35 million Roads to recovery program
- \$0.55 million Local road funding and
- \$0.06 million New drainage infrastructure.

7.1.2 Proceeds from asset sales (\$0.57 million)

Proceeds from sales of assets refer to motor vehicle sales in accordance with Council's fleet renewal policy.

7.1.3 Public Open Space Reserve (\$5.23 million)

The amount of \$5.23 million from public open space reserve relates to Queen Victoria garden pond surrounds landscaping works, Birrarung Mar upper terrace upgrading and landscaping, Living Victoria Fund (upgrade of University Square), Neill Street Carlton recreational area, Newmarket Reserve masterplan implementation works, Princess Park southern sportsfield and lighting redevelopment and Holland Park pavilion landscaping and pathway works.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

7.1.4 Long Term Parking Levy – Capital Projects (\$7.00 million)

The amount of \$7.00 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. An additional \$2.00 million was announced in the state budget on 7 May 2013. The projects to be funded will be determined through the submission process in consultation with the State government.

7.1.5 Funding Provided by Council (\$80.36 million)

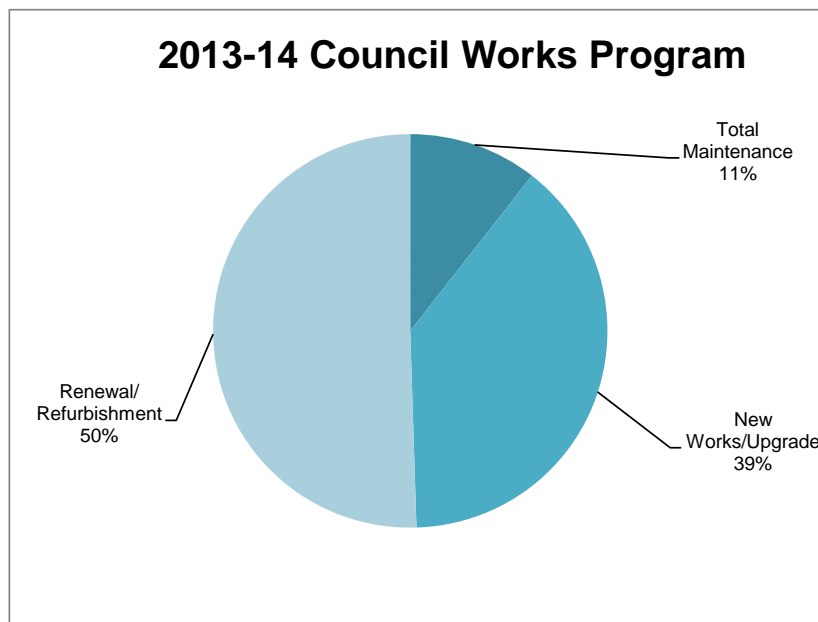
During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. In 2013-14, \$74.84 million is budgeted to be generated from operations. The remaining contribution from Council will be from asset sales and cash reserves.

Refer section 6, "Budgeted Cash Position" for more information on funds from operations.

7.2 Council Works

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Council Works Area			
Maintenance			
Capital Grants	1,220	750	(470)
Maintenance	9,153	9,395	242
Minor Works	0	0	0
Total Maintenance	10,373	10,145	(228)
Capital Works			
New Works/Upgrade	52,650	37,421	(15,229)
Renewal/Refurbishment	46,788	48,554	1,766
Total Capital Expenditure	99,438	85,975	(13,463)
Total Council Works Program	109,811	96,120	(13,691)
Carry Forward 2011-12	15,299	0	(15,299)
Carry Forward 2012-13	0	15,600	15,600
Council Works Expenditure	125,110	111,720	(13,390)

Source: Appendix E



A detailed listing of all projects comprising the capital works programme is in Appendix E.

7.2.1 Capital Grants (\$0.75 million)

For the 2013-14 year, \$0.75 million will be provided in grants for maintenance program of works on assets not directly owned by the City of Melbourne. The projects are Street Lighting Improvements (\$0.33 million) and Traffic signal installations and upgrades (\$0.42 million).

7.2.2 Maintenance (\$9.40 million)

For the 2013-14 year, \$9.40 million will be expended on maintenance. The more significant projects include parks maintenance works (\$1.30 million), property minor works (\$1.29 million), public lighting (\$1.1 million), Christmas decorations maintenance (\$0.92 million), small equipment and software maintenance (\$0.42 million), bridge maintenance (\$0.30 million) and accommodation (\$0.30 million).

Refer to Appendix E for full details.

7.2.3 New Works/Upgrade (\$37.42 million)

For the 2013-14 year, \$37.42 million will be expended on new works/upgrades. The more significant projects include Kathleen Syme Library and Community Centre (\$7.00 million), Docklands Library and Community Centre (\$6.50 million), Living Victoria Fund which includes contributions to various council works including upgrade of University Square (\$4.00 million), Docklands Community Boating and Family Services Hub (\$3.60 million), major streetscape improvements which includes bluestone paving, new trees and street furniture (\$2.70 million), bicycle improvement program (\$2.55 million), Neighbourhood recreational area Neill St Carlton (\$2.00 million), Return to Royal Park project (\$2.00 million) and implementation of Docklands community and place plan (\$1.00 million).

Refer to Appendix E for full details.

7.2.4 Renewal/Refurbishment (\$48.55 million)

For the 2013-14 year, \$48.55 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$9.00 million), parks renewal (\$6.28 million), property renewal works (\$4.19 million), Information Technology renewal (\$5.28 million), climate adaption – urban landscapes renewal (\$2.50 million), digital channel management (\$2.03 million), kerb and channel renewal (\$2.21 million), parks renewal tree planting (\$1.43 million) and flood mitigation program (\$1.50 million).

Refer to Appendix E for full details.

8. ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2012-13 and 2013-14.

8.1 Budgeted Balance Sheet

For the Year ending 30 June	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
Current			
Assets	122,785	104,974	(17,811)
Liabilities	(85,744)	(86,714)	(970)
Net Current Assets	37,041	18,260	(18,781)
Non Current			
Assets	3,165,434	3,359,037	193,603
Liabilities	(5,942)	(6,307)	(365)
Net non current assets	3,159,492	3,352,729	193,237
NET ASSETS	3,196,533	3,370,989	174,456
Equity			
Accumulated surplus	1,788,403	1,784,163	(4,240)
Reserves	1,408,130	1,586,826	178,696
Total Equity	3,196,533	3,370,989	174,456

8.1.1 Current Assets (\$17.81 million decrease)

The decrease in current assets is due mainly to a reduction in cash assets due to the level of capital expenditure in 2013-14 as well as funding of defined benefit obligations in 2012-13.

Debtor Management	2010-11 Actual	2011-12 Actual	2012-13 Planned	2013-14 Planned
Rate Debtors Ratio	1.2%	1.4%	0.9%	0.9%
PINs Debtors Ratio	61.7%	74.2%	58.1%	58.0%

Note: 1: Rate Debtors shown as a percentage of Rate revenue
2: PINs Debtors shown as a percentage of PINs revenue

The above table illustrates the anticipated collection of debtors.

8.1.2 Current Liabilities (\$0.97 million increase)

The increase in current liabilities (that is, obligations Council must pay within the next year) of \$0.97 million is a result mainly of increased employee benefit provisions.

8.1.3 Net Current Assets (\$18.78 million decrease)

The normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The decrease is a result of the decrease of current assets and an increase in liabilities attributable to the points referred to in section 8.1.1 and 2.

The working capital ratio is a good measure of the Council's liquidity position. A measure of 1.21 indicates that for every \$1 of current liabilities Council has \$1.21 in current assets to meet this obligation.

The following table shows the working capital ratio for the Council for the last three years and the 2013-14 budget:

Working Capital Ratio		2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Definition	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$	2.52	1.72	1.43	1.21

The ratio indicates a modest decline in the liquidity position resulting from an increase in current liabilities and decrease in current assets.

8.1.4 Non Current Assets (\$193.60 million increase)

The budgeted Balance Sheet shows non current assets of \$3,359 million as at 30 June 2014, which is an increase of \$193.60 million over 2012-13.

The increase in non-current assets is due to the combination of capital works program of \$96.12 which is offset by depreciation for the same period of \$55.33 million and anticipated revaluation of assets. In recent years the revaluation of assets has resulted in higher asset values.

8.1.5 Non Current Liabilities (\$0.37 million increase)

The minor increase in non-current liabilities (that is, obligations Council must pay beyond next year) is a result of increased long service leave provisions.

Council has no short term or long term debt.

8.1.6 Equity (\$174.46 million increase)

The net increase in equity (or net assets) of \$174.46 million is the net difference between assets and liabilities as outlined in sections 8.1.1 through to 8.1.5 above.

8.1.7 Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2014 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- a total of 99.1 per cent of total rates raised will be collected in the 2013-14 year;
- trade creditors to be based on materials and services expenditure and increased capital;
- employee entitlements to be increased by estimated Enterprise Agreement outcome only. No increase in the average rate of leave taken is expected; and
- total capital expenditure of \$96.12 million will be paid in full in the 2013-14 year.



9. STRATEGIC RESOURCE PLAN 2013-2017

The Strategic Resource Plan identifies the financial and non-financial resources required over the four-year period of 2014-17. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

Council Financial Plan 2013-2017

The four year Council Financial Plan has been prepared in accordance with the requirements of the Local Government Act 1989. The Act requires that the Council prepare and approve a four year Council Plan, including a Strategic Resource Plan (SRP). The SRP includes a four year financial estimate that comprises the standard statements of the Income Statement, Cash Flow Statement, Balance Sheet and Capital Works Statement.

The Strategic Resource Plan is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

9.1 The economic environment and key financial assumptions

The Strategic Resource Plan is prepared and revised annually based of the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

	2013-14	2014-15	2015-16	2016-17
Rate Increase	3.75%	3.00%	3.00%	3.00%
CPI	2.5-3%	2.5-3%	2.5-3%	2.5-3%
Total revenue increase	0.40%	4.10%	3.89%	4.40%
Total cost increase	(0.20%)	4.30%	3.85%	4.40%
Investment returns	3.95%	4.00%	4.00%	4.00%

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2012;
- Proposed 2013-14 Annual Plan and Budget ;
- Assumptions about changes in future income and expenditure associated with meeting current levels of services; and
- economic and financial indicators based on external sources.

The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the income statement, cash flow statement and balance sheet.

9.2 Key Objectives of the Plan

The key objectives which underpin the financial plan include:

- Long Term Financial Sustainability – Since 2000 the City has held an AAA Standard and Poors credit rating. Over the 4 year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$3.0 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of strategic resource plan, commencing 2013-14, a modest increase in rates is planned reflecting expected general cost increases and growth in service demand across the municipality. The rate increases are expected to be well below most other metropolitan Councils. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to and encourage greater use of public transport
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognises the need for long term financial planning and has committed to the development of a 10 Year Financial Strategy. The strategy will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

9.3 Four-year Council Financial Plan

In preparing the Strategic Resource Plan, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

Key Financial Indicators	Budget	Strategic Resource Plan		
	2013-14	2014-15	2015-16	2016-17
Underlying Surplus/(deficit)	1,112	1,057	976	1,036
Total Revenue	379,092	394,465	409,422	427,410
Total Operating Expenditure	364,287	379,945	394,581	412,093
Gross Capital Expenditure	85,975	71,863	73,581	76,842
Cash Inflow/(Outflow)	(14,163)	32	(386)	771
Cash Assets	75,037	75,069	74,683	75,455
Asset Renewal Ratio ¹	0.88	0.87	0.87	0.86

1. Asset renewal Ratio = $\frac{\text{Capital Expenditure (Renewal)}}{\text{Depreciation}}$

9.4 Financial Plan Summary

The underlying theme of the four year Council Financial Plan is sustainability of core Council services and progressively growing the financial capacity to meet increased infrastructure. The plan presents a prudent financial position.

10. VALUATION

10.1 Valuations by Rate Code

The *Valuation of Land Act 1960* requires municipalities to undertake biennial revaluations in the even years. This being a non revaluation year the only changes in valuations are due to changes through supplementary valuations.

Supplementary valuations are undertaken throughout the year and returned as they occur. Supplementary valuations reflect new properties that come on line during the financial year as developments are complete.

The valuation totals of the various land use classes are as follows:

City Of Melbourne Valuations 2013-14					
Rate Code	Use Type	No.of Assessments	Net Annual Value \$	Capital Improved Value \$	Site Value \$
1	Residential	67,767	1,665,944,015	33,321,800,300	10,012,820,830
2	Non-Residential	20,310	3,059,415,917	43,303,692,205	13,156,682,383
Total Rateable (General Rates 1 & 2)		88,077	4,725,359,932	76,625,492,505	23,169,503,213
0	Exempt	1,553	740,685,635	11,509,854,162	6,716,580,433
	Cultural & Recreational				
5	Lands	42	52,256,665	1,032,940,000	176,505,600
Total for all Use Types		89,672	5,518,302,232	89,168,286,667	30,062,589,246

The overall Net Annual Value (NAV) has increased by \$121.1 million or 2.2 per cent due to supplementary valuations. The residential sector was the main contributor with NAV growth of \$62.4 million.

10.2 Cultural and Recreational Lands

In accordance with section 4 of the *Cultural and Recreational Lands Act 1963*, Council is required to determine that a charge paid as rates identified in the table on the following page below in respect to recreational lands having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.

Assessment Number	Address / Description	Rates Charged Per C&RL Act (1963) \$
Cultural & Recreational Lands 2013-14		
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051	3,546
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051	2,128
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	946
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	887
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,069
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,713
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	946
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	827
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	355
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	41,380
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	26,600
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	471
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	76,849
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	471
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	1,773
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	20,690
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,955
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	59,115
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	44,337
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	590
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	3,546
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	3,842
23865	House Smithfield Road, FLEMINGTON VIC 3031	710
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	471
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,477
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	3,842
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,250
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	11,232
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	471
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	590
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	1,891
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,123
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	19,924
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	8,868
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,364
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,655
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	14,187
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	8,275
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	296
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	296
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	1,977
90101	120 Todd Road, FISHERMANS BEND VIC 3207	4,426
Total Rates - Cultural & Recreational Lands		383,361

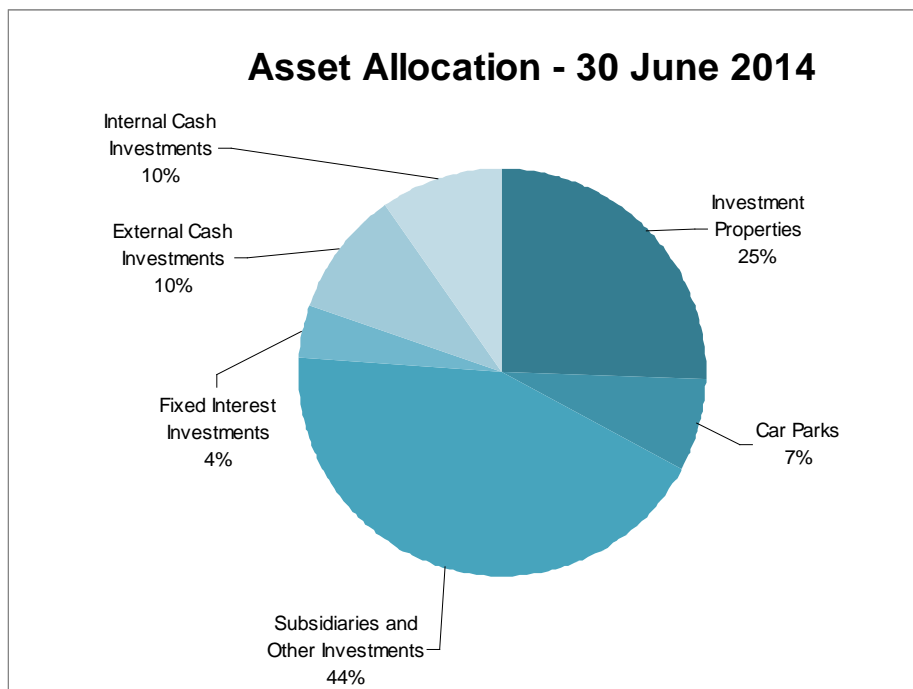
11. INVESTMENT STRATEGY

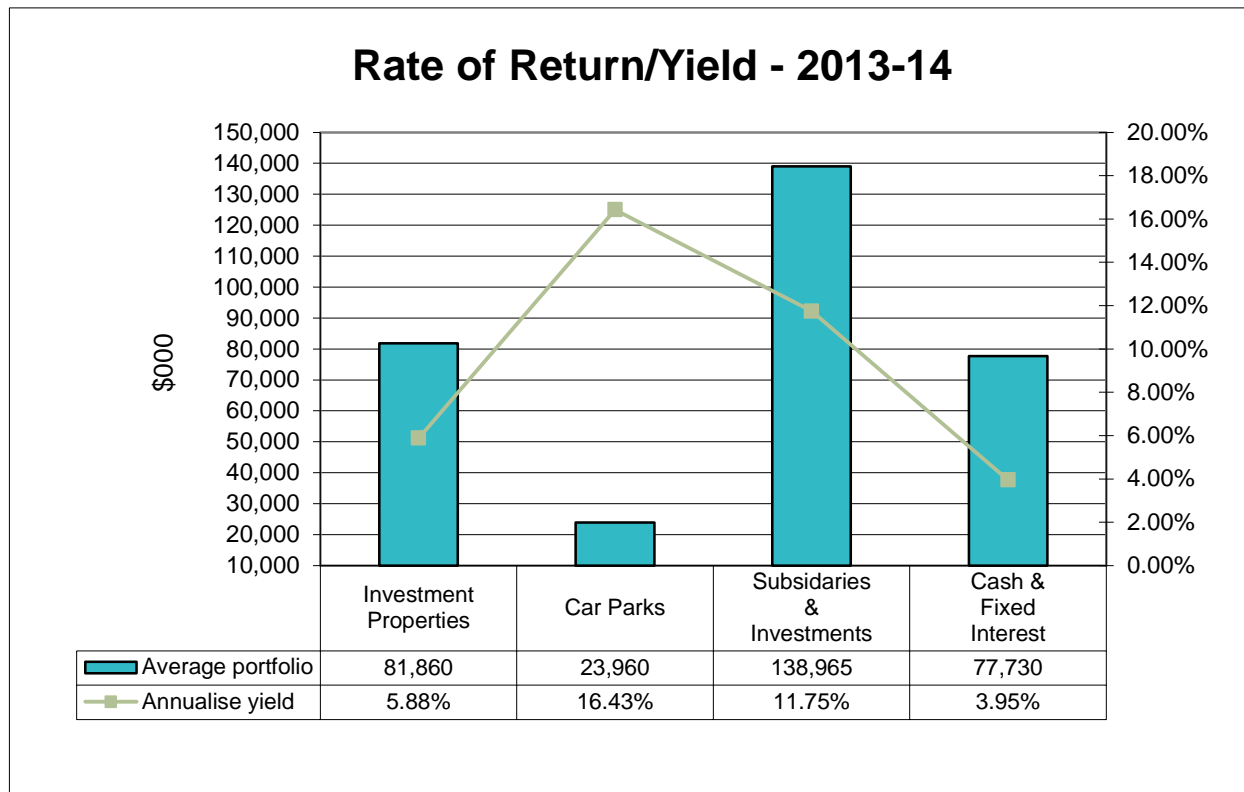
Strategy Development

The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Commercial investments are broadly defined to include those assets that are able to achieve a commercial rate of return, most of which also satisfy a strategic objective of Council.

The investment portfolio is projected to total \$321.82 million as at 30 June 2014. The investment portfolio is expected to yield an annual cash income to council of approximately \$28.16 million, a decrease \$6.72 million from the 2012-13 budget. The portfolio is invested in accordance with Council's investment policy.

The profile of the investment portfolio and the returns are expressed in the following charts.





Key Targets

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3 per cent per annum measured over a rolling five year period.
- To further reduce the volatility of cash returns, the fixed interest allocation was increased from 5 per cent to 10 per cent with asset allocation ranges introduced.
- Maintain the real value of the investment portfolio.

Key Influences for 2013-14

In developing the budget for 2013-14 and the financial return from the investment portfolio a number of factors have had an effect on the outcomes. The most significant are:

Cash and Fixed Interest

- The cash balance is forecast at \$91.20 million as at 1 July 2013 and forecast to finish the financial year at \$77.04 million, largely due to expected expenditure on the 2013-14 capital works program
- The cash and fixed interest investments are forecast to return \$3.08 million. This is based on an average cash and fixed interest balance of \$78 million for 2013-14. This is forecast to yield 3.95 per cent.

Subsidiaries

- The lower subsidiary revenue is mainly the result of a once off dividends in 2012-13 associated with the wind up year of the Melbourne Wholesale Fish Market Pty Ltd (\$4.60 million). The Melbourne Wholesale Fish Market was de-registered in 2012-13.

Car Parks

- Revenue is expected to increase from Council car parks due to an increase in fees as the car parks move closer to but remain below commercial rates.
- These fee increases are outlined in Appendix F.

Investment Properties

- Property rental revenue will increase slightly based on contracted increases under lease arrangements.

Table 1 provides a summary of the changes in the returns for the assets contained in the investment portfolio in the budget for 2013-14. It should be noted that these amounts are contained in the categories of revenue shown in the budget document. The amounts will not, in all cases represent the total revenue reported. As the investment portfolio, includes most, but not all of the assets and activities generating revenue for the Council.

Table 1

Source	Budget 30 Jun 2013 \$'000's	Budget 30 June 2014 \$'000's	Variance \$'000's
Interest Income	6,790	3,076	(3,714)
Inter Company Revenue			
- Subsidiaries	20,065	16,286	(3,779)
- Other	25	42	17
Property Investments			
- Off Street Car Parks (Net)	3,536	3,936	400
- Property Rentals	4,460	4,815	355
TOTAL	34,876	28,155	(6,721)

Key Variance explanations

The movements between the budget 2012-2013 and the budget 2013-2014 can be summarised as follows:

- The decrease in interest income is due to a combination of lower official interest rates, lower margins on investments and lower cash balances
- Decrease in subsidiary income is due to once off dividend from the sale of Melbourne Wholesale Fish Market that was budgeted for 2012-13 and
- Fee revenue will increase from Council Car Parks due to an increase in some fees. These fee increases are outlined in Appendix F.

The initiatives and strategies described above are expected to result in the investment portfolio contributing \$28.16 million to council's total revenue. The value of these investments and returns included in the proposed budget for 2013-2014 is summarised in Table 2.

Table 2

	Beginning 2013-14	End 2013-14	Net Income	Return %
Investment properties	81,860	81,860	4,816	5.88%
City Square car park	13,480	13,480	2,660	19.73%
Council House car park	4,830	4,830	869	18.00%
Elgin St car park	5,650	5,650	406	7.19%
Total car parks	23,960	23,960	3,936	16.43%
CityWide	64,034	64,034	10,491	16.38%
Markets QVM	65,330	65,330	5,795	8.87%
Sustainable Melbourne Fund	6,575	6,575	0	0.00%
Regent Mgt Co.	2,776	2,776	0	0.00%
Maps (Trading as Procurement Australia)	250	250	42.5	17.00%
Total Subsidiary & Other Investments	138,965	138,965	16,328	11.75%
Cash & Fixed Investments	91,200	77,037	3,076	3.95%
TOTAL INVESTMENT PORTFOLIO	335,985	321,822	28,155	8.56%

BUDGET STATEMENTS

STANDARD INCOME STATEMENT

STANDARD BALANCE SHEET

STANDARD STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STANDARD STATEMENT OF CAPITAL WORKS

This section sets out the budgeted financial statements (including the standard statements) for 2013-14 in detail. This information is the basis of the disclosure and analysis.

BUDGETED STANDARD INCOME STATEMENT

Actual 2011-12 \$000s		Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
	REVENUE			
199,557	Rates	204,897	215,568	10,671
	Grants and Subsidies			
10,998	Operating	10,243	10,682	439
16,712	Capital Contributions	13,077	13,097	20
40,043	Parking Fees	40,555	47,364	6,809
36,768	Parking Fines	50,894	40,418	(10,476)
20,645	Sundry Fees & Charges	19,441	21,467	2,026
5,969	Property Rental and Hire	6,847	7,466	619
5,838	Sales and Recoveries	4,796	3,156	(1,640)
9,563	Finance Income	7,240	3,505	(3,735)
15,707	Intercompany Revenue	20,560	16,372	(4,188)
8,045	Gain on Investment Revaluation	0	0	0
369,845	Total Revenue	378,550	379,095	545
	EXPENDITURE			
119,938	Employee Cost	120,560	128,199	(7,639)
139,778	Materials and Services	148,571	146,944	1,627
9,605	Finance and Insurance Cost	12,744	10,188	2,556
15,915	Grants and Contributions	13,628	12,656	972
4,196	Government Taxes & Levies	4,458	1,334	3,124
50,529	Depreciation & amortisation	54,714	55,332	(618)
10,312	Maintenance Costs	10,373	10,399	(26)
350,273	Financial Performance Expenditure	365,048	365,052	(4)
140	Net Gain or Loss on disposal of Assets	146	154	(8)
19,712	Result from Ordinary Activities	13,648	14,197	541
(16,712)	Less Capital Contributions	(13,077)	(13,097)	(20)
3,000	Underlying Surplus/(Deficit)	571	1,100	529

BUDGETED STANDARD BALANCE SHEET AS AT 30 JUNE 2014

As at 30 June 2012 \$000s		Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
	Assets			
	Current Assets			
129,485	Cash assets	91,200	76,275	(14,925)
32,119	Receivables	27,685	24,041	(3,644)
4,822	Other assets	3,900	3,900	0
166,426	Total Current Assets	122,785	104,217	(18,568)
	Non Current assets			
33,207	Investments	31,632	31,632	0
104,718	Investment Properties	89,446	89,446	0
6,877	Intangible Assets	0	0	0
3,122,282	Property, Plant & Infrastructure	3,044,356	3,337,959	293,603
3,267,084	Total Non-current assets	3,165,434	3,459,037	293,603
3,433,510	TOTAL ASSETS	3,288,219	3,563,253	275,034
	Liabilities			
	Current Liabilities			
62,175	Payables	62,907	62,499	408
33,650	Employee entitlements	22,439	23,819	(1,380)
1,149	Provisions	400	400	0
96,974	Total Current Liabilities	85,746	86,719	(973)
	Non-current Liabilities			
2,584	Employee entitlements	5,941	6,307	(366)
2,584	Total non-current liabilities	5,941	6,307	(366)
99,558	TOTAL LIABILITIES	91,686	93,026	(1,339)
3,333,952	NET ASSETS	3,196,533	3,470,227	273,695
	Equity			
1,763,514	Accumulated Surplus	1,788,403	1,783,401	(5,002)
1,570,438	Reserves	1,408,130	1,686,826	278,696
3,333,952	TOTAL EQUITY	3,196,533	3,470,227	273,694

BUDGETED STANDARD STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2014

Actual 2011-12 \$000s		Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
	CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
	Receipts			
312,489	Rates, Fees and Charges	305,863	316,639	10,776
29,149	Grants and Other Contributions	22,393	23,779	1,386
9,279	Interest received	7,465	3,505	(3,960)
30,826	Other (Including Sales and Recoveries)	46,076	38,935	(7,141)
	Payments			
(111,497)	Employee Cost	(119,014)	(126,404)	(7,390)
(183,521)	Materials and Services	(176,957)	(172,191)	4,766
	Financial Cost	(12,244)	(10,188)	2,056
(5,786)	Other			
80,939	Net Cash Provided by Operating Activities	73,582	74,075	493
	CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
1,900	Proceeds from sale of Property Plant & Equip	9,184	726	(8,458)
(102,266)	(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(99,742)	(89,725)	10,017
(246)	Joint Venture Payment	0	0	0
0	Net Investments			
(100,612)	Net Cash Used in Investing Activities	(90,558)	(88,999)	1,559
	CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES			
(2,428)	Net Cash Used in Financing Activities	(90,558)	(88,999)	1,559
(22,101)	Net increase/(decrease) in cash held	(16,976)	(14,925)	2,051
151,586	Cash at beginning of the financial year	108,176	91,200	(16,976)
129,485	Cash at end of the financial year	91,200	76,275	(14,925)

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2014

Actual 2011-12 \$000s		Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance \$000s
19,712	Net Surplus/(deficit) from operations	13,648	14,197	549
	Add back:			
50,529	Depreciation & amortisation	54,714	55,332	618
140	Loss/(Profit) on sale of assets	146	154	8
8,130	Net movement in working capital	5,220	4,545	(675)
78,511	Funds available for investing activities	73,582	74,074	492
(102,266)	Capital Expenditure	(99,742)	(89,725)	10,017
(246)	Joint Venture payment	0	0	0
1,900	Proceeds from sale of assets	9,184	726	(8,458)
(22,101)	Net Cash inflow/(outflow)	(16,976)	(14,925)	2,051
151,586	Bank account (Opening Balance)	108,176	91,200	(16,976)
129,485	Bank account (Closing Balance)	91,200	76,275	(14,925)

BUDGETED STANDARD STATEMENT OF CAPITAL WORKS

Council Works Area	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Variance
Maintenance	10,373	10,399	(26)
Capital Works	99,438	88,225	11,213
Carry forward capital*	19,700	15,600	4,100
Capital Works Expenditure	129,511	114,224	15,287

*Estimated carry forward from 2012/13

STATUTORY DISCLOSURES

The following section provides details as required by:

Section 127 and 158 of the Local Government Act 1989

Part 2 of the Local Government (Finance and Reporting) Regulations 2004

1. STANDARD STATEMENTS

The Standard Statements as required by the Local Government (Finance and Reporting) Regulations 2004 are provided in Appendix A.

2. RATES AND CHARGES

2.1. The proposed rate in the dollar for each type of rate to be levied:

- A general rate of 4.05905 cents (rounded) in the dollar of NAV of all rateable residential properties;
- A general rate of 4.77439 cents (rounded) in the dollar of NAV of all rateable non-residential properties;

2.2. The estimated amount to be raised by each type of rate to be levied:

Type of Property	2012-13 \$	2013-14 \$
Residential	62,735,869	67,621,501
Non-Residential	138,531,540	146,068,448
Cultural and Recreational Lands	369,505	383,361

2.3. The estimated total amount to be raised by general rates is \$213,689,949 and \$383,361 for Cultural and Recreational Lands (excluding supplementary rates)

2.4. The proposed percentage change in the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year are:

Type of Property	Percentage Change
Residential	3.75%
Non-Residential	3.75%
Cultural and Recreational Lands	3.75%

2.5. The number of assessments for each type of rate to be levied compared to the previous year:

Type of Property	2012-13	2013-14
Exempt	1,530	1,553
Residential	65,118	67,767
Non-Residential	19,702	20,310
Cultural and Recreational Lands	42	42
The total number of assessments is:	86,392	89,672

2.6. The basis of valuation to be used is the Net Annual Value (NAV).

2.7. The estimated total Net Annual Value of land in respect of which each type of rate is to be levied compared with the previous year:

Type of Property	2012-13 \$	2013-14 \$
Exempt	731,008,825	740,685,635
Residential	1,603,538,265	1,665,944,015
Non-Residential	3,010,364,158	3,059,415,917
Cultural and Recreational Lands	52,256,665	52,256,665
Total	5,397,167,913	5,518,302,232

2.8. The City of Melbourne does not propose to levy any charges under section 162 of the Act.

2.9. There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation objections & appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes commercial land and vice versa.

3. DIFFERENTIAL RATES

3.1. Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.05905 cents in the dollar of NAV for all rateable residential properties;

- A general rate of 4.77439 cents in the dollar of NAV for all rateable non-residential properties;

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

3.2. Residential land

Residential land is any land, which is:

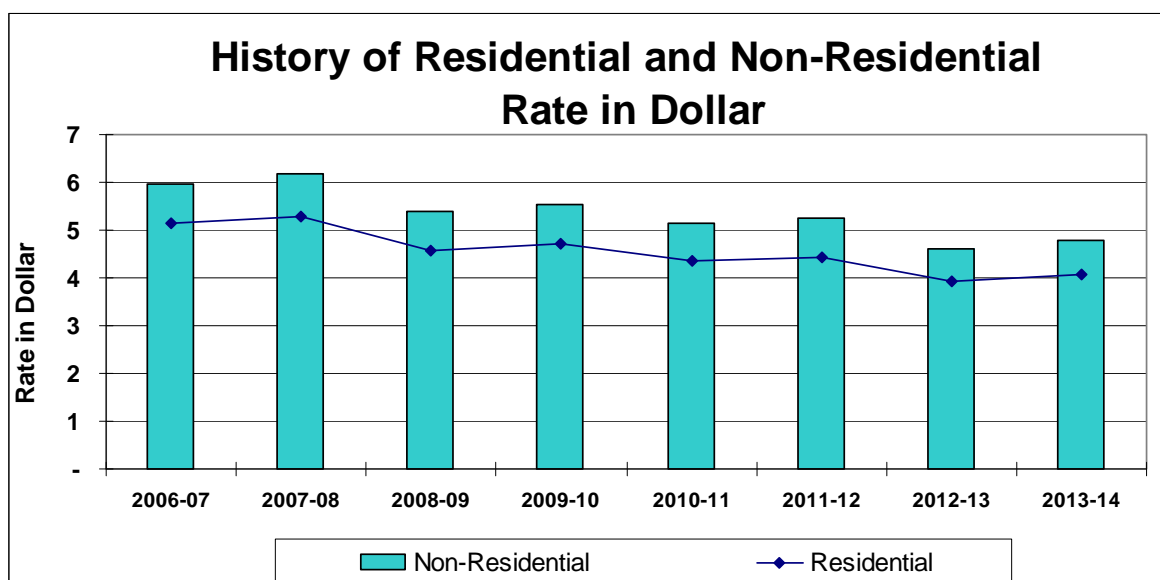
- used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

3.3. Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning

3.4. History of the Rate in \$



STRATEGIC RESOURCE PLAN

STANDARD INCOME STATEMENT

STANDARD BALANCE SHEET

STANDARD STATEMENT OF CASH FLOWS

STANDARD STATEMENT OF CAPITAL WORKS

This section includes Council's forecast financial performance and financial and cash positions for the years 2013-14 to 2016-17.

STANDARD INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2017

Income Statement	BUDGET 2013-14 (\$000's)	Plan 2014-15 (\$000's)	Plan 2015-16 (\$000's)	Plan 2016-17 (\$000's)
Revenue				
Net Rates	215,568	226,045	238,359	250,940
Grants & Subsidies				
Operating	10,682	11,002	11,333	11,673
Capital Contributions	13,097	13,643	13,834	14,249
Parking Fines	40,418	40,546	42,157	43,799
City Baths	3,134	3,228	3,309	3,391
Hire Fees	541	557	574	591
Health Fees	2,844	2,932	3,005	3,080
Planning & Building Fees	4,529	4,613	4,728	4,846
Permits	1,765	1,818	1,872	1,929
Parking Fees	47,364	48,762	48,802	49,011
Other Fees & Project income	9,195	9,671	9,955	10,248
Property Rentals	6,925	7,133	7,347	7,567
Total Fees and Charges	116,715	119,258	121,748	124,462
Intercompany Revenue	16,372	16,943	17,829	18,465
Finance Income	3,505	3,510	3,434	3,114
Sales & Recoveries	3,156	4,778	3,347	4,976
Total Revenue	379,095	395,179	409,883	427,878
Expenditure				
Employee Costs	128,199	134,609	140,666	146,996
Materials and Services				
Contracts and InterCo Contracts	102,860	107,474	111,649	117,781
Plant & Equipment	4,354	4,485	4,619	4,758
Professional Services	14,648	15,087	15,540	16,006
Admin Expenses	17,711	18,217	18,738	19,274
Utility costs	8,163	8,689	9,218	9,748
Supplies	2,262	2,330	2,400	2,472
Internal Charges (net)	(3,054)	(3,146)	(3,240)	(3,337)
Total Materials & Services	146,944	153,137	158,924	166,702
Finance and Insurance Costs	10,188	10,494	10,808	11,133
Grants & Contributions	12,656	13,036	13,427	13,830
Government Taxes & Levies	1,334	1,374	1,415	1,458
Depreciation	55,332	57,344	59,142	61,524
Maintenance	10,399	10,479	10,741	11,009
Total Operating Expenditure	365,052	380,471	395,123	412,651
Net Profit/(Loss) on asset sales	154	0	0	0
Surplus/(deficit) for year	14,197	14,708	14,760	15,227
Less External Contribution to Capital	(13,097)	(13,643)	(13,834)	(14,249)
Underlying surplus/(deficit)	1,100	1,065	926	978

STANDARD BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Budget 2013-14 \$000s	Plan 2014-15 \$000s	Plan 2015-16 \$000s	Plan 2016-17 \$000s
Assets				
Current Assets				
Cash assets	76,275	76,499	76,031	76,712
Receivables	24,041	22,761	22,070	25,338
Other assets	3,900	3,900	3,900	3,900
Total Current Assets	104,217	103,160	102,002	105,949
Non Current assets				
Investments	31,632	31,632	31,632	31,632
Investment Properties	89,446	89,446	89,446	89,446
Property, Plant & Infrastructure	3,337,959	3,471,631	3,592,146	3,724,421
Total Non-current assets	3,459,037	3,592,709	3,713,224	3,845,499
TOTAL ASSETS	3,563,253	3,695,869	3,815,226	3,951,449
Liabilities				
Current Liabilities				
Payables	62,499	59,749	56,846	59,398
Employee entitlements	23,819	25,010	26,136	27,312
Provisions	400	400	400	400
Total Current Liabilities	86,719	85,159	83,382	87,110
Non-current Liabilities				
Employee entitlements	6,307	6,623	6,921	7,232
Total non-current liabilities	6,307	6,623	6,921	7,232
TOTAL LIABILITIES	93,026	91,782	90,302	94,342
NET ASSETS	3,470,227	3,604,087	3,724,923	3,857,107
Equity				
Accumulated Surplus	1,783,401	1,798,109	1,812,868	1,828,095
Reserves	1,686,826	1,805,978	1,912,055	2,029,012
TOTAL EQUITY	3,470,227	3,604,087	3,724,923	3,857,107

STANDARD STATEMENT OF CASH FLOWS

FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Budget 2013-14 \$000s	Plan 2014-15 \$000s	Plan 2015-16 \$000s	Plan 2016-17 \$000s
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES				
Receipts				
Rates, Fees and Charges	316,639	329,780	343,496	354,320
Grants and Other Contributions	23,779	24,645	25,166	25,921
Interest received	3,505	3,510	3,434	3,114
Other (Including Sales and Recoveries)	38,935	38,524	38,477	41,255
Payments				
Employee Cost	(126,404)	(133,103)	(139,243)	(145,509)
Materials and Services	(172,191)	(180,776)	(187,409)	(190,447)
Financial Cost	(10,188)	(10,494)	(10,808)	(11,133)
Other				
Net Cash Provided by Operating Activities	74,075	72,087	73,113	77,522
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES				
Proceeds from sale of Property Plant & Equip	726	0	0	0
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(89,725)	(71,863)	(73,581)	(76,842)
Net Cash Used in Investing Activities	(88,999)	(71,863)	(73,581)	(76,842)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES				
Repayment of borrowings	0	0	0	0
Proceeds from borrowings	0	0	0	0
Finance Costs				
Net Cash Used in Financing Activities	(88,999)	(71,863)	(73,581)	(76,842)
Net increase/(decrease) in cash held	(14,925)	224	(468)	680
Cash at beginning of the financial year	91,200	76,275	76,499	76,031
Cash at end of the financial year	76,275	76,499	76,031	76,712

STANDARD STATEMENT OF CAPITAL WORKS PROGRAM

FOR THE FOUR YEARS ENDING 30 JUNE 2017

	Budget 2013-14 \$000s	Budget 2014-15	Budget 2015-16	Budget 2016-17
Capital Works				
New Works/Upgrade	39,171	8,374	9,082	10,504
Renewal / Refurbishment	49,054	50,035	51,036	52,056
Total Capital Works	88,225	58,409	60,118	62,560
Carry forward capital	15,600			
Capital Works Expenditure	103,825	58,409	60,118	62,560

The figures for new works / upgrade from 2014-15 onwards do not include external capital contributions and changes in the underlying surplus which vary year on year.

KEY FINANCIAL INDICATORS

	Budget 2012-13 \$000s	Budget 2013-14 \$000s	Trend +/o/↓
Financial Performance			
Underlying surplus(deficit) /underlying revenue	0.1%	0.3%	+
Average rates and charges per assessment.	\$2,373	\$2,426	+
Average residential rates and charges per assessment.	\$963	\$998	+
Average operating expenditure per assessment.	\$4,225	\$4,145	↓
Operating result per assessment.	\$158	\$159	+
Rate revenue/underlying revenue	56%	59%	+
Grants/Total Revenue	6.2%	6.3%	+
Financial Position			
Average liabilities per assessment.	\$1,064	\$1,056	↓
Current asset: Current liabilities	1.42:1	1.20:1	↓
Noncurrent liabilities/ Own Source of revenue	1.6%	1.7%	+
Net operating cash flows/underlying revenue	20.3%	20.2%	↓
Capital expenditure (Excluding CH2)			
Average capital expenditure per assessment.	\$1,363	\$1,019	↓
Renewal	86%	89%	+
Renewal and maintenance	104%	107%	+
Capital expenditure : depreciation	1.82:1	1.78:1	↓
Cash from operations/Net capital outlays	63%	83%	+
Capital works/Rate revenue	49%	41%	↓

Key to Trend

- + Budgeted increasing trend
- Neutral
- ↓ Budgeted decreasing trend

Notes to indicators

Financial Performance

Stronger overall operating financial performance is expected in 2013-14 as represented by the ratios above with an increased underlying surplus. The average rate will increase based on the decision to increase rates.

Financial Position

The trend indicates a modest decrease in the Council's short term liquidity financial position, reflecting higher cash funds directed towards capital expenditure program and payment of defined benefit obligations in 2012-13.

Capital expenditure

While overall capital expenditure is lower, the ratio being spent on existing assets is improving, which demonstrates Council's commitment to maintaining assets for future generations.

COUNCIL WORKS PROGRAM 2013-14

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
CAPITAL PROGRAM						
NEW WORKS						
13G2319N	Public Art Program	450,000	-	-	-	450,000
13G7607N	New Library & Community Centre Docklands	6,500,000	-	-	-	6,500,000
13G7608N	Carlton Kathleen Syme Library and Community Centre	7,000,000	-	-	-	7,000,000
13G7809N	Docklands Community Boating Hub/Family Services Hub	3,600,000	-	-	-	3,600,000
13G7907N	Queen Vic, Gardens Pond Surrounds New Landscaping Works	-	-	-	250,000	250,000
13G7912N	Birrarung Marr Upper Terrace Upgrading & Landscaping	-	-	-	950,000	950,000
13G8103N	Living Victoria Fund	1,000,000	2,000,000	-	1,000,000	4,000,000
13G8107N	Return to Royal Park	-	2,000,000	-	-	2,000,000
13G4902N	Implementation of Docklands Community and Place Plan	1,000,000	-	-	-	1,000,000
13G0330N	New Drainage Infrastructure	220,000	60,000	-	-	280,000
13G0331N	Street Trading infrastructure-new works	40,000	-	-	-	40,000
13G0332N	Major Streetscape Improvements and Design	200,000	-	3,900,000	-	4,100,000
13G0333N	Minor Streetscape Improvements	200,000	-	-	-	200,000
13G0334N	Road Safety Program	720,000	-	-	-	720,000
13G0335N	Bicycle Improvement Program	50,000	-	2,600,000	-	2,650,000
13G0336N	Pedestrian Monitoring Program	150,000	-	-	-	150,000
13G0338N	Safety City CCTV Cameras	-	250,000	-	-	250,000
13G3517N	Property Services Energy Management Works	100,000	-	-	-	100,000
13G3520N	Property Services New Works	375,800	-	-	-	375,800
13G3521N	Furniture Equipment and Whitegoods Acquisitions	55,000	-	-	-	55,000
13G3523N	City Square Autopay Station	44,359	-	-	-	44,359
13G6008N	Open Data Platform	500,000	-	-	-	500,000
13G7610N	Boyd Community Centre	121,000	-	-	-	121,000
13G7611N	East Melbourne Library Staffroom	20,000	-	-	-	20,000
13G7702N	Community Safety Improvement Plan for Hosier and Rutledge Lanes	85,000	-	-	-	85,000

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
13G7905N	New Neighbourhood Recreation Area Neill Street Carlton	-	-	-	2,000,000	2,000,000
13G7906N	Newmarket Reserve Masterplan Implementation Works	-	-	-	350,000	350,000
13G7908N	Princes Park Southern Sportsfield & Lighting Redevelopment	-	-	-	300,000	300,000
13G7909N	Holland Park New Pavilion Landscaping & Pathway Works	-	-	-	350,000	350,000
13G7910N	Docklands Waterways City Marina New Infrastructure Installation	100,000	-	-	-	100,000
13G8105N	Climate Adaptation - Urban Landscapes New Works	500,000	-	-	-	500,000
13G8106N	Stormwater Harvesting Projects	100,000	-	-	-	100,000
13G8109N	Royal Park West - Creek Line Improvement Works	-	-	-	30,000	30,000
TOTAL NEW WORKS		23,131,159	4,310,000	6,500,000	5,230,000	39,171,159

RENEWALS						
13G0312R	Corporate Fleet Replacement	458,000	572,000	-	-	1,030,000
13G0313R	DDA Compliance - Infrastructure	350,000	-	-	-	350,000
13G0314R	Flood Mitigation Program	1,500,000	-	-	-	1,500,000
13G0315R	Drains renewal	875,000	-	-	-	875,000
13G0316R	Parking Meter Renewal	950,000	-	-	-	950,000
13G0317R	Kerb and Channel Renewal	2,205,000	-	-	-	2,205,000
13G0318R	Street Furniture installation	350,000	-	-	-	350,000
13G0319R	Roads to Recovery program	-	347,450	-	-	347,450
13G0320R	Victorian Grants Commission - Local Road Funding	-	550,000	-	-	550,000
13G0321R	Roadway Renewal	4,500,000	-	-	-	4,500,000
13G0322R	Footpath Renewal	4,500,000	-	-	-	4,500,000
13G0323R	Street Trading furniture renewal	150,000	-	-	-	150,000
13G0324R	Docklands New Quay Pavement Refurbishment	224,000	-	-	-	224,000
13G0325R	Waterfront City Marina Renewal	650,000	-	-	-	650,000
13G0337R	Street Lighting Renewal	548,000	-	-	-	548,000
13G0339R	Southbank Pedestrian Bridge	-	-	500,000	-	500,000
13G1901R	Portico Blinds Replacement - Melbourne Town Hall	50,000	-	-	-	50,000
13G2302R	ArtPlay Refurbishment of Doors	70,000	-	-	-	70,000

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
13G2303R	ArtPlay Courtyard and External Toilet Retrofit	20,000	-	-	-	20,000
13G2306R	Arts House staged replacement of lighting and audio theatre stock	15,000	-	-	-	15,000
13G2312R	Grand OrganTown Hall Renewal	190,000	-	-	-	190,000
13G2314R	Arts House - Warehouse Track Lighting	30,000	-	-	-	30,000
13G2802R	Banner Pole Replacement	400,000	-	-	-	400,000
13G2805R	Refurbishment of Christmas Decorations - City	270,000	-	-	-	270,000
13G2806R	Refurbishment of Christmas Decorations – Docklands	25,000	-	-	-	25,000
13G3401R	Melbourne Visitor Booth Refurbishments	79,000	-	-	-	79,000
13G3404R	Melbourne Visitor Centre Refurbishments	85,000	-	-	-	85,000
13G3503R	QVM Light Replacement A-E Sheds	100,000	-	-	-	100,000
13G3504R	QVM Veranda Replacement Peel Street	65,000	-	-	-	65,000
13G3506R	QVM - Upgrade of Carpark Equipment	405,698	-	-	-	405,698
13G3507R	QVM - Carpark Asphalt Resurfacing	180,000	-	-	-	180,000
13G3509R	QVM Minor Renewal Works	315,000	-	-	-	315,000
13G3510R	Property Services Corporate Renewal Works	1,600,000	-	-	-	1,600,000
13G3512R	Property Services Community Renewal Works	1,400,000	-	-	-	1,400,000
13G3513R	Property Services Commerical Property Renewal Works	1,191,353	-	-	-	1,191,353
13G3514R	PS Carpark Renewal Works	370,277	-	-	-	370,277
13G3515R	QVM Solar Panels	142,975	-	-	-	142,975
13G3516R	Property Services DDA Physical Access Works	660,000	-	-	-	660,000
13G3519R	Renewal of Council Administrative buildings	500,000	-	-	-	500,000
13G3525R	KensingtonTown Hall Completion of General Refurbishment	500,000	-	-	-	500,000
13G3529R	QVM Resurfacing H & I Sheds	75,000	-	-	-	75,000
13G6004R	Digital Channel Management	2,025,000	-	-	-	2,025,000
13G6005R	Customer & Stakeholder Management	740,000	-	-	-	740,000
13G6007R	IT for new facilities	590,000	-	-	-	590,000
13G6009R	Open Data Platform	230,000	-	-	-	230,000
13G6010R	Core Business Systems	1,620,000	-	-	-	1,620,000
13G6011R	Core Infrastructure	3,655,000	-	-	-	3,655,000
13G6012R	Small equipment & software licensing	140,000	-	-	-	140,000
13G7501R	Minor Capital Works and Refurbishment for Community Services Buildings	250,000	-	-	-	250,000

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
13G7601R	Library Collection	900,000	-	-	-	900,000
13G7602R	North Melbourne Library refurbishment - Stage 2	100,000	-	-	-	100,000
13G7701R	Installation of Public Toilet Numbering & Signage	35,000	-	-	-	35,000
13G7804R	Leased Recreation Facility Fence Renewals	200,000	-	-	-	200,000
13G7805R	City of Melbourne Bowls Club - Green Renewal	100,000	-	-	-	100,000
13G7806R	City of Melbourne Bowls Club – Facility Renewal	100,000	-	-	-	100,000
13G7811R	Community Recreation Facility Renewal Works	100,000	-	-	-	100,000
13G7812R	Annual Recreation Centre Equipment Maintenance Works	100,000	-	-	-	100,000
13G7904R	Parks Renewal Program Works	6,275,000	-	-	-	6,275,000
13G7913R	Parks Renewal Tree Planting	1,425,000	-	-	-	1,425,000
13G8102R	Climate Adaptation - Urban Landscape Renewal	2,500,000	-	-	-	2,500,000
TOTAL RENEWALS		47,084,303	1,469,450	500,000	-	49,053,753
TOTAL CAPITAL		70,215,462	5,779,450	7,000,000	5,230,000	88,224,912

MAINTENANCE PROGRAM						
CAPITAL GRANTS						
13G0328M	Traffic Signal installations	420,000	254,000	-	-	674,000
13G0329M	Street Lighting Upgrade	330,000	-	-	-	330,000
TOTAL CAPITAL GRANTS		750,000	254,000	-	-	1,004,000

MAINTENANCE						
13G0301M	Bridge Maintenance	300,000	-	-	-	300,000
13G0302M	Street Lighting Maintenance	1,100,000	-	-	-	1,100,000
13G0303M	Wharf and Marina Maintenance	150,000	-	-	-	150,000
13G0304M	Street Trading Infrastructure Maintenance	160,000	-	-	-	160,000
13G0305M	Docklands Public Lighting Maintenance	206,000	-	-	-	206,000
13G0306M	Feature and Decorative Lighting Maintenance	25,000	-	-	-	25,000

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
13G0307M	Safe City Camera Maintenance	120,000	-	-	-	120,000
13G0308M	Corporate Security Access and Control Maintenance	105,000	-	-	-	105,000
13G0309M	Bicycle lane maintenance	150,000	-	-	-	150,000
13G0310M	Pump station maintenance	50,000	-	-	-	50,000
13G0311M	Pedestrian Monitoring Maintenance	20,000	-	-	-	20,000
13G1306M	QVM Precinct Enhancement	100,000	-	-	-	100,000
13G2301M	ArtPlay Annual Maintenance of Theatre Equipment	30,000	-	-	-	30,000
13G2304M	Signal Annual Maintenance of Theatre Equipment	50,000	-	-	-	50,000
13G2305M	Arts House annual maintenance of theatrical equipment	40,000	-	-	-	40,000
13G2310M	Art & Heritage Collection Maintenance	150,000	-	-	-	150,000
13G2311M	Creative Spaces Maintenance Project	50,000	-	-	-	50,000
13G2318M	North & West Melbourne Cultural Precinct Advance Design	100,000	-	-	-	100,000
13G2801M	Banner Pole Maintenance	66,000	-	-	-	66,000
13G2803M	Maintenance of Christmas Decorations - City	915,000	-	-	-	915,000
13G2804M	Maintenance of Christmas Decorations - Docklands	115,000	-	-	-	115,000
13G3403M	Melbourne Visitor Centre Maintenance	58,000	-	-	-	58,000
13G3406M	2013/2014 Western Gateway Visitor Signage (Year Three)	70,000	-	-	-	70,000
13G3501M	Accommodation Modifications	300,000	-	-	-	300,000
13G3511M	Property Services Annual Minor Program Works	1,290,568	-	-	-	1,290,568
13G3526M	Federation Square Mobility Centre Reinstatement Works	100,000	-	-	-	100,000
13G3528M	Corporate Organic Waste Removal Mtce Works	20,000	-	-	-	20,000
13G4001M	Maintenance of City Pedestrian Signage	105,000	-	-	-	105,000
13G4002M	Advance Industrial Design	50,000	-	-	-	50,000
13G4003M	Advance Streetscape Design	50,000	-	-	-	50,000
13G4004M	Advance Architectural Design	100,000	-	-	-	100,000
13G4901M	Advanced Urban Design	284,000	-	-	-	284,000
13G6006M	Customer & Stakeholder Management	80,000	-	-	-	80,000
13G6013M	Small equipment & software licensing	420,000	-	-	-	420,000
13G7502M	Minor Works for Childcare Centres	60,000	-	-	-	60,000
13G7609M	Nth Melbourne Community Centre Develop. Advance Design	250,000	-	-	-	250,000

Program Code	Title	Council Funding	External Contribution	Parking Levy	Public Open Space Funds	Total Funding
13G7801M	Annual Recreation Centre Equipment Maintenance Works	50,000	-	-	-	50,000
13G7802M	YMCA Managed Recreation Facility Maintenance Works	200,000	-	-	-	200,000
13G7901M	Parks Maintenance Works Program	1,300,000	-	-	-	1,300,000
13G7911M	Advance Design All Parks	150,000	-	-	-	150,000
13G8101M	Tree Pest and Disease Management	250,000	-	-	-	250,000
13G8104M	Advance Design - Climate Adaptation Projects	205,000	-	-	-	205,000
TOTAL MAINTENANCE SUPPORTED BY THE PANEL		9,394,568	-	-	-	9,394,568
TOTAL MAINTENANCE PROGRAM		10,144,568	254,000	-	-	10,398,568

TOTAL PROGRAM		80,360,030	6,033,450	7,000,000	5,230,000	98,623,480
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FEES AND CHARGES SCHEDULE

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Day	2,524.50	2,598.00	2.91%
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Half Day	1,515.00	1,559.00	2.90%
Arts & Culture	Main Halls: Events - Corporate Function/Reception - Main Halls	Per Week	14,178.50	14,590.00	2.90%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Day	1,582.50	1,628.00	2.88%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Half Day	950.00	978.00	2.95%
Arts & Culture	Main Halls: Commercial - Arts Performance/Function - Main Halls	Per Week	6,353.50	6,538.00	2.90%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Day	430.00	442.00	2.79%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	258.50	266.00	2.90%
Arts & Culture	Main Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,728.00	1,779.00	2.95%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Day	1,105.50	1,138.00	2.94%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Half Day	630.00	648.00	2.86%
Arts & Culture	Main Halls: Funded Not For Profit - Performance/Function/Reception - Main Halls	Per Week	4,421.50	4,550.00	2.91%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	285.00	293.00	2.81%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	171.50	176.00	2.62%
Arts & Culture	Main Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	1,152.00	1,185.00	2.86%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Day	791.00	814.00	2.91%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Half Day	474.50	488.00	2.85%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Main Halls	Per Week	3,176.50	3,269.00	2.91%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Day	215.50	222.00	3.02%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Half Day	130.00	134.00	3.08%
Arts & Culture	Main Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Main Halls	Per Week	861.50	886.00	2.84%
Arts & Culture	Small Halls: Events - Corporate Function/Reception - Small Halls	Per Day	1,500.50	1,544.00	2.90%
Arts & Culture	Small Halls: Events - Corporate Function/Reception - Small Halls	Per Half Day	900.50	927.00	2.94%
Arts & Culture	Small Halls: Events - Corporate Function/Reception - Small Halls	Per Week	8,378.00	8,621.00	2.90%
Arts & Culture	Small Halls: Commercial - Arts Performance/Function - Small Halls	Per Day	931.00	958.00	2.90%
Arts & Culture	Small Halls: Commercial - Arts Performance/Function - Small Halls	Per Half Day	559.00	575.00	2.86%
Arts & Culture	Small Halls: Commercial - Arts Performance/Function - Small Halls	Per Week	3,723.50	3,831.00	2.89%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Small Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Small Halls	Per Day	361.00	371.00	2.77%
Arts & Culture	Small Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Small Halls	Per Half Day	216.50	223.00	3.00%
Arts & Culture	Small Halls: Commercial - Arts Rehearsal/Meeting/Exhibition - Small Halls	Per Week	1,443.00	1,485.00	2.91%
Arts & Culture	Small Halls: Funded Not For Profit - Performance/Function/Reception - Small Halls	Per Day	646.00	665.00	2.94%
Arts & Culture	Small Halls: Funded Not For Profit - Performance/Function/Reception - Small Halls	Per Half Day	388.00	399.00	2.84%
Arts & Culture	Small Halls: Funded Not For Profit - Performance/Function/Reception - Small Halls	Per Week	2,589.50	2,665.00	2.92%
Arts & Culture	Small Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Small Halls	Per Day	249.50	257.00	3.01%
Arts & Culture	Small Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Small Halls	Per Half Day	150.00	154.00	2.67%
Arts & Culture	Small Halls: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Small Halls	Per Week	1,007.00	1,036.00	2.88%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Small Halls	Per Day	419.00	431.00	2.86%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Small Halls	Per Half Day	252.00	259.00	2.78%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Small Halls	Per Week	1,675.50	1,724.00	2.89%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Small Halls	Per Day	180.50	186.00	3.05%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Small Halls	Per Half Day	108.50	112.00	3.23%
Arts & Culture	Small Halls: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Small Halls	Per Week	722.00	743.00	2.91%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Day	1,152.00	1,185.00	2.86%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Half Day	691.50	712.00	2.96%
Arts & Culture	Studios: Events - Corporate Function/Reception - Studios	Per Week	6,440.00	6,627.00	2.90%
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Day	722.00	743.00	2.91%
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Half Day	433.50	446.00	2.88%
Arts & Culture	Studios: Commercial - Arts Performance/Function - Studios	Per Week	2,885.50	2,969.00	2.89%
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Day	143.00	147.00	2.80%
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Half Day	86.00	88.00	2.33%
Arts & Culture	Studios: Commercial - Arts Rehearsal/Meeting/Exhibition - Studios	Per Week	570.00	587.00	2.98%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Day	500.50	515.00	2.90%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Half Day	301.00	310.00	2.99%
Arts & Culture	Studios: Funded Not For Profit - Performance/Function/Reception - Studios	Per Week	2,012.50	2,071.00	2.91%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Day	108.00	111.00	2.78%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Half Day	65.00	67.00	3.08%
Arts & Culture	Studios: Funded Not For Profit - Rehearsal/Meeting/Exhibition - Studios	Per Week	430.00	442.00	2.79%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Day	361.00	371.00	2.77%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Half Day	216.50	223.00	3.00%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Performance/Function/Reception - Studios	Per Week	1,443.00	1,485.00	2.91%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Day	72.50	75.00	3.45%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Half Day	44.00	45.00	2.27%
Arts & Culture	Studios: Non Funded Not for Profit/Council Programs & Tenants - Rehearsal/Meeting/Exhibition - Studios	Per Week	285.00	294.00	3.16%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Day	460.00	473.00	2.83%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Half Day	276.00	284.00	2.90%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Large Room	Per Week	2,577.00	2,652.00	2.91%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Small Room	Per Day	285.00	293.00	2.81%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Small Room	Per Half Day	171.50	176.00	2.62%
Arts & Culture	Meeting Rooms: Events - Corporate Seminar/Meeting/Function - Small Room	Per Week	1,612.00	1,659.00	2.92%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Day	285.00	293.00	2.81%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Half Day	171.50	176.00	2.62%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Large Room	Per Week	1,141.00	1,174.00	2.89%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Small Room	Per Day	180.50	186.00	3.05%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Small Room	Per Half Day	108.50	112.00	3.23%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Small Room	Per Week	722.00	743.00	2.91%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Both Rooms	Per Day	396.00	407.00	2.78%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Both Rooms	Per Half Day	238.00	245.00	2.94%
Arts & Culture	Meeting Rooms: Commercial - Arts Seminar/Meeting/Rehearsal - Both Rooms	Per Week	1,582.50	1,628.00	2.88%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Day	215.50	222.00	3.02%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Half Day	129.50	133.00	2.70%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Large Room	Per Week	861.50	886.00	2.84%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Small Room	Per Day	119.00	122.00	2.52%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Small Room	Per Half Day	71.50	74.00	3.50%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Small Room	Per Week	477.00	491.00	2.94%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Both Rooms	Per Day	285.00	293.00	2.81%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Both Rooms	Per Half Day	171.50	176.00	2.62%
Arts & Culture	Meeting Rooms: Funded Not for Profit - Seminar/Meeting/Rehearsal - Both Rooms	Per Week	1,141.00	1,174.00	2.89%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Day	143.00	147.00	2.80%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Half Day	86.00	88.00	2.33%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Large Room	Per Week	570.00	587.00	2.98%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Small Room	Per Day	89.50	92.00	2.79%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Small Room	Per Half Day	54.00	56.00	3.70%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Small Room	Per Week	361.00	371.00	2.77%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Both Rooms	Per Day	180.50	186.00	3.05%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Both Rooms	Per Half Day	108.50	112.00	3.23%
Arts & Culture	Meeting Rooms: Non Funded Not for Profit/Council Programs & Tenants - Seminar/Meeting/Rehearsal - Both Rooms	Per Week	722.00	743.00	2.91%
Arts & Culture	Terrace & Garden: Events - Corporate Function/Reception	Per Day	477.00	491.00	2.94%
Arts & Culture	Terrace & Garden: Events - Corporate Function/Reception	Per Half Day	286.50	295.00	2.97%
Arts & Culture	Terrace & Garden: Events - Corporate Function/Reception	Per Week	2,677.00	2,755.00	2.91%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Day	296.50	305.00	2.87%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Half Day	178.00	183.00	2.81%
Arts & Culture	Terrace & Garden: Commercial - Arts Performance/Function	Per Week	1,187.50	1,222.00	2.91%
Arts & Culture	Terrace & Garden: Funded Not For Profit - Performance/Function/Reception	Per Day	180.50	186.00	3.05%
Arts & Culture	Terrace & Garden: Funded Not For Profit - Performance/Function/Reception	Per Half Day	108.50	112.00	3.23%
Arts & Culture	Terrace & Garden: Funded Not for Profit - Performance/Function/Reception	Per Week	722.00	743.00	2.91%
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Day	119.00	122.00	2.52%
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Half Day	71.50	74.00	3.50%
Arts & Culture	Terrace & Garden: Non Funded not for Profit/Council Programs & Tenants - Performance/Function/Reception	Per Week	477.00	491.00	2.94%
Arts & Culture	Whole of Venue: Use of all Rooms within Venue	Each	70% of Total	70% of Total	
Arts & Culture	Tiered Seating Systems	Each	1,650.00	1,700.00	3.03%
Arts & Culture	Additional Production: Use of Data Projector	Per Event/Project	140.00	144.00	2.86%
Arts & Culture	Additional Production: Use of PA	Per Event/Project	70.00	72.00	2.86%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Additional Production: Use of Engineering Report	Per Event/Project	350.00	-	N/A
Arts & Culture	Additional Staffing: Set up & Pack up	Per Event/Project	140.00	144.00	2.86%
Arts & Culture	Additional Staffing: Cleaning	Per Day	140.00	144.00	2.86%
Arts & Culture	Additional Staffing: Cleaning: Half Day Hire	Hourly Rate	52.50	54.00	2.86%
Arts & Culture	Additional Staffing: Cleaning	Per Day	437.75	429.00	-2.00%
Arts & Culture	Additional Staffing: Cleaning On Site during event	Per Hr Min4 Hr C/O	52.50	54.00	2.86%
Arts & Culture	Venue Hire BOND	Each	50% of Total	50% of Total	
Arts & Culture	Cancellation Fees: Cancellation Fee - Less than 7 days before proposed event	Each	100% of Quote	100% of Quote	
Arts & Culture	Cancellation Fees: Cancellation Fee - Less than 14 days before proposed event	Each	50% of Quote	50% of Quote	
Arts & Culture	Cancellation Fees: Cancellation Fee - Less than 28 days before proposed event	Each	25% of Quote	25% of Quote	
Arts & Culture	Cancellation Fees: Cancellation Fee - More than 28 days before proposed event	Each	10% of Quote	10% of Quote	
Arts & Culture	Additional Production: Use of Engineering Report	Per Hour	-	242.00	NEW
Arts & Culture	ArtPlay: Main Space (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	159.50	164.00	2.82%
Arts & Culture	ArtPlay: Main Space (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	73.10	75.00	2.60%
Arts & Culture	ArtPlay: Gallery (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	65.50	67.50	3.05%
Arts & Culture	ArtPlay: Gallery (min 4 hours): Non Commercial/Not for Profit -Events/Performances/Exhibitions	Per Hour	36.30	37.00	1.93%
Arts & Culture	ArtPlay: Main Space & Gallery (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	225.00	231.50	2.89%
Arts & Culture	ArtPlay: Main Space & Gallery (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	99.00	102.00	3.03%
Arts & Culture	SIGNAL: Downstairs (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	225.00	231.50	2.89%
Arts & Culture	SIGNAL: Downstairs (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	99.00	102.00	3.03%
Arts & Culture	SIGNAL: The Upstairs (min 4 hours): Commercial-Events/Performances/Exhibitions	Per Hour	159.50	165.00	3.45%
Arts & Culture	SIGNAL: The Upstairs (min 4 hours): Non Commercial/Not for Profit-Events/Performance/Exhibitions	Per Hour	73.10	75.00	2.60%
Arts & Culture	Both ArtPlay & SIGNAL venues: Cancellation Fees: Cancellation - less than 7 days of proposed event	Each	100% of Quote	100% of Quote	
Arts & Culture	Both ArtPlay & SIGNAL venues: Cancellation Fees: Cancellation - less than 14 days of proposed event	Each	50% of Quote	50% of Quote	
Arts & Culture	Both ArtPlay & SIGNAL venues: Cancellation Fees: Cancellation - less than 28 days of proposed event	Each	25% of Quote	25% of Quote	
Arts & Culture	Both ArtPlay & SIGNAL venues: Cancellation Fees: Cancellation - More than 28 days before proposed event	Each	10% of Quote	10% of Quote	

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Arts & Culture	Both ArtPlay & SIGNAL venues: Staff Costs (min 4hr call): ArtPlay & SIGNAL Program-Safety Officer	Per Hour	53.40	55.00	3.00%
Arts & Culture	Both ArtPlay & SIGNAL venues: Staff Costs (min 4hr call): ArtPlay & SIGNAL Program-Technical Staff	Per Hour	53.40	55.00	3.00%
Arts & Culture	Both ArtPlay & SIGNAL venues: Additional Equipment: Portable PA	Per Event	72.10	74.00	2.64%
Arts & Culture	Both ArtPlay & SIGNAL venues: Additional Equipment: Data Projector	Per Event	142.40	146.50	2.88%
Community Safety & Wellbeing	Relationship Declaration Register: Application & Certificate	Per Registration	150.00	180.00	20.00%
Community Services	Child Care: Child Care - Long Day Care	Full Time Care PWk	408.50	441.00	7.96%
Community Services	Child Care: Child Care - Long Day Care	Per Day	88.00	95.00	7.95%
Community Services	Child Care: Regular Part-Time / Occasional Care	Per 3.5 Hour Session	44.15	48.00	8.72%
Community Services	Child Care: Regular Part-Time / Occasional Care	4 Hour Session	50.50	54.50	7.92%
Community Services	Child Care: Pre - School	Per Week	34.50	37.50	8.70%
Community Services	Children Services: Room hire	Per Day	150.00	155.00	3.33%
Community Services	Children Services: Evening room hire	Per Evening	54.50	56.00	2.75%
Community Services	Children Services: Half day room hire	Per Half Day	75.00	77.00	2.67%
Community Services	Family Services: Baby Capsule Hire (Concession)	Per Unit (6 Months)	29.00	29.50	1.72%
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	45.50	47.00	3.30%
Community Services	Family Services: Baby Capsule Hire (Deposit) (refundable)	Per Unit	35.00	36.00	2.86%
Community Services	Family Services: Community Bus Hire	Per Day	35.00	36.00	2.86%
Community Services	Family Services: Community Bus Hire (deposit)	Per Hire	100.00	-	N/A
Community Services	Family Services: Community Room Hire (Community Groups)	Max Per Day	34.00	35.00	2.94%
Community Services	Immunisations: Influenza (External Clients)	Each	9.00	15.00	66.67%
Community Services	Aged Care: Delivered Meals - HACC eligible	Per Meal	6.70	6.90	2.99%
Community Services	Aged Care: Delivered Meals - Full cost recovery rate	Per Meal	16.50	17.00	3.03%
Community Services	Aged Care: Centre based meals	Per Meal	6.70	6.90	2.99%
Community Services	Aged Care: Centre based meals - Full cost recovery rate	Each	16.50	17.00	3.03%
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	18.00	18.50	2.78%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	60.40	62.15	2.90%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	16.40	16.90	3.05%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	65.40	67.30	2.91%
Community Services	Aged Care: Home Care Fees - HACC eligible low	Range Per Hour From	4.70	4.80	2.13%
Community Services	Aged Care: Home Care Fees - HACC eligible medium	Range Per Hour From	13.50	13.90	2.96%
Community Services	Aged Care: Home Care Fees - HACC eligible high	Range Per Hour To	30.15	31.00	2.82%
Community Services	Aged Care: Home Care Fees - Full cost recovery rate 7am-6pm Mon-Fri	Range Per Hour	37.20	38.30	2.96%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible low	Range Per Hour From	6.20	6.40	3.23%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible medium	Range Per Hour From	9.30	9.60	3.23%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible high	Range Per Hour To	17.50	18.00	2.86%
Community Services	Aged Care: Respite Care Fees - HACC eligible low	Range Per Hour From	2.90	3.00	3.45%
Community Services	Aged Care: Respite Care Fees - HACC eligible medium	Range Per Hour To	4.00	4.10	2.50%
Community Services	Aged Care: Respite Care Fees - HACC eligible high	Range Per Hour To	4.60	4.70	2.17%
Community Services	Aged Care: Respite Care Fees - Full cost recovery rate standard hours	Range Per Hour	40.00	41.15	2.88%
Community Services	Aged Care: Personal Care Fees - HACC eligible low	Range Per Hour From	1.80	1.85	2.78%
Community Services	Aged Care: Personal Care Fees - HACC eligible medium	Range Per Hour To	4.40	4.50	2.27%
Community Services	Aged Care: Personal Care Fees - HACC eligible high	Range Per Hour To	9.00	9.20	2.22%
Community Services	Aged Care: Personal Care Fees - Full cost recovery rate standard hours	Range Per Hour	40.00	41.15	2.88%
Community Services	Aged Care: Planned Activity Group - Full cost recovery rate 8am-6pm Mon-Fri	Range Per Hour	24.00	24.70	2.92%
Community Services	Aged Care: Community Bus Hire	Per Day	36.00	37.00	2.78%
Community Strengthening	City Library Charges: City Library Gallery deposit	Each	290.00	300.00	3.45%
Community Strengthening	City Library Charges: Group study room - Normal Rate	Per Day	245.00	-	N/A
Community Strengthening	City Library Charges: Group study room - Commercial Rate	Per Hour	45.00	36.00	-20.00%
Community Strengthening	City Library Charges: Group study room - Community Groups	Per Day	23.00	-	N/A
Community Strengthening	City Library Charges: Group study room - Community Groups (within CoM)	Per Hour	4.50	7.00	55.56%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Community Strengthening	City Library Charges: City Library Seminar room (Majorca) - normal rate	Per Day	770.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Majorca) - normal rate	Per Hour	120.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Majorca) - Community use rate	Per Day	140.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Majorca) --Community use rate	Per Hour	22.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Degraves) - normal rate	Per Day	440.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Degraves) - normal rate	Per Hour	77.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Degraves) - Community use rate	Per Day	55.00	-	N/A
Community Strengthening	City Library Charges: City Library Seminar room (Degraves) - Community use rate	Per Hour	11.00	-	N/A
Community Strengthening	North and East Melbourne Library: Library Meeting Room - Commercial Rate	Per Hour	35.00	29.00	-17.14%
Community Strengthening	North and East Melbourne Library: Library Meeting Room - Normal Rate	Per Day	230.00	-	N/A
Community Strengthening	North and East Melbourne Library: Library Meeting Room Community (within CoM)	Per Hour	5.50	6.00	9.09%
Community Strengthening	North and East Melbourne Library: Library Meeting Room Community	Per Day	33.00	-	N/A
Community Strengthening	Docklands Hub: Normal Rate (Commercial and Private Functions)	Per Hour	90.00	-	N/A
Community Strengthening	Docklands Hub: Regular Classes and Courses	Per Hour	20.00	-	N/A
Community Strengthening	Docklands Hub: Community Use Rate	Per Hour	10.00	-	N/A
Community Strengthening	Docklands Hub: Normal Rate (Commercial and Private Functions)	Per Hour	630.00	-	N/A
Community Strengthening	Docklands Hub: Regular Classes and Courses	Per Hour	140.00	-	N/A
Community Strengthening	Docklands Hub: Community Groups	Per Day	70.00	-	N/A
Community Strengthening	Boyd Library and Community Centre - Commercial Rate (Principals Office)	Per Hour	-	15.00	NEW
Community Strengthening	Boyd Library and Community Centre - Commercial Rate (Assembly Hall)	Per Hour	-	49.00	NEW
Community Strengthening	Boyd Library and Community Centre - Community Groups - within CoM (Principals Office)	Per Hour	-	3.00	NEW
Community Strengthening	Boyd Library and Community Centre - Community Groups - within CoM (Assembly Hall)	Per Hour	-	10.00	NEW
Community Strengthening	Boyd Library and Community Centre - Community groups - outside CoM (Principals Office)	Per Hour	-	7.00	NEW
Community Strengthening	Boyd Library and Community Centre - Community groups - outside CoM (Assembly Office)	Per Hour	-	24.00	NEW
Community Strengthening	Boyd Library and Community Centre - Security Bond	Each	-	300.00	NEW

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Community Strengthening	City Library Charges: Group study room - Community Groups (outside CoM)	Per Hour	-	18.00	NEW
Community Strengthening	North and East Melbourne Library: Library Meeting Room Community (outside CoM)	Per Hour	-	14.00	NEW
Community Strengthening	Docklands Hub: Commercial Rate (Atrium Room)	Per Hour	-	49.00	NEW
Community Strengthening	Docklands Hub: Community Rate - within CoM (Atrium Room)	Per Hour	-	10.00	NEW
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Atrium Room)	Per Hour	-	24.00	NEW
Community Strengthening	Docklands Hub: Commercial Rate (Cinema Room)	Per Hour	-	35.00	NEW
Community Strengthening	Docklands Hub: Community Rate - within CoM (Cinema Room)	Per Hour	-	7.00	NEW
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Cinema Room)	Per Hour	-	17.00	NEW
Community Strengthening	Docklands Hub: Commercial Rate (Long Room)	Per Hour	-	18.00	NEW
Community Strengthening	Docklands Hub: Community Rate - within CoM (Long Room)	Per Hour	-	4.00	NEW
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Long Room)	Per Hour	-	9.00	NEW
Engineering Services	Parking meter fees: Inside CBD:1 hour space	Per Hour	4.00	5.50	37.50%
Engineering Services	Parking meter fees: Inside CBD:2 hour space	Per Hour	4.00	5.50	37.50%
Engineering Services	Parking meter fees: Inside CBD: 3 hour space	Per Hour	4.00	5.50	37.50%
Engineering Services	Parking meter fees: Outside CBD: 1 hour space	Per Hour	2.40	3.20	33.33%
Engineering Services	Parking meter fees: Outside CBD: 2 hour space	Per Hour	2.40	3.20	33.33%
Engineering Services	Parking meter fees: Outside CBD: 3 hour space	Per Hour	1.50	2.00	33.33%
Engineering Services	Parking meter fees: Outside CBD: 4 hour space	Per Hour	1.30	1.70	30.77%
Engineering Services	Parking meter fees: Outside CBD: 1/2 hour space	Per 1/2 Hour	1.20	1.60	33.33%
Engineering Services	Parking meter fees: Outside CBD: All day	Per Hour	0.60	0.80	33.33%
Engineering Services	Street Gardens permit application fee	Per Application	-	50.00	NEW
Engineering Services	Street Gardens security deposit bond	Per Application	-	150.00	NEW
Events Melbourne	Personal Training - Annual Licence	Per Annum	121.00	-	N/A
Events Melbourne	Personal Training - Usage fee (per adult)	Per Day	1.21	-	N/A
Events Melbourne	Personal Training - Usage fee (per student or child)	Per Day	0.84	-	N/A

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Events Melbourne	Ballooning - per adult	Per Day	1.21	2.40	98.35%
Events Melbourne	Ballooning - per student or child	Per Day	0.84	1.60	90.48%
Events Melbourne	Hot Air Ballooning - Annual licence	Per Annum	121.00	255.00	110.74%
Events Melbourne	Tour Operator License - Annual License	Per Annum	-	255.00	NEW
Events Melbourne	Tour Operator License - Use fee	Per Annum	-	2.40	NEW
Governance Services	Infringement fine - not voting in Council elections	Per Infringement	70.00	70.00	0.00%
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Small	Per Registration	460.00	480.00	4.35%
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Medium	Per Registration	620.00	640.00	3.23%
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Large	Per Registration	770.00	790.00	2.60%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Small	Per Registration	460.00	480.00	4.35%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Medium	Per Registration	620.00	640.00	3.23%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Large	Per Registration	770.00	790.00	2.60%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Standard FSP/ Small	Per Registration	560.00	580.00	3.57%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Standard FSP/ Medium	Per Registration	630.00	650.00	3.17%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Standard FSP/ Large	Per Registration	710.00	730.00	2.82%
Health Services	Food Act Registration/Renewal/ Class 2 / Temporary Stall - Standard FSP (Annual Registration)	Per Registration	230.00	240.00	4.35%
Health Services	Food Act Registration/Renewal/ Class 2 / Temporary Stall - Standard FSP (Quarter Registration)	Per Registration	190.00	195.00	2.63%
Health Services	Food Act Registration/Renewal/ Class 2 / Temporary Stall - Standard FSP (Week Registered)	Per Registration	130.00	135.00	3.85%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Standard FSP/ Small	Per Registration	500.00	520.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Standard FSP/ Medium	Per Registration	570.00	590.00	3.51%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Standard FSP/ Large	Per Registration	630.00	650.00	3.17%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Stall - Standard FSP (Annual Registration)	Per Registration	190.00	200.00	5.26%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Stall - Standard FSP (Quarter Registration)	Per Registration	150.00	155.00	3.33%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Stall - Standard FSP (Week Registration)	Per Registration	110.00	115.00	4.55%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Health Services	Food Act Registration/Renewal/ Class 3 Premises - Standard FSP/ Fruit & Vegetable Stall Cutting	Per Registration	210.00	220.00	4.76%
Health Services	Food Act Registration/Renewal/Notification fee/Class 3 & 4 Special event group 0-25 stalls	Per Registration	620.00	640.00	3.23%
Health Services	Food Act Registration/Renewal/Notification fee/Class 3 & 4 Special event group 26-50 stalls	Per Registration	1,140.00	1,175.00	3.07%
Health Services	Food Act Registration/Renewal/Notification fee/Class 3 & 4 Special event group 51-100 stalls	Per Registration	1,680.00	1,730.00	2.98%
Health Services	Food Act Registration/Renewal/Notification fee/Class 3 & 4 Special event group 101-200 stalls	Per Registration	2,220.00	2,285.00	2.93%
Health Services	Food Act Registration/Renewal/Non profit organisations/ Charity	Per Registration	10% of Normal Fee	10% of Normal Fee	
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Small	Per Application	230.00	240.00	4.35%
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Medium	Per Application	310.00	320.00	3.23%
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Large	Per Application	385.00	395.00	2.60%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Small	Per Application	230.00	240.00	4.35%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Medium	Per Application	310.00	320.00	3.23%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Large	Per Application	385.00	395.00	2.60%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Standard FSP/ Small	Per Application	280.00	290.00	3.57%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Standard FSP/ Medium	Per Application	315.00	325.00	3.17%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Standard FSP/ Large	Per Application	355.00	365.00	2.82%
Health Services	Food Act Registration Transfer/ Class 2 / Temporary Stall - Standard FSP (Annually Registered)	Per Application	115.00	120.00	4.35%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Standard FSP/ Small	Per Application	250.00	260.00	4.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Standard FSP/ Medium	Per Application	285.00	295.00	3.51%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Standard FSP/ Large	Per Application	315.00	325.00	3.17%
Health Services	Food Act Registration Transfer/ Class 3 / Temporary Stall - Standard FSP (Annually Registered)	Per Application	95.00	100.00	5.26%
Health Services	Food Act Registration Transfer/ Class 3 Premises - Standard FSP/ Fruit & Vegetable Stall Cutting	Per Application	95.00	110.00	15.79%
Health Services	Food Act Registration Transfer/Non profit organisations/ Charity	Per Application	10% of Normal Fee	10% of Normal Fee	
Health Services	Food Act: Plans Assessment - 51-150m ²	Per Application	390.00	400.00	2.56%
Health Services	Food Act: Plans Assessment 151-300m ²	Per Application	690.00	710.00	2.90%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Health Services	Food Act: Plans Assessment 301-450m ²	Per Application	960.00	990.00	3.13%
Health Services	Food Act: Plans Assessment over 450m ²	Per Application	1,110.00	1,140.00	2.70%
Health Services	Food Act: Plans Assessment Priority Service (5 working day turn around)	Per Application	200% of Normal Fee	200% of Normal Fee	
Health Services	Food Act: Fruit & Vegie Stalls Plans Assessment	Per Application	100.00	105.00	5.00%
Health Services	Food Act Property Enquiry: Food Act Registration	Per Application	210.00	215.00	2.38%
Health Services	Food Act Property Enquiry: Food Act Registration - Priority Service (5 working day turn around)	Per Application	200% of Normal Fee	200% of Normal Fee	
Health Services	Food Act / Public & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required.	Per Hour	130.00	135.00	3.85%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	220.00	225.00	2.27%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	150.00	155.00	3.33%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	350.00	360.00	2.86%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	260.00	270.00	3.85%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jul-Dec	Per Registration	175.00	180.00	2.86%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	350.00	360.00	2.86%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	260.00	270.00	3.85%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jul-Dec	Per Registration	175.00	180.00	2.86%
Health Services	Public Health & Wellbeing Act Premises - Low Risk: New Registration - Hairdresser, Skin Penetration (Single Use Ear piercing), Beauty Parlour Jan-Mar	Per Bed	170.00	-	N/A
Health Services	Public Health & Wellbeing Act Premises - Low Risk: New Registration - Hairdresser, Skin Penetration (Single Use Ear Piercing), Beauty Parlour Apr-Jun	Per Registration	130.00	-	N/A
Health Services	Public Health & Wellbeing Act Premises - Low Risk: New Registration - Hairdresser, Skin Penetration (Single Use Ear Piercing), Beauty Parlour Jul-Dec	Per Registration	85.00	-	N/A
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	210.00	220.00	4.76%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	150.00	155.00	3.33%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jul to Dec	Per Registration	150.00	110.00	-26.67%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	300.00	310.00	3.33%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	350.00	360.00	2.86%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	350.00	360.00	2.86%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	150.00	155.00	3.33%
Health Services	Public Health and Wellbeing Act Registration Transfer: Low Risk - Body Piercing, Tattooist and Colonic Irrigation	Per Application	80.00	-	N/A
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer - Low & High Risk	Per Application	100.00	110.00	10.00%
Health Services	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	190.00	195.00	2.63%
Health Services	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	230.00	235.00	2.17%
Health Services	Public Health & Wellbeing Act Property Enquiry: Low & High Risk	Per Application	120.00	125.00	4.17%
Health Services	Public Health & Wellbeing Act Property Enquiry: Prescribed Accommodation	Per Application	150.00	155.00	3.33%
Health Services	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	350.00	360.00	2.86%
Health Services	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	350.00	360.00	2.86%
Health Services	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	300.00	310.00	3.33%
Health Services	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	300.00	310.00	3.33%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (Annual Registration)	Per Application	95.00	100.00	5.26%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (9 months)	Per Application	140.00	145.00	3.57%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (6 months)	Per Application	100.00	105.00	5.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (Annual Registration)	Per Application	115.00	120.00	4.35%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	170.00	175.00	2.94%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (6 months)	Per Application	120.00	125.00	4.17%
Health Services	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	175.00	180.00	2.86%
Health Services	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	175.00	180.00	2.86%
Health Services	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	150.00	155.00	3.33%
Health Services	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	150.00	155.00	3.33%
Health Services	Water Carrier Permit / Transfer	Per Application	100.00	105.00	5.00%
Health Services	Food Act: Plans Assessment - 0-50m ²	Per Application	230.00	235.00	2.17%
Health Services	Permits: Septic Tank and Grey Water Permit	Per Application	200.00	210.00	5.00%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Health Services	Permits: Water Carrier	Per Application	200.00	210.00	5.00%
Health Services	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	300.00	310.00	3.33%
Health Services	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed & Temporary Premises	Per Registration	-	220.00	NEW
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	-	1,545.00	NEW
Park Services	Temporary Occupation of Open Space	Per M2 /Per Week	-	4.00	NEW
Park Services	Berthing Rates: South Wharf, Yarra River - Long Term (Licence) - per metre per annum	Per Annum	500.00	525.00	5.00%
Park Services	Berthing Rates: Victoria Harbour Commercial Berthing - Long Term (Licence) per metre per annum	Per Annum	600.00	630.00	5.00%
Park Services	Berthing Rates: Victoria Harbour Commercial Berthing - Short Term (permit) per metre per annum (pro-rata)	Per Annum	635.00	655.00	3.15%
Park Services	Berthing Rates: Melbourne City NYE - per night (Min 3 nights)	Per package	405.00	420.00	3.70%
Park Services	Berthing Rates: Super Yacht Marina Short term < 3 months - per metre per day	Per Day	8.00	8.40	5.00%
Park Services	Berthing Rates: Super Yacht Marina Long Term > 3 months - per metre per day	Per Day	5.00	5.25	5.00%
Park Services	Hire Rates: Harbour View Meeting Room - semi commercial rate - per hour	Per Hour	15.00	-	N/A
Park Services	Hire Rates: Harbour View Meeting Room - semi commercial rate - per day	Per Day	115.00	-	N/A
Park Services	Hire Rates: Harbour View Meeting Room - community rate - per hour	Per Hour	7.50	-	N/A
Park Services	Hire Rates: Harbour View Meeting Room - community rate - per day	Per Day	50.00	-	N/A
Parking & Traffic	Penalty Reminder Notice Letter	Per Infringement	22.60	23.30	3.10%
Parking & Traffic	Lodgement Fee	Per Infringement	48.90	50.30	2.86%
Parking & Traffic	Enforcement Order Costs	Per Infringement	26.30	27.10	3.04%
Parking & Traffic	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	22.60	23.30	3.10%
Parking & Traffic	Debit Adjustment - Lodgement Fee	Per Infringement	48.90	50.30	2.86%
Parking & Traffic	Debit Adjustment - Enforcement Order Costs	Per Infringement	26.30	27.10	3.04%
Parking & Traffic	Magistrates' Court Lodgement Cost	Single Infringement	45.32	73.47	62.11%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Parking & Traffic	Magistrates' Court Lodgement Cost	Single Infringement	45.32	73.47	62.11%
Parking & Traffic	Witness Summons	Per Case	7.20	43.84	508.89%
Parking & Traffic	Parking Fines - eg On a clearway	Per Infringement	125.00	145.00	16.00%
Parking & Traffic	Parking Fines - eg On a footway	Per Infringement	75.00	87.00	16.00%
Parking & Traffic	Parking Fines (Debit adjustment) - eg On a clearway	Per Infringement	125.00	145.00	16.00%
Parking & Traffic	Parking Fines (Debit adjustment) - eg On a footway	Per Infringement	75.00	87.00	16.00%
Parking & Traffic	Street Activity: Compliance Fees (Normal Hours)	Per Hour	62.00	-	N/A
Parking & Traffic	Street Activity: Compliance Fees (After Hours)	Per Hour	93.00	-	N/A
Parking & Traffic	Withdrawal of Parking Fines - eg Expired meters, period longer	Per Infringement	63.00	72.00	14.29%
Parking & Traffic	Withdrawal of Parking Fines - eg On a clearway	Per Infringement	125.00	145.00	16.00%
Parking & Traffic	Withdrawal of Parking Fines - eg On a footway	Per Infringement	75.00	87.00	16.00%
Parking & Traffic	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	22.60	23.30	3.10%
Parking & Traffic	Withdrawal - Lodgement Fee	Per Infringement	48.90	50.30	2.86%
Parking & Traffic	Withdrawal - Enforcement Order Costs	Per Infringement	26.30	27.10	3.04%
Parking & Traffic	Handbill Permits	Admin Fee Per Permit	5.00	10.00	100.00%
Parking & Traffic	Handbill Permits	Admin Fee Per Permit	50.00	-	N/A
Parking & Traffic	Street Permits: Handbill Permits	Admin Fee Per Permit	50.00	-	N/A
Parking & Traffic	Street Permits: Handbill Permits	Admin Fee Per Permit	5.00	-	N/A
Parking & Traffic	Street Permits: Medical Parking Permits	Per Annum	110.00	-	N/A
Parking & Traffic	Street Permits: Multi Use Permits	Each	20.00	-	N/A

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Parking & Traffic	Street Permits: Resident Parking Permits	Per Annum	20.00	-	N/A
Parking & Traffic	Street Permits: Reserved Parking (Events) Internal Recoveries	Admin Fee St Seg SOR	40.00	-	N/A
Parking & Traffic	Dog registration - Restricted Breed Dog, Declared Dangerous Dog, Menacing Dog (Dangerous dogs used for guard dogs and dogs undergone protection training must pay full fee).	Per Registration	237.35	250.00	5.33%
Parking & Traffic	Dog registration - Maximum Fee (Column one in the Act, any dogs (other than dangerous dogs, menacing dogs or restricted breed dogs) to which description for category 2 does not apply) includes Dangerous dogs used for guard dogs and dogs undergone protection training)	Per Registration	145.50	150.00	3.09%
Parking & Traffic	Dog registration - Maximum Pensioner Fee	Per Registration	70.20	75.00	6.84%
Parking & Traffic	Dog registration - Reduced Fee (Column two in the Act, desexed dogs, dogs over 10 years old, dogs kept for working stock, dogs kept for breeding by the proprietor of a domestic animal business conducted on registered premises, dog registered with an applicable organisation, if their owners are members of the applicable organisation with which the dogs are registered, dogs implanted with the prescribed permanent identification devise or permanently identified in the prescribed manner)	Per Registration	48.50	50.00	3.09%
Parking & Traffic	Dog Registration - Discounted reduced fee for applications made from the 1st of January 2013	Per Registration	23.75	25.00	5.26%
Parking & Traffic	Dog registration - Reduced Pensioner Fee	Per Registration	23.75	25.00	5.26%
Parking & Traffic	Dog Registration - Discounted reduced pensioner fee for applications made from the 1st of January 2013	Per Registration	11.35	12.50	10.13%
Parking & Traffic	Cat registration - Maximum Fee	Per Registration	92.85	96.00	3.39%
Parking & Traffic	Cat registration - Maximum Pensioner Fee	Per Registration	45.45	48.00	5.61%
Parking & Traffic	Cat registration - Reduced Fee (Column two in the Act, Desexed cats, cats over 10 years old, cats kept for breeding by the proprietor of a domestic animal business conducted on registered premises, cats registered with an applicable organisation, if their owners are members of the applicable organisation with which the cats are registered, cats implanted with the prescribed permanent identification devise or permanently identified in the prescribed manner)	Per Registration	31.00	32.00	3.23%
Parking & Traffic	Cat registration - Reduced Pensioner Fee	Per Registration	15.50	16.00	3.23%
Parking & Traffic	Cat Registration - Discounted reduced fee for applications made from the 1st of January 2013	Per Registration	15.50	16.00	3.23%
Parking & Traffic	Cat Registration - Discounted reduced pensioner fee for applications made from the 1st of January 2013	Per Registration	7.20	8.00	11.11%
Parking & Traffic	Registration and renewal - Domestic Animal Business	Per Registration	220.00	250.00	13.64%
Parking & Traffic	Transfer of Registration - Domestic Animal Business	Per Application	100.00	110.00	10.00%
Parking & Traffic	Preliminary Application - Domestic Animal Business	Per Application	150.00	160.00	6.67%
Parking & Traffic	Inspection of Dog and Cat Register	Per Inspection	23.75	24.50	3.16%
Parking & Traffic	Release Fees- Dogs/ First day	Per Day	43.35	45.00	3.81%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Parking & Traffic	Release Fees- Dogs/ Thereafter	Per Day	26.85	28.00	4.28%
Parking & Traffic	Release Fees- Cats/ First day	Per Day	26.85	28.00	4.28%
Parking & Traffic	Release Fees- Cats/ Thereafter	Per Day	15.50	16.00	3.23%
Parking & Traffic	Pound fee for seized dogs under act after 8 day statutory period.	Per Day	26.85	28.00	4.28%
Parking & Traffic	Late fee for Animal Registration (third notice)	Per Registration	12.90	13.50	4.65%
Planning & Building	Building Infringement Notice Fines - (Under Building Regulations) - Reg 1705- Other	Per Infringement	244.28	281.68	15.31%
Planning & Building	Building Report & Consent (Building Regulations Part 4, 5,& 8)	Per Item	227.25	232.93	2.50%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 1000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,034.60	1,138.00	9.99%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 1001m2 to 5000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,305.00	1,435.50	10.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 10000m2 (max. 5 structures of 200sq.m ea.)	Per Application	2,010.55	2,211.60	10.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 10000m2 + (max. 10 structures of 200sq.m ea.)	Per Application	2,721.25	3,129.50	15.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 500m2 to 1000m2	Per Application	590.00	710.00	20.34%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 1001m2 to 5000m2	Per Application	742.60	890.00	19.85%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 5001m2 to 10000m2	Per Application	1,140.75	1,370.00	20.10%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late fee - 10001m2 +	Per Application	1,544.00	1,850.00	19.82%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 1 Structure	Per Application	371.30	382.50	3.02%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 2 to 5 Structures	Per Application	551.70	568.50	3.05%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 6 to 9 Structures	Per Application	742.60	765.00	3.02%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 10 - 15 Structures	Per Application	1,007.85	1,038.10	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 1 Structure	Per Application	-	250.00	NEW
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 2 to 5 Structures	Per Application	-	360.00	NEW
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 6 to 9 Structures	Per Application	-	495.00	NEW
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 10 + Structures	Per Application	-	670.00	NEW
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections max. 2 hours	Per Inspection-Min.	159.15	180.00	13.10%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-max 2 hours	Per Inspection-Min.	159.15	180.00	13.10%
Planning & Building	Construction Zone Permit Fee - 6 Mnths	Per Application	5,000.00	5,300.00	6.00%
Planning & Building	Space Occupancy Permit Fee - Commercial	Per Day	43.50	44.80	2.99%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	119.50	123.00	2.93%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	92.50	95.20	2.92%
Planning & Building	Crane > 150 ton Application Fee	Per Application	119.50	123.00	2.93%
Planning & Building	Crane > 150 ton Rental Fee	Per Day	272.00	280.00	2.94%
Planning & Building	Tower Crane located with road reserve Application Fee	Per Application	1,100.00	1,132.00	2.91%
Planning & Building	Tower Crane located with road reserve Rental Fee	Per Week	165.00	170.00	3.03%
Planning & Building	Out of Hours Permit - One Day	Per Day	119.50	123.00	2.93%
Planning & Building	Out of Hours Permit - Two Days	Per Day	141.50	148.00	4.59%
Planning & Building	Hoarding Permit - Application Fee	Per Application	119.50	123.00	2.93%
Planning & Building	Road Closure Permit Fees - per Lane	Per Lane Per Day	119.50	123.00	2.93%
Planning & Building	Road Management Act Consent Fees	Per Application-Min	140.50	144.10	2.56%
Planning & Building	Building Report & Consent (Building Regulations - Regulation 610) Legal Point of Discharge Fee	Per Item	-	58.17	NEW
Planning & Building	Building - Bin Permit Fees - includes Skips, Bins & Containers	Per Day	-	43.50	NEW
Planning & Building	Building - Bin Permit Fees - includes Skips, Bins & Containers (Online Lodgement via website)	Per Day	-	35.00	NEW
Planning & Building	Building - Sale of Photocopies of Plans, Documents A1/A0	Per Article	-	5.50	NEW
Planning & Building	Building - Space Occupancy Permit Fee - Non Motorised plant includes ladders, mobile scaffolds & footpath occupation	Per Day	-	44.80	NEW
Planning & Building	Building - Space Occupancy Permit Fee - Motorised plant includes concrete pumps, scissor lifts, boom lifts etc	Per Day	-	95.20	NEW
Planning & Building	Building - Construction Zone / Hoisting Zone > 4 bays	Each Additional Bay	-	660.00	NEW
Planning & Building	Building Plans & Documentation Searches - Commercial (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	130.00	140.00	7.69%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Planning & Building	Building Plans & Documentation Searches - Residential (includes Building Permits, Building Notices, Inspection Certificates, Occupancy Certificates, Modifications, Dispensations & Awards.	Per Application	70.00	85.00	21.43%
Planning & Building	Building Property Enquiry Fees	Per Application	45.35	46.45	2.43%
Planning & Building	Building Lodgement Fees-Commercial (Regulation 320)	Per Application	34.00	34.85	2.50%
Planning & Building	Building Lodgement Fees-Residential (Regulation 320)	Per Application	34.00	34.85	2.50%
Planning & Building	Planning - Property Enquiries - (Over 15 years old)	Per Application	-	110.00	NEW
Planning & Building	Retrieval and copying of certificates	Per Application	-	45.00	NEW
Planning & Building	Adjoining Owners Consent - Adjoining Owners details for Protection Works	Per Application	-	50.00	NEW
Planning & Building	Town Planning Compliance Fees - (Section 29A Certificate - for demolition consent) Regulation 312(1)	Per Application	56.75	58.17	2.50%
Planning & Building	Planning Infringement Fines - Individual	Per Infringement	610.00	704.00	15.41%
Planning & Building	Planning Infringement Fines - Company	Per Infringement	1,221.00	1,408.00	15.32%
Planning & Building	Planning - Shrine Vista Application	Per Application	-	350.00	NEW
Property Services	Car Park Charges: Elgin St Car Park Fees	Per Hour	2.00	3.00	50.00%
Property Services	Car Park Charges: Elgin St Car Park Fees	Max Per Day	14.00	14.00	0.00%
Property Services	Car Park Charges: Elgin St Car Park Fees	Per Night	6.60	8.00	21.21%
Property Services	Car Park Charges: City Square and Council House	Per Hour	5.00	8.00 to 12.00	60%-140%
Property Services	Car Park Charges: City Square and Council House weekdays	Max Per Day	40.00	55.00	37.50%
Recreation Services	Sports: Weekday Cricket Turf Ground Hire (Per Day)	Per Day	357.00	367.00	2.80%
Recreation Services	Sports: Weekday Cricket Synthetic Ground Hire (Per Day)	Per Day	64.00	65.00	1.56%
Recreation Services	Sports: Weekday Football Ground Hire (Per Day)	Per Day	125.00	128.00	2.40%
Recreation Services	Sports: Weekday Touch Ground Hire (Per Day)	Per Day	59.00	60.00	1.69%
Recreation Services	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	84.00	86.00	2.38%
Recreation Services	Sports: Weekday Softball Ground Hire (Per Day)	Per Day	43.00	44.00	2.33%
Recreation Services	Sports: Weekday Baseball Ground Hire (Per Day)	Per Day	73.00	75.00	2.74%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Sports: Weekday Other Ground Hire (Per Day)	Per Day	101.00	104.00	2.97%
Recreation Services	Sports: Weekend Cricket Turf Ground Hire (Per Day)	Per Day	357.00	367.00	2.80%
Recreation Services	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	125.00	128.00	2.40%
Recreation Services	Sports: Weekend Football Ground Hire (Per Day)	Per Day	249.00	256.00	2.81%
Recreation Services	Sports: Weekend Touch Ground Hire (Per Day)	Per Day	118.00	121.00	2.54%
Recreation Services	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	166.00	171.00	3.01%
Recreation Services	Sports: Weekend Softball Ground Hire (Per Day)	Per Day	87.00	89.00	2.30%
Recreation Services	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	146.00	150.00	2.74%
Recreation Services	Sports: Weekend Other Ground Hire (Per Day)	Per Day	203.00	209.00	2.96%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	5,841.00	6,010.00	2.89%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,592.00	1,639.00	2.95%
Recreation Services	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,450.00	1,492.00	2.90%
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,450.00	1,492.00	2.90%
Recreation Services	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	726.00	747.00	2.89%
Recreation Services	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	560.00	576.00	2.86%
Recreation Services	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,222.00	1,257.00	2.86%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share	2,919.00	3,004.00	2.91%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share	797.00	820.00	2.89%
Recreation Services	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share	726.00	747.00	2.89%
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Half Share	726.00	747.00	2.89%
Recreation Services	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share	364.00	374.00	2.75%
Recreation Services	Sports: Softball Ground Hire (Season - Half Share)	Season - Half Share	281.00	289.00	2.85%
Recreation Services	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share	610.00	627.00	2.79%
Recreation Services	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	356.00	366.00	2.81%
Recreation Services	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	370.00	380.00	2.70%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 9 holes)	Each	15.50	16.00	3.23%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 18 holes)	Each	22.00	23.00	4.55%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 18 holes)	Each	13.50	14.00	3.70%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 18 holes)	Each	13.50	14.00	3.70%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 18 holes)	Each	13.50	14.00	3.70%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (5 day annual ticket)	Each	530.00	550.00	3.77%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (7 day annual ticket)	Each	735.00	750.00	2.04%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 9 holes)	Each	11.50	12.00	4.35%
Recreation Services	Carlton Baths Fees: Swim: Adult Swim	Each	5.00	5.20	4.00%
Recreation Services	Carlton Baths Fees: Swim: Concession/Child Swim	Each	2.80	2.90	3.57%
Recreation Services	Carlton Baths Fees: Swim: Family Swim	Each	12.50	13.00	4.00%
Recreation Services	Carlton Baths Fees: Swim: Adult Group Swim Entry	Each	3.00	3.20	6.67%
Recreation Services	Carlton Baths Fees: Swim: Child Group Swim Entry	Each	2.60	2.70	3.85%
Recreation Services	Carlton Baths Fees: Stadium: Adult Stadium Entry	Each	4.00	3.00	-25.00%
Recreation Services	Carlton Baths Fees: Stadium: Child Stadium Entry	Each	2.50	3.00	20.00%
Recreation Services	Carlton Baths Fees: Gymnasium: Adult Gym	Each	16.99	17.00	0.06%
Recreation Services	Carlton Baths Fees: Gymnasium: Student Gym	Each	12.99	15.00	15.47%
Recreation Services	Carlton Baths Fees: Gymnasium: Concession/Child Gym	Each	10.99	13.00	18.29%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Adult Exercise Class	Each	14.99	17.00	13.41%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Student Exercise Class	Each	12.99	15.00	15.47%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Pryme Movers Older Adults Class	Each	9.99	13.00	30.13%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Pensioner Exercise Class	Each	10.99	13.00	18.29%
Recreation Services	Carlton Baths Fees: Group Exercise (Water Based): Swim Squad Class - Casual	Each	-	17.00	NEW
Recreation Services	Carlton Baths Fees: Group Exercise (Water Based): Swim Squad Class Casual - Concession	Each	-	13.00	NEW
Recreation Services	Carlton Baths Fees: Aquatic Education: Aquatic Education Admin / Joining Fee	Each	29.99	32.00	6.70%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson (Per visit - Term Basis Only)	Each	13.50	14.00	3.70%
Recreation Services	Carlton Baths Fees: Aquatic Education: Concession Swim Lesson (Per visit - Term Basis Only)	Each	12.50	13.00	4.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: AquaSafe School Holiday Program	Each	11.50	12.00	4.35%
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball VNA Registration	Each	95.00	105.00	10.53%
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball Game Fee Per Team	Each	59.99	62.00	3.35%
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball Team Season Registration	Each	110.00	150.00	36.36%
Recreation Services	Carlton Baths Fees: Children's Programs: Ed Gym - Casual	Each	13.50	14.00	3.70%
Recreation Services	Carlton Baths Fees: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	11.50	12.00	4.35%
Recreation Services	Carlton Baths Fees: Children's Programs: Junior Soccer	Each	5.00	5.50	10.00%
Recreation Services	Carlton Baths Fees: Holiday Programs: Primary Holiday Program (Per Person Per Day)	Each	55.00	57.00	3.64%
Recreation Services	Carlton Baths Fees: Functions: Birthday Parties Per Person (Limited Food Option - Min 10)	Each	20.99	22.00	4.81%
Recreation Services	Carlton Baths Fees: Functions: Birthday Parties Per Person (without food)	Each	16.99	18.00	5.94%
Recreation Services	Carlton Baths Fees: Miscellaneous: Adult Shower	Each	5.00	5.20	4.00%
Recreation Services	Carlton Baths Fees: Miscellaneous: Y Access	Each	5.00	5.20	4.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim 20 visit pass	Each	95.00	99.00	4.21%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim 20 Visit Pass	Each	72.20	72.00	-0.28%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim 20 visit Pass	Each	53.20	55.00	3.38%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Family Swim 20 visit pass	Each	237.50	247.00	4.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim Season Pass - 1 month	Each	50.00	55.00	10.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim Season Pass - 7 months	Each	240.00	255.00	6.25%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim Season Pass - 1 month	Each	44.00	50.00	13.64%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim Season Pass - 7 months	Each	186.00	200.00	7.53%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim Season Pass - 1 month	Each	34.00	38.00	11.76%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim Season Pass - 7 months	Each	149.00	160.00	7.38%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Family Swim Season Pass	Each	545.00	580.00	6.42%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Adult Gym 20 Visit Pass	Each	322.80	323.00	0.06%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Student Gym 20 Visit Pass	Each	246.80	285.00	15.48%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Concession/Child Gym 20 Visit Pass	Each	208.80	247.00	18.30%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Adult Exercise Class 20 visit Pass	Each	284.80	323.00	13.41%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Student Exercise Class 20 visit Pass	Each	246.80	285.00	15.48%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Concession/Child Exercise Class 20 visit Pass	Each	208.81	247.00	18.29%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 30 min x 10 - Guest	Each	485.90	486.00	0.02%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 30 min x 10 - Member	Each	382.50	382.50	0.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min x 10 - Guest	Each	670.50	670.50	0.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min x 10 - Member	Each	575.90	576.00	0.02%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min One on Two x 10 - Member	Each	799.00	801.00	0.25%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 30 mins x 10 - Guest	Each	485.90	486.00	0.02%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 60 mins One on Two x 10 - Member	Each	799.00	801.00	0.25%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Membership Administration/ Joining Fee	Each	79.99	89.00	11.26%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Membership Admin / Joining Fee - Youth / Young at Heart / Pryme Movers	Each	59.99	65.00	8.35%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Health Club Fortnightly Membership	Each	30.99	32.00	3.26%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Health Club 3 month Membership	Each	399.99	430.00	7.50%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (Plus Group Entry Fee)	Each	39.99	45.00	12.53%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Main Pool Hire per hour	Each	430.00	470.00	9.30%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Inflatable hire 1.5hrs	Each	85.99	90.00	4.66%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire per day	Each	73.50	75.00	2.04%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire per day - community group hire	Each	51.45	54.00	4.96%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire half day	Each	42.00	46.00	9.52%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire half day - community group hire	Each	29.40	32.00	8.84%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Miscellaneous: Casual	Each	-	3.00	NEW
Recreation Services	Kensington Pool Fees: Swim: Adult Swim	Each	5.00	5.20	4.00%
Recreation Services	Kensington Pool Fees: Swim: Concession/Child Swim	Each	2.80	2.90	3.57%
Recreation Services	Kensington Pool Fees: Swim: Family Swim	Each	12.50	13.00	4.00%
Recreation Services	Kensington Pool Fees: Swim: Adult group swim entry	Each	3.00	3.20	6.67%
Recreation Services	Kensington Pool Fees: Swim: Child group swim entry	Each	2.60	2.70	3.85%
Recreation Services	Kensington Pool Fees: Stadium: Stadium - Junior Netball Program	Each	5.00	5.50	10.00%
Recreation Services	Kensington Pool Fees: Stadium: Stadium - Junior Basketball Program	Each	5.00	5.50	10.00%
Recreation Services	Kensington Pool Fees: Stadium: Stadium Junior Soccer Program	Each	5.00	5.50	10.00%
Recreation Services	Kensington Pool Fees: Stadium: Ed Gym	Each	13.50	14.00	3.70%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Adult Exercise Class	Each	14.99	17.00	13.41%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Student Exercise Class	Each	12.99	15.00	15.47%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Concession/Child Exercise Class	Each	10.99	13.00	18.29%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Pryme Movers Older Adults Class	Each	9.99	13.00	30.13%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Adult 20 visit pass	Each	284.80	323.00	13.41%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Student 20 visit pass	Each	246.80	385.00	56.00%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Concession/Child 20 visit pass	Each	208.80	247.00	18.30%
Recreation Services	Kensington Pool Fees: Health Club: Student Health Club Casual	Each	12.99	15.00	15.47%
Recreation Services	Kensington Pool Fees: Health Club: Concession Health Club Casual	Each	10.99	13.00	18.29%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Adult Gym - 20 pack	Each	322.80	323.00	0.06%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Student Gym - 20 pack	Each	246.80	285.00	15.48%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Concession/Child Gym - 20 pack	Each	208.80	247.00	18.30%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Aquatic Education Admin / Joining Fee	Each	29.99	32.00	6.70%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Adult Swim Lesson (Per visit - Term Basis Only)	Each	13.50	14.00	3.70%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Concession/Child Swim Lesson (Per visit - Term Basis Only)	Each	12.50	13.00	4.00%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 30min - One on One - Guest	Each	47.99	54.00	12.52%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 30min - One on One - Member	Each	37.99	42.50	11.87%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 60min - One on Two - Member	Each	88.99	90.00	1.13%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Swim Squad	Each	-	17.00	NEW
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Swim Squad Concession	Each	-	13.00	NEW
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: AquaSafe School Holiday Program	Each	11.50	12.00	4.35%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 30min 10 pack - Casual	Each	431.90	486.00	12.53%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 30min 10 pack - Member	Each	341.90	382.50	11.87%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Member	Each	575.90	576.00	0.02%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Member (one on two)	Each	799.00	801.00	0.25%
Recreation Services	Kensington Pool Fees: Music Classes: Jazz Ballet	Each	8.50	10.30	21.18%
Recreation Services	Kensington Pool Fees: Music Classes: Keyboard Lessons	Each	10.50	27.60	162.86%
Recreation Services	Kensington Pool Fees: Music Classes: Keyboard Lessons - concession	Each	9.50	-	N/A
Recreation Services	Kensington Pool Fees: Holiday Programs: Primary Holiday Program (Per Day)	Each	55.00	-	N/A
Recreation Services	Kensington Pool Fees: Functions: Birthday Parties (with Food - Min 10)	Each	20.99	22.00	4.81%
Recreation Services	Kensington Pool Fees: Functions: Birthday parties - (without food)	Each	16.99	18.00	5.94%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Adult Swim 20 visit pass	Each	95.00	98.00	3.16%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Concession/Child Swim 20 visit Pass	Each	53.20	55.10	3.57%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Family Swim 20 visit pass	Each	237.50	247.00	4.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Adult swim 12 month membership	Each	450.00	479.00	6.44%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships - Monthly Memberships: Direct Debit AquaMembership - adult	Each	32.50	-	N/A
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships - Monthly Memberships: Direct Debit AquaMembership - student	Each	28.70	-	N/A
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships - Monthly Memberships: Direct Debit AquaMembership - family	Each	63.00	-	N/A
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Membership Administration / Joining Fee	Each	79.99	89.00	11.26%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Membership Administration / Joining Fee - Youth & Pryme Movers	Each	59.99	65.00	8.35%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club Fortnightly Membership	Each	30.99	32.00	3.26%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club Concession or Family Fortnightly Membership	Each	24.99	-	N/A
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club 3 Month Membership	Each	399.99	430.00	7.50%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Aquatic Fortnightly Membership	Each	14.99	18.00	20.08%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Aquatic Concession / Family Fortnightly Membership	Each	12.99	-	N/A
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (plus entry fee)	Each	39.99	45.00	12.53%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Main Pool Hire per hour	Each	430.00	470.00	9.30%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Inflatable Hire 1.5hrs	Each	85.99	90.00	4.66%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Rooms/Studios: Community Hall Hire After Hours (Per Hour prior to 10pm)	Each	90.00	-	N/A
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Casual	Each	-	3.00	NEW
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum)	Each	66.00	68.00	3.03%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum) - Concession	Each	39.00	40.00	2.56%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Adult Netball/Soccer - Game Fee	Each	59.99	62.00	3.35%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Adult Netball - Registration Fee	Each	110.00	125.00	13.64%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Casual per hour	Each	14.50	15.00	3.45%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Annual Family	Each	391.00	400.00	2.30%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Direct Debit Membership (fortnight)	Each	13.50	14.00	3.70%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis- Direct Debit Concession Membership (fortnight)	Each	-	11.50	NEW
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Hire Per Day	Each	73.50	75.00	2.04%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Hire Per Day - community group rate	Each	51.45	54.00	4.96%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Half Day	Each	42.00	46.00	9.52%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Half Day - community group rate	Each	29.40	32.00	8.84%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 30 minute session - member	Each	37.99	42.50	11.87%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 60 minute session - member	Each	63.99	64.00	0.02%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 30 minute session - non member	Each	47.99	54.00	12.52%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 1 hour 10 pack members	Each	575.90	576.00	0.02%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 30 min 10 pack - members	Each	341.90	382.50	11.87%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 30 min 10 pack non members	Each	431.90	486.00	12.53%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: Personal Training Member 60 mins One on Two x 10 - Member	Each	799.00	801.00	0.25%
Recreation Services	Riverslide Skate Park: Private Skate Lessons	Each	45.00	46.00	2.22%
Recreation Services	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	16.50	17.00	3.03%
Recreation Services	Riverslide Skate Park: School ASSC group lessons (max 25 students) price per group per session	Each	212.00	215.00	1.42%
Recreation Services	Riverslide Skate Park: Room hire events	Each	234.00	240.00	2.56%
Recreation Services	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	584.00	600.00	2.74%
Recreation Services	Riverslide Skate Park: Membership	Each	44.00	46.50	5.68%
Recreation Services	Riverslide Skate Park: Birthday Parties	Each	15.00	17.00	13.33%
Recreation Services	Riverslide Skate Park: School Groups (per heard)	Each	15.00	17.00	13.33%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Adult Stadium Entry	Each	3.90	4.00	2.56%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Child Stadium Entry	Each	2.60	2.70	3.85%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	10.60	10.90	2.83%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Student Exercise Class	Each	8.50	-	N/A
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Pryme Movers Older Adults Class	Each	5.80	5.70	-1.72%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Pensioner Exercise Class	Each	8.25	8.70	5.45%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour)	Each	38.00	39.00	2.63%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Each	31.00	32.00	3.23%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (per hour) - Partners	Each	26.00	27.00	3.85%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Half Court Stadium Hire	Each	21.00	-	N/A

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Half Court Stadium Hire - Concession/Community Groups	Each	16.00	-	N/A
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Half Court Stadium Hire - Partners	Each	13.00	-	N/A
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Each	34.00	35.00	2.94%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Each	27.40	28.00	2.19%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Partners	Each	22.00	23.00	4.55%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Multi Purpose Room	Each	22.00	23.00	4.55%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Creche (playroom)	Each	22.00	23.00	4.55%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Games Room	Each	22.00	23.00	4.55%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Rooms/Studios - Partners	Each	18.00	18.60	3.33%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Soccer Grassed Field	Each	39.00	40.00	2.56%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Synthetic Turf Surface Full Court	Each	73.00	75.00	2.74%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Miscellaneous: Current NMCC User Groups - All Rooms (per hour, multiple rooms)	Each	14.00	15.50	10.71%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Health Club Monthly Gold Membership	Each	32.00	33.00	3.13%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	35.00	36.00	2.86%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Adult Gym Casual	Each	10.00	10.30	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Concession Gym Casual	Each	8.00	8.20	2.50%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Pensioner Gym Casual	Each	7.73	8.20	6.08%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Sports (Soccer and Basketball)	Each	3.00	3.10	3.33%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	33.00	34.00	3.03%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	54.00	55.00	1.85%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	8.80	9.00	2.27%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 8 Round Corporate Cup - Team Registration (4 pp / team)	Each	266.00	276.00	3.76%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round BasketBall Competition - Team Registration (5 pp / team)	Each	582.00	605.00	3.95%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round Netball Competition - Team Registration (7 pp / team)	Each	815.00	850.00	4.29%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round Soccer Competition - Team Registration (5 pp / team)	Each	582.00	605.00	3.95%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 10 Round Lawn Bowls Competition - Team Registration (4 pp / team)	Each	333.00	346.00	3.90%
Recreation Services	Carlton Baths Fees: Aquatic Education : Fortnightly Direct Debit	Each	18.50	19.00	2.70%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : Youth Gym 12 month membership	Each	450.00	475.00	5.56%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : Young at Heart 12 mth membership	Each	450.00	475.00	5.56%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : RFID Wristband	Each	19.99	20.00	0.05%
Recreation Services	Kensington Pool Fees; Aquatic Education: Aquatic Education: Fortnightly Direct Debit	Each	18.50	-	N/A
Recreation Services	Kensington Pool Fees; Multi Activity Membership: PT Membership 30 min member (one session per week)	Each	68.38	72.00	5.29%
Recreation Services	Kensington Pool Fees; Multi Activity Membership: PT Membership 60 min member (one session per week)	Each	115.18	118.00	2.45%
Recreation Services	Kensington Pool Fees; Multi Activity Membership: Tennis Membership	Each	13.50	-	N/A
Recreation Services	Kensington Pool Fees; Multi Activity Membership: Tennis Membership - Concession	Each	11.00	-	N/A
Recreation Services	Kensington Pool Fees; Stadium/Courts: Child Stadium Entry Fee	Each	2.50	3.00	20.00%
Recreation Services	Kensington Pool Fees: Multi Activity Memberships : Youth 12 month membership	Each	450.00	475.00	5.56%
Recreation Services	Kensington Pool Fees: Multi Activity Memberships : Young at Heart 12 month membership	Each	450.00	475.00	5.56%
Recreation Services	Kensington Pool Fees: Miscellaneous : tennis joining fee concession	Each	30.00	31.00	3.33%
Recreation Services	Melbourne City Sports : Corporate Sports : 14 round touch football competition - team registration (7pp/team)	Each	815.00	850.00	4.29%
Recreation Services	Melbourne City Sports : Corporate Sports : Healthy Workplace programs	Each	1,040.00	1,080.00	3.85%
Recreation Services	Melbourne City Sports : Corporate Sports : Corporate Walking Programs	Each	94.00	98.00	4.26%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Soccer, netball, Touch Football	Each	520.00	540.00	3.85%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Lawn Bowls	Each	208.00	216.00	3.85%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Tan Team Challenge	Each	83.00	86.00	3.61%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Dragon Boat Challenge	Each	1,123.00	1,167.00	3.92%
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	-	1,257.00	NEW

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share	-	627.00	NEW
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	-	628.50	NEW
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Half Share	-	313.50	NEW
Recreation Services	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	-	183.00	NEW
Recreation Services	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	-	190.00	NEW
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	-	576.00	NEW
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share	-	289.00	NEW
Recreation Services	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	-	44.00	NEW
Recreation Services	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	-	89.00	NEW
Recreation Services	Sports: Pavilion Seasonal Bonds	Season - Full Share	-	1,000.00	NEW
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 30 minute class	Each	-	22.00	NEW
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 45 minute class	Each	-	26.00	NEW
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 60 minute squad class	Each	-	27.00	NEW
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Member 1st camp (per camp).	Each	-	252.00	NEW
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Member Ongoing camps (per camp).	Each	-	201.00	NEW
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Non-Member 1st camp (per camp).	Each	-	272.00	NEW
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Non-Member Ongoing camps (per camp).	Each	-	217.00	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Aquatic Fortnightly DD Membership	Each	-	18.00	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (one session per week)	Each	-	72.00	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (two sessions per week)	Each	-	198.30	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (three sessions per week)	Each	-	281.50	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - one session per week	Each	-	66.90	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - two session per week	Each	-	101.90	NEW
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - three sessions per week	Each	-	136.90	NEW

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 30 minute class	Each	-	22.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 45 minute class	Each	-	26.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 60 minute squad class	Each	-	27.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Member 1st camp (per camp)	Each	-	252.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Member ongoing camps (per camp)	Each	-	201.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Non-Member 1st camp (per camp)	Each	-	272.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Non Member ongoing camps (per camp)	Each	-	217.00	NEW
Recreation Services	Kensington Recreation Centre Fees: Miscellaneous : tennis joining fee.	Each	-	41.20	NEW
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	-	134.00	NEW
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 10 visit pass	Each	-	82.00	NEW
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: EdGym Monthly Direct Debit	Each	-	37.00	NEW
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes:EdGym casual entry	Each	-	13.40	NEW
Recreation Services	Sports: Personal Training: Annual Licence Fee	Per Annum	-	255.00	NEW
Recreation Services	Sports: Personal Training: Use fee: Student and Child	Per Session	-	1.60	NEW
Recreation Services	Sports: Personal Training: Use Fee: per adult per session	Per Session	-	2.40	NEW
Recreation Services	Cooks' Cottage: Adult Group entry to Cooks Cottage Inbound (Rating 'A' - Operators)	Each	3.00	3.30	10.00%
Recreation Services	Cooks' Cottage: Concession entry to Cooks Cottage	Each	-	3.00	NEW
Recreation Services	Cooks' Cottage: Concession Group entry to Cooks Cottage Inbound (Rating 'A' - Operators)	Each	-	2.00	NEW
Recreation Services	Cooks' Cottage: Tour Company - Fitzroy Gardens Heritage Tour (45 min)	Each	8.00	8.50	6.25%
Recreation Services	Cooks' Cottage: Schools - New Education Program	Each	4.00	5.00	25.00%
Recreation Services	Cooks' Cottage: Child Group entry to Cooks Cottage Inbound (Rating 'A' - Operators)	Each	2.00	2.20	10.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	5.60	5.90	5.36%
Recreation Services	City Baths Fees: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	4.80	5.00	4.17%
Recreation Services	City Baths Fees: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	2.80	2.90	3.57%
Recreation Services	City Baths Fees: Swim Casual Entry: Child Swim / Shower	Per Visit	-	2.90	NEW

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	City Baths Fees: Swim Casual Entry: Family Swim	Per Visit	13.00	13.30	2.31%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	106.40	112.10	5.36%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	91.20	95.00	4.17%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Concession Swim 20 visit Pass	Per Pass	53.20	55.10	3.57%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Child Swim 20 visit pass	Per Pass	-	55.10	NEW
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Adult Swim/Spa/Sauna	Per Visit	12.00	12.50	4.17%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Student Swim/Spa/Sauna	Per Visit	9.50	10.00	5.26%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Concession Swim/Spa/Sauna	Per Visit	5.60	5.80	3.57%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Adult SSS 20 visit Pass	Per Pass	228.00	237.50	4.17%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Student SSS 20 visit Pass	Per Pass	180.05	190.00	5.53%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Concession SSS 20 visit Pass	Per Pass	106.40	110.20	3.57%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Student Gym / Group Fitness - SSS & Locker	Per Visit	18.99	19.50	2.69%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	381.99	380.00	-0.52%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	359.99	360.00	0.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	219.99	210.00	-4.54%
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Term - Guest	Per Pass	169.99	-	N/A
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class - Member	Per Pass	129.99	-	N/A
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class - Guest Reformer	Per Pass	239.99	109.00	-54.58%
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class - Member Reformer	Per Pass	199.99	99.00	-50.50%
Recreation Services	City Baths Fees: Memberships: Swim School Joining Fee	Each	29.00	32.00	10.34%
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Infants & Children F-DD	Each	21.70	22.50	3.69%
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Adult Familiarisation / Development F-DD	Each	22.70	23.50	3.52%
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Adult Refinement F-DD	Each	26.70	28.00	4.87%
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Squad F-DD	Each	27.70	29.00	4.69%
Recreation Services	City Baths Fees: Memberships: Aquatic Fortnightly DD (S/S/S/locker)	Per Fortnight	27.99	29.00	3.61%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	City Baths Fees: Memberships: Aquatic Monthly DD (S/S/S/locker)	Per Month	55.99	58.00	3.59%
Recreation Services	City Baths Fees: Memberships: Aquatic 12 month (S/S/S/locker)	Per Annum	659.00	678.00	2.88%
Recreation Services	City Baths Fees: Memberships: Club - Fortnightly DD (Flexi)	Per Fortnight	44.99	47.00	4.47%
Recreation Services	City Baths Fees: Memberships: Club - Monthly DD	Per Month	87.99	90.00	2.28%
Recreation Services	City Baths Fees: Memberships: Club - 12 Months (Results)	Per Annum	1,099.00	1,139.00	3.64%
Recreation Services	City Baths Fees: Memberships: Club Off Peak - Fortnightly DD	Per Fortnight	36.99	37.00	0.03%
Recreation Services	City Baths Fees: Memberships: Club Off Peak - Monthly Debit	Each	73.99	74.00	0.01%
Recreation Services	City Baths Fees: Memberships: Gold- Monthly DD	Per Month	111.00	114.00	2.70%
Recreation Services	City Baths Fees: Memberships: Gold- 12 Months	Per Annum	1,369.00	1,399.00	2.19%
Recreation Services	City Baths Fees: Memberships: RMIT Direct Debit	Each	26.99	28.00	3.74%
Recreation Services	City Baths Fees: Memberships: Youth Direct Debit	Each	20.99	22.00	4.81%
Recreation Services	City Baths Fees: Memberships: Youth 12 Month	Per Annum	499.00	519.00	4.01%
Recreation Services	City Baths Fees: Memberships: Living Stronger - Fortnightly DD	Per Fortnight	24.99	25.00	0.04%
Recreation Services	City Baths Fees: Memberships: Living Stronger - Monthly	Per Month	55.99	58.00	3.59%
Recreation Services	City Baths Fees: Memberships: Living Stronger - 3 month Membership	Each	180.00	189.00	5.00%
Recreation Services	City Baths Fees: Memberships: Living Stronger - 6 month Membership	Each	341.00	355.00	4.11%
Recreation Services	City Baths Fees: Memberships: Living Stronger - 12 month Membership	Each	659.00	679.00	3.03%
Recreation Services	City Baths Fees: Miscellaneous: Locker Hire	Each	2.50	2.60	4.00%
Recreation Services	City Baths Fees: Memberships: Upgrade Fee (upgrade to club membership)	Each	50.00	70.00	40.00%
Recreation Services	City Baths Fees: Memberships: Insurance/aquatic 6 month (S/S/S/locker)	Each	519.00	539.00	3.85%
Recreation Services	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - member	Each	-	90.00	NEW
Recreation Services	City Baths Fees: Kinesiology Services: initial 90 minute Consultation - non-member	Each	-	100.00	NEW
Recreation Services	City Baths Fees: Kinesiology Services: 60 minute standard consultation - member	Each	-	70.00	NEW
Recreation Services	City Baths Fees: Kinesiology Services: 60 minute standard consultation - non-member	Each	-	80.00	NEW
Recreation Services	City Baths Fees: Boot Camp per session - member	Each	-	12.00	NEW

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	City Baths Fees: Boot Camp per session - non member/guest.	Each	-	15.00	NEW
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Adult Gymnasium 20 visits	Each	322.80	323.00	0.06%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Student Gymnasium 20 visits	Each	284.80	285.00	0.07%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Concession Gymnasium 20 visits	Each	246.80	247.00	0.08%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One 30 Min Session - Guest 10 visit Pass	Each	485.90	486.00	0.02%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One Hour Session - Member 10 visit Pass	Each	575.90	576.00	0.02%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on Two Hour Session - Member 10 visit Pass	Each	799.00	801.00	0.25%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Start Up - Club	Each	79.99	89.00	11.26%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Start Up - Young at Heart / Youth	Each	59.99	65.00	8.35%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Club - Fortnightly DD	Each	30.99	32.00	3.26%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Young at Heart / Youth - Fortnightly DD	Each	17.99	20.00	11.17%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Young at Heart / Youth - Results 12 months	Each	450.00	475.00	5.56%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: CoM Club	Each	25.99	-	N/A
Recreation Services	North Melbourne Recreation Centre: Massage Services: Wellness: Wellness Course - 6 visits Member	Each	99.00	-	N/A
Recreation Services	North Melbourne Recreation Centre: Massage Services: Wellness: Wellness Course - 6 visits Guest	Each	119.00	-	N/A
Recreation Services	North Melbourne Recreation Centre: Competitions: Team sheet per team, per game (Netball/Basketball/Soccer)	Each	59.99	62.00	3.35%
Recreation Services	North Melbourne Recreation Centre: Entry Fees: Student / Concession	Each	2.50	3.00	20.00%
Recreation Services	North Melbourne Pool: Swim: Adult Swim	Each	5.00	5.20	4.00%
Recreation Services	North Melbourne Pool: Swim: Concession/Child	Each	2.80	2.90	3.57%
Recreation Services	North Melbourne Pool: Swim: Family Swim	Each	12.50	13.00	4.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Adult	Each	2.50	3.00	20.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Student	Each	2.00	2.50	25.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Concession/Child	Each	1.50	2.00	33.33%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Adult Swim 20 visit pass	Each	95.00	98.80	4.00%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Family Swim 20 visit pass	Each	237.50	247.00	4.00%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	North Melbourne Pool: Season Passes: Adult Swim Season Pass (7 months)	Each	240.00	255.00	6.25%
Recreation Services	North Melbourne Pool: Season Passes: Student Swim Season Pass (7 months)	Each	186.00	200.00	7.53%
Recreation Services	North Melbourne Pool: Season Passes: Concession/Child Swim Season Pass (7 months)	Each	149.00	160.00	7.38%
Recreation Services	North Melbourne Pool: Season Passes: Family Swim Season Pass (7 months)	Each	545.00	580.00	6.42%
Recreation Services	North Melbourne Pool: Season Passes: Adult Swim Season Pass (1 months)	Each	50.00	55.00	10.00%
Recreation Services	North Melbourne Pool: Season Passes: Student Swim Season Pass (1 months)	Each	44.00	50.00	13.64%
Recreation Services	North Melbourne Pool: Season Passes: Concession/Child Swim Season Pass (1 months)	Each	34.00	38.00	11.76%
Recreation Services	North Melbourne Pool: Season Passes: Family Swim Season Pass (1 months)	Each	123.00	128.00	4.07%
Recreation Services	North Melbourne Pool: Aquatic Education: Start up fee	Each	29.99	32.00	6.70%
Recreation Services	North Melbourne Pool: Aquatic Education: Goldfish - Shark level (30 minute lesson)	Each	-	13.00	NEW
Recreation Services	North Melbourne Pool: Aquatic Education: Stingray Level / Squad (45 minute lesson)	Each	-	14.00	NEW
Recreation Services	North Melbourne Pool: Aquatic Education: Water Familiarisation level (Adult 30 minute lesson)	Each	-	14.00	NEW
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Goldfish & Shark level	Each	-	13.00	NEW
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Stingray Level / Squad	Each	-	13.00	NEW
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Water Familiarisation	Each	-	13.00	NEW
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One 30 Min Session - Guest 10 visit Pass	Each	485.90	486.00	0.02%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One Hour Session - Member 10 visit Pass	Each	575.90	576.00	0.02%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on Two Hour Session - Member 10 visit Pass	Each	799.00	801.00	0.25%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (Plus Group Entry Fee)	Each	39.99	45.00	12.53%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Whole pool hire (first hour)	Each	430.00	470.00	9.30%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Inflatable hire 1.5hrs	Each	85.99	90.00	4.66%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Birthday Parties Per child with food (Min 10 Children)	Each	20.99	22.00	4.81%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Birthday Parties Per child without food (Min 10 Children)	Each	16.99	18.00	5.94%
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Group Fitness Instructor hire per hour	Each	89.99	90.00	0.01%
Recreation Services	North Melbourne Pool: Aquatic Education : Adult Aquatic Education (per visit - term basis only)	Each	13.50	14.00	3.70%

Branch	Name of Product or Service	Unit of Measure	Current Price per unit (including GST) as at 30 June 2013	Price per unit (including GST)* from 1 July 2013	% Change
Recreation Services	North Melbourne Pool: Aquatic Education : Child Aquatic Education (per visit - term basis only)	Each	12.50	13.00	4.00%
Recreation Services	North Melbourne Pool: Aquatic Education : 1 week intensive program - Child (5 classes)	Each	62.50	65.00	4.00%
Recreation Services	North Melbourne Pool: Aquatic Education : 1 week intensive program - Adult (5 classes)	Each	67.50	70.00	3.70%
Recreation Services	North Melbourne Recreation Centre: Membership Fees: Aquatic - Fortnightly DD	Each	-	18.00	NEW
Tourism Melbourne	Melbourne City Tourist Shuttle - Passenger fee (for passengers over 10 years of age)	Per Day	-	5.00	NEW

Fee Structure Review is currently being undertaken by Community Strengthening for community meeting and multi-purpose rooms. These fees once approved by Council will be effective from 1 July 2013 and incorporated into the 2013-14 Budget during submission process.

Where there is a change to or from \$0 this reflects;

- a new facility coming online (eg Boyd library) or
- a new service offered or
- changes to the pricing structure as determined by the state government or
- a review of the existing pricing structure.

SCHEDULE OF GRANTS AND CONTRIBUTIONS

Description of Grant or Subsidy	2012-13 Budget (\$'000)	2013-14 Budget (\$'000)	Variance \$
City Planning and Infrastructure	206	186	(20)
Corporate Business	692	709	17
Community Development			
Miscellaneous Community Development Grants	2,013	1,880	(133)
Triennial Arts & Culture Program	2,937	3,037	100
Annual Arts Grant Program	928	1,112	185
Arts Sponsorships	31	160	129
Community Development	5,908	6,190	281
City Design	148	109	(39)
City Business			
Public Grants available via application	2,195	1,840	(355)
Programs	1,492	1,328	(165)
Pre-Commitments	2,988	2,295	(693)
City Business Division #	6,675	5,463	(1,213)
TOTAL COUNCIL	13,629	12,656	(973)

\$1.1 million of the reduction relates to grant funding previously provided to the Melbourne Convention Bureau.

DOCKLANDS INCOME STATEMENT

Income Statement - Docklands	Budget 2012-13 \$'000s	Budget 2013-14 \$'000s	Variance \$'000s
Total Rates	17,639	19,359	1,720
Total Fees & Charges	2,889	3,427	538
Recoveries	550	502	(48)
Total Sales & Recoveries	550	502	(48)
TOTAL REVENUE	21,078	23,288	2,210
EXPENDITURE			
Total Employee Costs	1,764	2,671	(906)
Total Materials & Services	6,905	7,162	(257)
Total Finance & Insurance Costs	265	217	49
Total Depreciation & Amortisation	3,967	3,647	320
Total Other Costs	317	319	(2)
Total Maintenance	245	321	(76)
TOTAL EXPENDITURE*	13,464	14,337	(873)
Underlying Surplus/ (Deficit)*	7,614	8,951	1,337

* Total Docklands operating expenditure only includes identifiable direct costs. Indirect costs that cannot be reliably apportioned to Docklands have not been reflected in expenditure. Examples of unallocated indirect costs would include corporate overheads and some staff time for municipal wide projects (which would also benefit Docklands). The indirect costs are conservatively estimated in excess of \$2 million per annum.

	Budget 2013-14 \$'000s
Docklands Capital Program	
New Works	
New Library and Community Centre	6,500
Docklands Community Boating Hub/Family Services Hub	3,600
Implementation of Docklands Community and Place Plan	1,000
Docklands Waterways City Marina new infrastructure	100
New Christmas decorations	0
Total New Works	11,200
Renewal Works	
Docklands New Quay Pavement Refurbishment	224
Waterfront City Marina renewal	650
Refurbishment of Christmas decorations	25
Total Renewal Works	899
Maintenance	
Public Lighting maintenance	206
Maintenance of Christmas decorations	115
Total Maintenance	321
Total capital works	12,420

PUBLIC NOTICE – COUNCIL PLAN 2013-2017 AND ANNUAL PLAN AND BUDGET FOR 2013-14

Council has prepared a proposed Council Plan 2013-17 (Council Plan) and a proposed Annual Plan and Budget for the financial year ending 30 June 2014 (Budget). At its meeting on 9 May 2013 the Council considered the Council Plan and the Budget and resolved to release them both for public consultation in accordance with sections 125 and 129 of the Local Government Act 1989 (the Act).

The Council Plan articulates the goals and outcomes against which the Council will be measured and explains, at a high level, how it will achieve them. It also includes the four-year Municipal Public Health and Wellbeing Plan, which considers the quality of life of the community.

In addition to income and expenditure category details, the following relevant information is applicable to the Budget:

- (a) total amount borrowed as at 30 June 2013 = Nil;
- (b) total amount to be borrowed during the financial year, other than borrowings to refinance existing loans = Nil;
- (c) the total amount projected to be redeemed during the financial year = Nil;
- (d) the projected total amount of borrowings as at 30 June 2014 = Nil;
- (e) the projected cost of servicing the borrowings during the financial year = Nil;
- (f) the proposed rate in the dollar for each type of rate to be levied:

Class of Land	Differential Rate
Residential	4.05905 cents in the dollar of the Net Annual Value
Non-Residential	4.77439 cents in the dollar of the Net Annual Value

- (g) the quantum of rates for Cultural and Recreational Lands, under the *Cultural and Recreational Lands Act 1963* = \$383,361
- (h) the proposed municipal charge = Nil;
- (i) the proposed rate or unit amount for each type of service rate or charge to be levied under section 162 of the Act = Nil.

PUBLIC INSPECTION

Copies of the proposed Council Plan and Budget are available for inspection from 10 May 2013 until and including 7 June 2013 at the following locations:

- Town Hall Administration Building, 120 Swanston Street, Melbourne. Ground Floor at Front Desk (7.30am – 5pm weekdays);

- City Library (Mon-Sun);
- North Melbourne Library (Mon-Sun);
- East Melbourne Library (Mon-Sun);
- The Hub at Docklands (Mon-Fri); and
- Southbank Library at Boyd (Mon-Sun).

Copies may also be viewed online at www.melbourne.vic.gov.au

Any person may make a written submission on either or both of the Council Plan and the Budget to the Council. All submissions received by the Council on or before 7 June 2013 will be considered in accordance with section 223(1) of the Act, by the Council's Future Melbourne Committee (Committee).

If a person wishes to be heard in support of their submission they must include the request to be heard in the written submission and this will entitle them to appear in person, or by a person acting on their behalf, before a meeting of the Committee, scheduled to be held on 18 June 2013 at 5:30pm in the Council Meeting Room, Level 2, Town Hall Administration Building, 120 Swanston Street, Melbourne. The Council intends to meet on 25 June 2013 at 5.30pm to approve the Council Plan and adopt the Budget.

Written submissions should be addressed to the Manager Governance Services, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001. Written submissions received will be made public and may be made available on the Council's Website.

Dr Kathy Alexander
Chief Executive Officer

PUBLIC NOTICE – NOTICE OF INTENTION TO DECLARE A DIFFERENTIAL RATE

At its meeting on 9 May 2013, the Council resolved to give public notice under section 223 of the Local Government Act 1989 of its intention to declare a differential rate for the financial year ending 30 June 2014.

The rates for each property are determined by multiplying the Net Annual Value of each rateable land classified as Residential or Non-Residential by the differential rate shown in the following table:

Class of Land	Differential Rate
Residential	4.05905 cents in the dollar of the Net Annual Value
Non-Residential	4.77439 cents in the dollar of the Net Annual Value

The characteristics of the land which determine whether land is classified as Residential or Non-Residential be as follows:

Class of Land	Characteristics
Residential	Land which is - (a) used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or (b) vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.
Non-Residential	All rateable land (including vacant and unoccupied land) wherever located in the municipality and howsoever zoned under the planning scheme which does not have the characteristics of Residential land.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including -

- the construction and maintenance of public infrastructure;
- the development and provision of health and community services; and
- the provision of general support services.

Submissions in respect of the declaration of a differential rate will be considered in accordance with section 223 of the Local Government Act 1989. Council's Future Melbourne Committee ('Committee') will consider any written submission received by Council on or before 7 June 2013, at a meeting to be held on 18 June 2013 at 5.30 pm in the Council Meeting Room, 2nd Floor, Town Hall, Swanston Street, Melbourne.

If a person wishes to be heard in support of their submission they must include the request to be heard in the submission and this will entitle them to appear in person or by a person acting on their behalf before the meeting of the Committee.

The postal address for written submissions is:

Manager Governance Services
The City of Melbourne
GPO Box 1603
Melbourne Vic 3001

Dr Kathy Alexander
Chief Executive Officer

PROPERTY LEASE REGISTER

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
1 Seafarers Lane Docklands	Lady Gowrie Child Centre (Melbourne) Inc	01/01/09	31/12/14	\$536,867.70
1-9 Freshwater Place, Southbank	Cafenetics Pty Ltd	31/12/12	30/12/22	\$15,000
Land Fronting Freshwater Place, Southbank	Body Corporation No2	12/03/06	11/03/27	\$0.00
109 Bowen Crescent Carlton	Princes Park Bowling Club Inc	25/10/05	17/10/14	\$104.00
121 Princes Park Drive Carlton	Princes Hill Tennis Club Inc	01/05/12	30/04/17	\$104.00
134-142 Swanston Street Melbourne	Café L'Incontro	04/07/04	03/07/14	\$49,911.76
151 Royal Parade Parkville	Parkville Tennis Club Inc	01/05/12	30/04/17	\$104.00
16-22 Little Errol Street North Melbourne	Australian Legion of Ex Service Men and Women	01/08/11	30/09/15	\$1.00
190-192 Pelham Street Carlton	The University of Melbourne	09/02/00	08/02/50	\$230,000.00
198 Little Collins Street Melbourne	Stellini Bar	01/04/12	31/03/14	\$29,706.72
2 Swanston Street Melbourne	Best of Australia Travel Centres Pty Ltd	17/10/12	16/10/14	\$30,000
20 Therry Street Melbourne	Doutta Galla Community Health Services	28/05/12	27/05/17	\$1.00
202 Little Collins Street Melbourne	Stellini Bar	01/04/12	31/03/14	\$16,454.20
204-206 Arden Street North Melbourne	Fencing Victoria Inc.	27/03/12	26/03/33	\$1.00
207-221 City Road, Southbank	KereKere Pty Ltd	08/07/12	07/07/17	\$35,000
208 Little Collins Street Melbourne	Shirt Den	01/09/12	31/08/14	\$39,000.00
210 Little Collins Street Melbourne	Pratap Pammamull & Gita Pammamull		Monthly	\$25,000.00
212 Little Collins Street Melbourne	Hairy Canary	01/04/11	31/03/16	\$82,142.50
218 -242 Little Collins Street Melbourne	Calibre Clothing	06/11/11	05/11/16	\$179,550.00
218 -242 Little Collins Street Melbourne	Hairy Little Sista		Monthly	\$160,683.75
218 -242 Little Collins Street Melbourne	Swensk, Australia	01/04/13	31/03/18	\$91,801.84
218 -242 Little Collins Street Melbourne	Ted Baker London	25/08/12	24/08/17	\$295,000.00
219-225 Bourke Street Melbourne	Globalize Pty Ltd	01/08/12	31/07/17	\$330,000.00
219-229 Bourke Street Melbourne	GRIT Media	01/08/11	31/07/14	\$14,625.52
219-229 Bourke Street Melbourne	Bayanihan Australia Community Network Inc	01/03/11	28/02/14	\$2,330.00
219-229 Bourke Street Melbourne	Federation of Community Legal Centres (Victoria) Inc	07/06/11	06/06/14	\$18,361.20
219-229 Bourke Street Melbourne	International Women's Development Agency Inc.	01/04/11	31/03/14	\$60,564.40
219-229 Bourke Street Melbourne	JOY Melbourne Inc	01/05/11	30/04/14	\$60,564.40
219-229 Bourke Street Melbourne	Kultour	07/09/11	06/06/14	\$7,103.20
219-229 Bourke Street Melbourne	Media Arts Pty Ltd	01/03/11	28/02/14	\$19,179.32
219-229 Bourke Street Melbourne	Melbourne Fringe	01/03/11	28/02/14	\$27,690.00
219-229 Bourke Street Melbourne	Melbourne International Film Festival	01/07/11	30/06/14	\$68,016.00
219-229 Bourke Street Melbourne	Melbourne Queer Film Festival	01/07/12	30/06/14	\$14,851.00
219-229 Bourke Street Melbourne	Phunktional Ltd	01/09/11	31/08/14	\$7,629.44
219-229 Bourke Street Melbourne	Platform Artists Group Inc	01/03/11	28/02/14	\$6,406.40
219-229 Bourke Street Melbourne	Sustainable Living Foundation	01/08/11	31/07/14	\$6,936.80
219-229 Bourke Street Melbourne	The Black Arm Band	18/12/12	30/06/14	\$4,010.00
219-229 Bourke Street Melbourne	Travellers Aid Australia Ltd	29/10/11	28/10/14	\$40,580.80
219-229 Bourke Street Melbourne	United Way Australia	01/03/11	28/02/14	\$5,454.80
219-229 Bourke Street Melbourne	West Space	01/06/11	30/06/14	\$0.00
219-229 Bourke Street Melbourne	Engage Media Collective Inc	01/08/11	31/07/14	\$4,045.60

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
219-229 Bourke Street Melbourne	Gay & Lesbian Switchboard	01/07/12	30/06/14	\$3,337.00
219-229 Bourke Street Melbourne	Human Rights Arts and Film Festival Inc	01/08/11	31/07/14	\$4,039.36
219-229 Bourke Street Melbourne	Midsumma Festival	01/08/12	30/06/14	\$5,656.00
219-229 Bourke Street Melbourne	Minus 18 Inc	01/08/12	30/06/14	\$3,140.00
219-229 Bourke Street Melbourne	TLC for Kids Inc.	10/09/12	30/06/14	\$17,380.00
219-229 Bourke Street Melbourne	Victoria Walks Inc	20/09/12	30/06/14	\$7,262.00
22 Bellair Street Kensington	Flemington Kensington Community Legal Centre Incorporated		Monthly	\$5,200.00
227-229 Bourke Street Melbourne	Foot Locker Australia Inc	01/09/09	31/05/14	\$171,419.96
230-298 Wellington Parade East Melbourne	Pavilion Café, Fitzroy Gardens	09/03/12	08/03/17	\$93,500.00
231 Bourke Street Melbourne	Mountfords	01/11/11	31/10/14	\$231,184.54
231 Bourke Street Melbourne	Red Violin Nightclub	25/01/13	30/06/14	\$88,760.45
25 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29/11/02	28/11/22	\$0.00
250 Spring Street Melbourne	Royal Australasian College of Surgeons	21/05/93	20/05/2092	\$0.00
2A Spencer Street Melbourne	Microflite Pty Ltd	01/11/11	31/10/14	\$31,850.00
30-38 Gatehouse Drive Kensington	Midwives and Mothers Australia Pty Ltd	01/08/11	31/07/13	\$51,480.00
31 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	08/07/04	07/07/24	\$0.00
333 The Avenue Parkville	Royal Park Tennis Club Inc	01/05/12	30/04/17	\$104.00
34-60 Little Collins Street Melbourne	Citipower Pty Ltd	12/02/02	30/06/37	\$10.00
34-60 Little Collins Street Melbourne	Dexus Funds Management Limited	26/06/62	25/06/37	\$377,462.00
35 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29/11/02	28/11/22	\$0.00
391-405 Dynon Road West Melbourne	CityWide Service Solutions Pty Ltd	04/05/67	04/05/12	\$402,898.00
40 Bellair Street Kensington	Local Learning and Employment Network		Monthly	\$6,200.00
405-411 Racecourse Road Kensington	Flemington and Kensington Bowling Club Incorporated		Monthly	\$100.00
405-411 Racecourse Road Kensington	Kensington Community High School		Monthly	\$150,000.00
417 Dynon Road West Melbourne	CityWide Service Solutions Pty Ltd	01/07/06	30/06/21	\$402,588.00
417 Flinders Lane, Melbourne	Brunetti - City Square Café	02/09/12	01/02/15	\$78,104.13
420 Swanston Street Melbourne	Altered State Australia Pty Ltd	01/07/12	30/06/15	\$53,000.00
420 Swanston Street Melbourne	Shoe Logic	01/07/11	30/06/14	\$50,956.50
427 Docklands Drive Docklands	Freecorp Investments Pty Ltd	19/11/05	19/11/25	\$0.00
43 Little Errol Street North Melbourne	Janine Rainbow	10/10/12	09/10/14	\$22,749.96
439 Docklands Drive Docklands	Waterfront City 1A R & C Pty Ltd	19/11/05	19/11/25	\$1.00
44-86 Swanston Street Melbourne	3 Below	01/11/07	31/10/13	\$9,014.35
44-86 Swanston Street Melbourne	Caboose	25/05/12	24/05/15	\$10,700.00
45 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19/11/02	18/11/22	\$0.00
47 Canning Street Carlton	Benetas	07/09/12	06/09/14	\$33,500.00
474 Flinders Street Melbourne	Melbourne Aquarium	13/11/97	12/11/47	\$1.00
5 Blackwood Street North Melbourne	Sujecra Pty Ltd	08/08/12	30/06/13	\$3,900.00
506-516 Elizabeth Street Melbourne	Adult Multicultural Education Services	01/05/13	30/04/18	\$1.00
510-512 Elizabeth Street Melbourne	Australia Hanbung Group Pty Ltd	15/08/09	14/08/14	\$122,047.74
514A Elizabeth Street Melbourne	Activia Hair Fashion	01/05/13	30/04/16	\$17,770.08
516 Elizabeth Street Melbourne	Yuan Hui Du & You Lan Ding	23/04/13	22/04/16	\$65,761.20
52 Errol Street North Melbourne	Vacant			
54 Errol Street North Melbourne	Kitchen Capers		Monthly	\$36,673.98
55 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19/11/02	18/11/22	\$0.00
56 Errol Street North Melbourne	Andrew Harris Optometrist	01/03/11	28/02/14	\$40,800.00
58 Errol Street North Melbourne	The Centre: Connecting Community in North and West Melb Inc	01/12/11	30/11/14	\$10.00
60 Errol Street North Melbourne	Lucy Figliuzzi		Monthly	\$23,339.80
62 Errol Street North Melbourne	Manfred's Shoe Repairs	01/07/12	30/06/15	\$38,435.00

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
64 Errol Street North Melbourne	Manfred's Shoe Repairs	01/04/12	31/03/15	\$13,600.00
70 Errol Street, North Melbourne	Commonwealth of Australia Australia Post Corporation	27/04/1882	26/04/2881	\$0.00
65 Toorak Road South Yarra	Fawkner Park Children's Centre Cooperative Limited	01/12/08	30/11/13	\$104.00
65 Toorak Road South Yarra	South Yarra Tennis Centre Fawkner Park	01/04/11	31/05/14	\$113,399.42
65-159 Victoria Street Melbourne	Queen Victoria Market Pty Ltd	28/07/97	Ongoing	\$1.00
72-74 Grey Street East Melbourne (Powlett Reserve)	The East Melbourne Child Care Co-Operative	29/07/10	28/07/15	\$104.00
72-74 Grey Street East Melbourne (Powlett Reserve)	Chris Ackerman Tennis Pty Ltd	01/06/09	31/05/14	\$53,935.32
81, 81a & 81b Altona Street Kensington	Kensington Community Centre Childrens Co-Operative Ltd	01/05/11	30/04/14	\$104.00
85 Kensington Road Kensington	The Venny Adventure Playground	01/07/09	01/09/14	\$1.00
Berth 1 Docklands	Francis Roth	17/01/05	31/12/24	\$0.00
Berth 2 Docklands	Paul Gerrard Brown	21/01/05	31/12/24	\$0.00
Berth 3 Docklands	Chong Kheng Superannuation Fund (previously Chris Gough)	03/06/05	31/12/24	\$0.00
Berth 4 Docklands	Robert Wescombe	19/01/05	31/12/24	\$0.00
Berth 5 Docklands	Graham Robert McDonald	19/01/05	31/12/24	\$0.00
Berth 6 Docklands	John & Pauline Kirby (previously Tony Ciabarra)	27/04/05	31/12/24	\$0.00
Berth 7 Docklands	Malcolm Farr	28/01/05	31/12/24	\$0.00
Berth 8 Docklands	Malcolm Farr	07/06/05	31/12/24	\$0.00
Berth 9 Docklands	Chong Kheng	24/01/05	31/12/24	\$0.00
Berth 10 Docklands	Ross Palazzesi	17/01/05	31/12/24	\$0.00
Berth 11 Docklands	Sue Clifton	17/01/05	31/12/24	\$0.00
Berth 12 Docklands	Leonard John Wright & Frances Therese Wright	19/01/05	31/12/24	\$0.00
Berth 13 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 14 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 15 Docklands	Adington Pty Ltd	20/01/05	31/12/24	\$0.00
Berth 16 Docklands	Anita Ng	14/01/05	31/12/24	\$0.00
Berth 17 Docklands	Airport Corporate Smartpark Pty Ltd	20/01/05	31/12/24	\$0.00
Berth 18 Docklands	Norman South Pty Ltd	11/03/13	31/12/24	\$0.00
Berth 19 Docklands	Ling Ying Dai (Previously Ji Feng Zou)	29/06/07	01/01/25	\$0.00
Berth 20 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 21 Docklands	Barry Allison (previously Darren Spillane)	19/01/05	31/12/24	\$0.00
Berth 22 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 23 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 24 Docklands	Abraham Khoury	20/01/05	31/12/24	\$0.00
Berth 25 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 26 Docklands	Austens Superannuation Services Pty Ltd (& Omnizar Pty Ltd & Peter Thomas)	18/01/05	31/12/24	\$0.00
Berth 27 Docklands	Samuel Schembri, Charles Paul Joseph Schembri, John Schembri and Paul Joseph Schembri (previously Timothy Joseph Walsh)	04/02/05	31/12/24	\$0.00
Berth 28 Docklands	G.J Eagles Builders	10/02/05	31/12/24	\$0.00
Berth 29 Docklands	Anthony John Dever	17/01/05	31/12/24	\$0.00
Berth 30 Docklands	Anne Maree Willis	17/06/05	31/12/24	\$0.00
Berth 31 Docklands	Beverley Bishop and Norman Bishop	17/01/05	31/12/24	\$0.00
Berth 32 Docklands	Susan Jean Spender	20/01/05	31/12/24	\$0.00
Berth 33 Docklands	Nisrin Ibrahim	17/01/05	31/12/24	\$0.00
Berth 34 Docklands	Warich Pty Ltd	18/01/05	31/12/24	\$0.00
Berth 35 Docklands	Peter Hirst and Gillian Hirst	17/01/05	31/12/24	\$0.00
Berth 36 Docklands	Jonathan Morton	21/01/05	31/12/24	\$0.00
Berth 37 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 38 Docklands	Matt Rumunno	29/06/07	01/01/25	\$0.00
Berth 39 Docklands	Tan Hin Bian	29/06/07	01/01/25	\$0.00
Berth 40 Docklands	Peter Folwell	29/06/07	01/01/25	\$0.00
Berth 41 Docklands	PMS Bendigo Pty Ltd as trustee for De Araugo Super Fund	29/06/07	01/01/25	\$0.00
Berth 42 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 43 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 44 Docklands	Dernstan Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 45 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 46 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 47 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 48 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 49 Docklands	Joseph John Rogers	18/01/05	31/12/24	\$0.00
Berth 50 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 51 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 52 Docklands	Chong Kheng Law	29/06/07	01/01/25	\$0.00
Berth 53 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/01/25	\$0.00
Berth 54 Docklands	Thomas Payne	21/01/05	31/12/24	\$0.00
Berth 55 Docklands	Australian Brushware Corporation Pty Ltd (previously Robert Unger)	02/09/05	31/12/24	\$0.00
Berth 56 Docklands	Stargate Marine Services Pty Ltd (previously Ragussa)	19/01/05	31/12/24	\$0.00
Berth 57 Docklands	Crovic Investments Pty Ltd	17/01/05	31/12/24	\$0.00
Berth 58 Docklands	Paul Brown	10/02/05	31/12/24	\$0.00
Berth 59 Docklands	Anita Lui Pei Ng	20/12/05	31/12/24	\$0.00
Berth 60 Docklands	Oliver Blaufelder	11/05/06	30/11/25	\$0.00
Berth 61 Docklands	Desmond Stratton	09/12/05	30/11/25	\$0.00
Berth 62 Docklands	Vigushin Holdings Pty Ltd	12/05/06	01/12/25	\$0.00
Berth 63 Docklands	David Landgren	12/05/06	01/12/25	\$0.00
Berth 64 Docklands	Rodney Leopold	12/05/06	01/12/25	\$0.00
Berth 65 Docklands	Stefanos Siperki as trustee for the Stefanos Siperki Family Trust	16/12/05	30/11/25	\$0.00
Berth 66 Docklands	John Lack	12/05/06	01/12/25	\$0.00
Berth 67 Docklands	Wayne Baxter	12/12/06	01/12/25	\$0.00
Berth 68 Docklands	Grant Storey	12/12/06	01/12/25	\$0.00
Berth 69 Docklands	Yarra's Edge Marina Pty Ltd	12/12/06	01/12/25	\$0.00
Berth 70 Docklands	Thomas Kreskas	16/02/07	01/12/25	\$0.00
Berth 71 Docklands	Lorraine Baohn	12/05/06	01/12/25	\$0.00
Berth 72 Docklands	John Gurney	03/02/06	30/11/25	\$0.00
Berth 73 Docklands	Desmond Norton Stratton	05/01/06	30/11/25	\$0.00
Berth 74 Docklands	Simon Trinca	10/04/07	01/12/25	\$0.00
Berth 75 Docklands	Troy Valentine	10/04/07	01/12/25	\$0.00
Berth 76 Docklands	Graeme Davis and Tony Volders	29/07/07	01/12/25	\$0.00
Berth 77 Docklands	Peter Jackson	29/06/07	01/12/25	\$0.00
Berth 78 Docklands	Andrew McNab	09/12/25	30/11/25	\$0.00
Berth 79 Docklands	Michael Stefurak	29/06/07	01/12/25	\$0.00
Berth 80 Docklands	Resnall Pty Ltd	09/12/05	30/11/25	\$0.00
Berth 81 Docklands	David Phillips	26/04/07	01/12/25	\$0.00
Berth 82 Docklands	Shepparton Property Trust	29/06/07	01/12/25	\$0.00
Berth 83 Docklands	James Flood	15/02/13	01/12/25	\$0.00
Berth 84 Docklands	Vasilios Tzirkas & Benjamin Tzirkas	15/06/07	01/12/25	\$0.00
Berth 85 Docklands	J. Hanlon	15/06/07	01/12/25	\$0.00
Berth 86 Docklands	Kirkcorp Holdings Pty Ltd	15/06/07	01/12/25	\$0.00
Berth 87 Docklands	Joseph Alfred Gaetano Aquaro	15/06/07	01/12/25	\$0.00
Berth 88 Docklands	Nick Williamson	23/12/05	30/11/25	\$0.00

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 89 Docklands	Ray Malone	09/12/05	30/11/25	\$0.00
Berth 90 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 91 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 92 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 93 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 94 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 95 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 96 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 97 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 98 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 99 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 100 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 101 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 102 Docklands	Kelvin Taing	29/06/07	01/12/25	\$0.00
Berth 103 Docklands	Loopi's Pty Ltd	15/03/13	01/12/25	\$0.00
Berth 104 Docklands	Jennifer Hart	21/11/06	01/12/25	\$0.00
Berth 105 Docklands	Ian Thompson	18/04/07	01/12/25	\$0.00
Berth 106 Docklands	Marrissa Olsen	29/06/07	01/12/25	\$0.00
Berth 107 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 108 Docklands	Thi Lan Tran	29/06/07	01/12/25	\$0.00
Berth 109 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 110 Docklands	Anthony Sica	09/12/05	31/11/2025	\$0.00
Berth 111 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 112 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 113 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 114 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 115 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 116 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 117 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 118 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 119 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 120 Docklands	Ken Glynn	18/04/07	01/12/25	\$0.00
Berth 121 Docklands	Quentin Gracanic	19/12/05	30/11/25	\$0.00
Berth 122 Docklands	Harold Chris Lambis	29/06/07	30/11/25	\$0.00
Berth 123 Docklands	Abraham Pace	29/06/07	01/12/25	\$0.00
Berth 124 Docklands	Geoff Spooner	29/06/07	01/12/25	\$0.00
Berth 125 Docklands	Geoff Spooner	29/06/07	01/12/25	\$0.00
Berth 126 Docklands	Shi Cheng Cao	29/06/07	01/12/25	\$0.00
Berth 127 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 128 Docklands	Seamus Sutcliffe	30/11/12	01/12/25	\$0.00
Berth 129 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 130 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 131 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 132 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 133 Docklands	Kennard Tandra	29/06/07	01/12/25	\$0.00
Berth 134 Docklands	Mirvac (Docklands) Pty Ltd	29/06/07	01/12/25	\$0.00
Berth 135 Docklands	Brian Fitzpatrick	08/02/13	01/12/25	\$0.00
Berth 136 Docklands	Greg Byrnes	29/06/07	01/12/25	\$0.00
Berth 137 Docklands	John Thatcher	29/06/07	01/12/25	\$0.00
Berth 138 Docklands	Taic Nominees	12/05/06	01/12/25	\$0.00
Berth 139 Docklands	DJ Enterprises	09/12/05	30/11/25	\$0.00
Berth 140 Docklands	Robert Ungar	12/05/06	01/12/25	\$0.00
Berth 141 Docklands	Kohler Properties Australia Pty Ltd	12/05/06	01/12/25	\$0.00

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 142 Docklands	Edward Joseph McGuire	12/05/06	01/12/25	\$0.00
Berth 143 Docklands	Craig Mathieson	12/05/06	01/12/25	\$0.00
Berth 144 Docklands	Graham Boyd	09/12/05	30/11/25	\$0.00
Berth 145 Docklands	Johnson's Unit Holdings Pty Ltd	13/12/05	30/12/25	\$0.00
Berth 146 Docklands	Johnson's Unit Holdings Pty Ltd	12/05/06	01/12/25	\$0.00
Berth 147 Docklands	Steven & Carolyn Easedale	12/05/06	01/12/25	\$0.00
Berth 148 Docklands	Gary Elliott	12/05/06	01/12/25	\$0.00
Berth 149 Docklands	David Currie	12/05/06	01/12/25	\$0.00
Birdwood Avenue Melbourne	National Trust of Australia (Vic)	12/11/98	11/11/19	\$0.00
Boathouse Drive Melbourne	Banks Rowing Club	10/03/93	09/03/14	\$104.00
Boathouse Drive Melbourne	Carey Baptist Grammar School Limited	10/03/93	08/03/14	\$104.00
Boathouse Drive Melbourne	Melbourne Grammar School	10/03/93	09/03/14	\$104.00
Boathouse Drive Melbourne	Melbourne Rowing Club Incorporated	10/04/93	09/04/14	\$104.00
Boathouse Drive Melbourne	Melbourne University Boatshed	10/03/93	09/03/14	\$104.00
Boathouse Drive Melbourne	Mercantile Rowing Club Incorporated	10/03/93	09/03/14	\$104.00
Boathouse Drive Melbourne	Richmond Rowing Club Incorporated	10/03/93	09/03/14	\$104.00
Boathouse Drive Melbourne	Yarra Yarra Rowing Club Inc	10/03/93	09/03/14	\$104.00
Brens Drive Parkville	Urban Camp Melbourne Inc	01/12/10	01/12/20	\$104.00
Building 3, Riverside Quay, Southbank	Skipton Gem Pty Ltd	01/11/09	31/10/14	\$55,466.96
Campbell Arcade, Melbourne	Optus Mobile Pty Ltd	30/03/05	28/03/15	\$6,149.38
Dudley Street West Melbourne	City of Melbourne Bowling Club Inc	22/12/09	21/12/14	\$104.00
Elliot Avenue Parkville	North Park Tennis Club Inc	01/05/12	30/04/17	\$104.00
Flinders Walk Melbourne	City River Cruises Pty Ltd	01/02/12	01/09/14	\$6,000.00
Nicholson Street Carlton	Carlton Gardens Tennis Club Inc	01/05/12	30/04/17	\$104.00
Pavillion 1, Victoria Harbour, Docklands	GPT Management Pty Ltd		Monthly	\$1.00
Pavillion 2, Victoria Harbour, Docklands	GPT Management Pty Ltd		Monthly	\$1.00
Royal Parade Carlton	Carlton Football Club	12/12/95	11/12/35	\$88,121.36
Russell Place Melbourne	Felix Bar Pty Ltd		Monthly	\$1,879.00
Shop 1, Campbell Arcade, Melbourne	Tim Bartold	01/05/12	30/04/14	\$7,311.61
Shop 2, Campbell Arcade, Melbourne	Tim Bartold	01/12/11	30/11/14	\$8,642.40
Shop 3 & 4, Campbell Arcade, Melbourne	Christopher Bril	01/02/13	31/01/15	\$15,160.00
Shop 5, Campbell Arcade, Melbourne	Michelle O'Donnell	01/05/12	30/04/14	\$7,311.61
Shops 6, 7 & 12, Campbell Arcade, Melbourne	Naberslink Pty Ltd	18/07/10	17/07/13	\$20,390.50
Shop 8, Campbell Arcade, Melbourne	Darren Plunkett	01/12/11	30/11/14	\$8,144.29
Shop 8A, Campbell Arcade, Melbourne	Steven Wuy & Quiong Xin	01/07/10	30/06/13	\$28,316.29
Shop 9, Campbell Arcade, Melbourne	Karen Bjornenak & Kylie Jane Golsby-Smith	01/01/12	13/12/14	\$8,320.00
Shop 10, Campbell Arcade, Melbourne	Sticky Institute	01/07/08	30/06/13	\$4,065.71
Shop 11, Campbell Arcade, Melbourne	Michele & Katrina Lorio	01/04/10	31/03/13	\$8,484.10
Showcases, Campbell Arcade, Melbourne	Platform Artists Group	01/09/11	31/12/14	\$1.00
South Island Pedestrian Bridge Southbank	Pony Fish Island	25/09/08	24/09/18	\$10,503.44
Southbank Promenade Southbank	Mirvac Real Estate Pty Ltd	01/07/09	30/06/30	\$47,217.18
Southgate Southbank	DEXUS (previously Perpetual Trustees Australia Limited)	05/07/11	04/07/21	\$9,800.00

GLOSSARY OF TERMS

Act	<i>Local Government Act 1989</i>
Activities and initiatives	Section 127 of the Act requires a budget to contain a description of the activities and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.
AIFRS	Australian equivalents to International Financial Reporting Standards.
Annual budget	This document is framed within the Council's strategic resource plan and sets out the short term goals and objectives as part of the overall strategic planning framework
Annual operating budget (<i>Budgeted income statement</i>)	The budgeted income statement shows the expected operating result in the forthcoming year with a distinction made between revenue received for operating purposes and revenue received for capital purposes.
Annual report	The annual report prepared by a Council under section 131 of the Act
Australian Accounting Standards	Accounting standards are issued from time to time by the professional accounting bodies and are applicable to the preparation of general purpose financial reports.
Budgeted balance sheet (<i>Budgeted balance sheet</i>)	<p>The budgeted balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements.</p>

Budgeted cash position (Budgeted cash flow statement) The budgeted cash flow statement shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.

The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 Cash Flow Statements.

Budget preparation requirement Under the Act, a Council is required to prepare and adopt an annual budget by 31 August each year.

Capital expenditure Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.

Capital expenditure is recorded in the balance sheet as additions to the value of the asset (that is, it is capitalised). This accounting treatment reflects the fact that this expenditure has resulted in the creation of additional value in an asset of discernable magnitude (materiality) which will benefit the community over several years and which has not been 'used up' in the year.

The asset value is then progressively 'expensed' or written off to the income statement (operating statement), as its life (or service potential) is used up through the depreciation charge. In this way the total cost/value of the asset is spread over the periods in which it is used, the operating result in each period reflecting the consumption of assets and service potential during that period.

Capital renewal Capital renewal expenditure is expenditure on an existing asset, which returns the service potential or the life of the asset, up to, that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components of the asset being renewed.

As capital renewal expenditure reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time.

Capital works budget <i>(Budgeted capital works statement)</i>	The capital works budget shows the expected internal and external funding for capital works program and the total proposed capital works program for the forthcoming year with a comparison with forecast actual for the current year.
Capital works program	Capital works projects that will be undertaken during the 2012/2013 year
Council plan	This document sets out the medium term goals and objectives as part of the overall strategic planning framework and strategic resource plan and is prepared under section 125 of the Act.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
External funding sources <i>(Analysis of capital budget)</i>	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.

Internal funding sources <i>(Analysis of capital budget)</i>	Internal sources relate to cash and investments held in reserves or which are uncommitted and cash that will be generated from the operations of Council during the budget year. The latter should equate to the cash inflows from operating activities less capital revenue.
Internal influences in the preparation of a budget	Matters arising from Council actions over which there is some element of control (eg approval of unbudgeted capital expenditure).
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council plan.
Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.

Average rates and charges per Assessment

This ratio provides an illustration of the average rates paid on a per assessment basis across the municipality. It should be noted that this measure does not differentiate between residential and commercial ratepayers and does not represent either an average residential or commercial rate.

Average residential rates and charges per Assessment

This ratio provides an illustration of the average residential rates paid on a per assessment basis across the municipality.

Average Operating expenditure per Assessment

This ratio measures the average operational spending (as drawn from the income statement) on a per assessment basis.

Operating result per Assessment

This ratio measures the average operating surplus (deficit) (as drawn from the income statement) on a per assessment basis.

Rate revenue/ underlying revenue

This ratio measures Council's reliance on rate revenue as its principal source of funding. Increasing trends in this ratio will highlight that growth in rate revenue is frequently higher than what is able to be achieved in Fees and Grant revenue.

Grants/ Total revenue

This ratio provides an indication of the percentage of total revenue that is comprised of grant income. Falling percentages will indicate that grant revenue is not keeping pace with growth in total revenue and will most probably link to increasing reliance on rate revenue.

Current assets / Current liabilities

Otherwise known as the working capital ratio, this indicator expresses Council's short-term ability to meet its liquidity requirements within the current financial year. Ratio's below or nearing 100% indicate that Council may not be able to meet short-term liabilities.

Non Current liabilities /Own Source of Revenue

This indicator expresses Council's long-term ability to meet its liquidity requirements from generation of recurrent revenue. Ratio's below or nearing 1% indicates that Council may not be able to meet long-term liabilities.

Average liabilities per Assessment

This ratio expresses the sum total of current liabilities and non current liabilities expressed on a per assessment basis.

Capital works / Rate revenue

This ratio represents the capital outlays as a percentage of rate revenue and therefore Council's relative ability to convert rate revenue into capital works. The outcomes in this ratio will be influenced by capital grants.

Renewal

As distinct from other capital ratios, this indicator looks solely at capital renewal expenditure and excludes capital spending on new assets. By contrasting this ratio against total depreciation, the outcome provides a broad level overview on whether Council is able to achieve a result in excess of 100%. A % less than 100 indicates that the assets are deteriorating faster than being renewed. This is a useful indicator but given depreciation may not always represent asset consumption on an annual basis; care should be used in its interpretation.

Cash from Operations/Net Capital outlays

This ratio represents the ability of the Council to fund capital expenditure from cash generated from operations. A % less than 100 indicates that the Council is relying on existing cash reserves to service its capital works.

Key strategic activities The key strategic activities of a Council are those which will directly contribute to the achievement of the Council Plan during the current year.

A statement (or schedule) for the budget year is required by section 127 of the Act to be included in the budget, identifying the key strategic activities to be undertaken during the financial year and performance targets and measures in relation to each key strategic activity.

Legislative framework The Act, Regulations and other laws and statutes which set a Council's governance and reporting requirements.

Local Government (Finance and Reporting) Regulations 2004 The objective of these Regulations, made under section 243 of the local Government Act 1989 and which came into operation on 20 April 2004, is to prescribe for the purposes of the Local Government Act 1989:

- (a) the manner in which the standard statements and financial statements of a Council are to be prepared and their contents

- (b) the information to be included in a Council Plan,
 - budget, revised budget and annual report
- (c) other matters required to be prescribed under Parts 6 and 7 of the Act.

New assets	New assets or capital expenditure does not have any element of expansion or upgrade of existing assets. New capital expenditure may or may not result in additional revenue for Council and will result in an additional burden for future operation, maintenance and capital renewal.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating budgeted income statement	<p>The budgeted income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year.</p> <p>The budgeted statement income statement should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements in accordance in the new International Financial Reporting Standard.</p>
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Performance statement	<p>Required by section 132 of the Act, a performance statement must be included in the annual report of a Council and include:</p> <p>-the key strategic activities and performance measures specified in the budget under section 127 for that financial year</p>

-the actual results achieved for that financial year having regard to those performance targets and measures.

Rate structure Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main bases upon which rates will be levied. The City of Melbourne uses NAV.

Regulations Local Government (Finance and Reporting) Regulations 2004

Standard statements Prepared under section(s) 126(2)(a), 127(2)(a) and / or 131(1)(b) of the Act, standard statements are required in the:

-Strategic resource plan

-Budget

-Annual report

Whilst the same set of statements (detailed below) is required in each of these reports, they have different focuses due to the differing purposes of each report. The formats of these statements therefore need to reflect these different focuses being strategic, management and reporting, whilst remaining comparable.

The standard statements are the

-Standard Income Statement

-Standard Balance Sheet

-Standard Cash Flow Statement

-Standard Capital Work Statement

Statutory disclosures Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.

Strategic planning framework	<p>A “community owned” document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.</p>
Strategic resource plan (SRP)	<p>The Act requires that a Council plan should include a strategic resource plan that includes financial and non-financial resources including human resources.</p> <p>The strategic resource plan outlines the resources required to achieve the Council plan. As a minimum a strategic resource plan must include in respect of at least the next four years:</p> <ul style="list-style-type: none"> -Standard statements describing the required financial resources -statements describing the required non-financial resources – including human resources. <p>Such planning is essential in ensuring that an organisation remains financially sustainable in the long term. The annual budget should be consistent with the first projected year of a strategic resource plan.</p>
Underlying surplus /(deficit)	<p>The underlying operating result is a measure of financial sustainability of the Council which can be masked by non-recurring or capital related items.</p>
Underlying revenue	<p>Underlying revenue is total revenue excluding non-recurring or capital related funding.</p>
Valuations of Land Act 1960	<p>The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.</p>
Working capital	<p>Working capital represents funds that are free of all specific Council commitments and are available to meet daily cash flow requirements and unexpected short term needs.</p>