

ANNUAL PLAN AND BUDGET 2014-2015



CITY OF MELBOURNE

ANNUAL PLAN AND BUDGET 2014-2015



YOUR COUNCIL

Lord Mayor

Robert Doyle

Deputy Lord Mayor

Susan Riley

Councillors

Richard Foster
Rohan Leppert
Kevin Louey
Stephen Mayne
Cathy Oke
Ken Ong
Beverley Pinder-Mortimer
Jackie Watts
Arron Wood



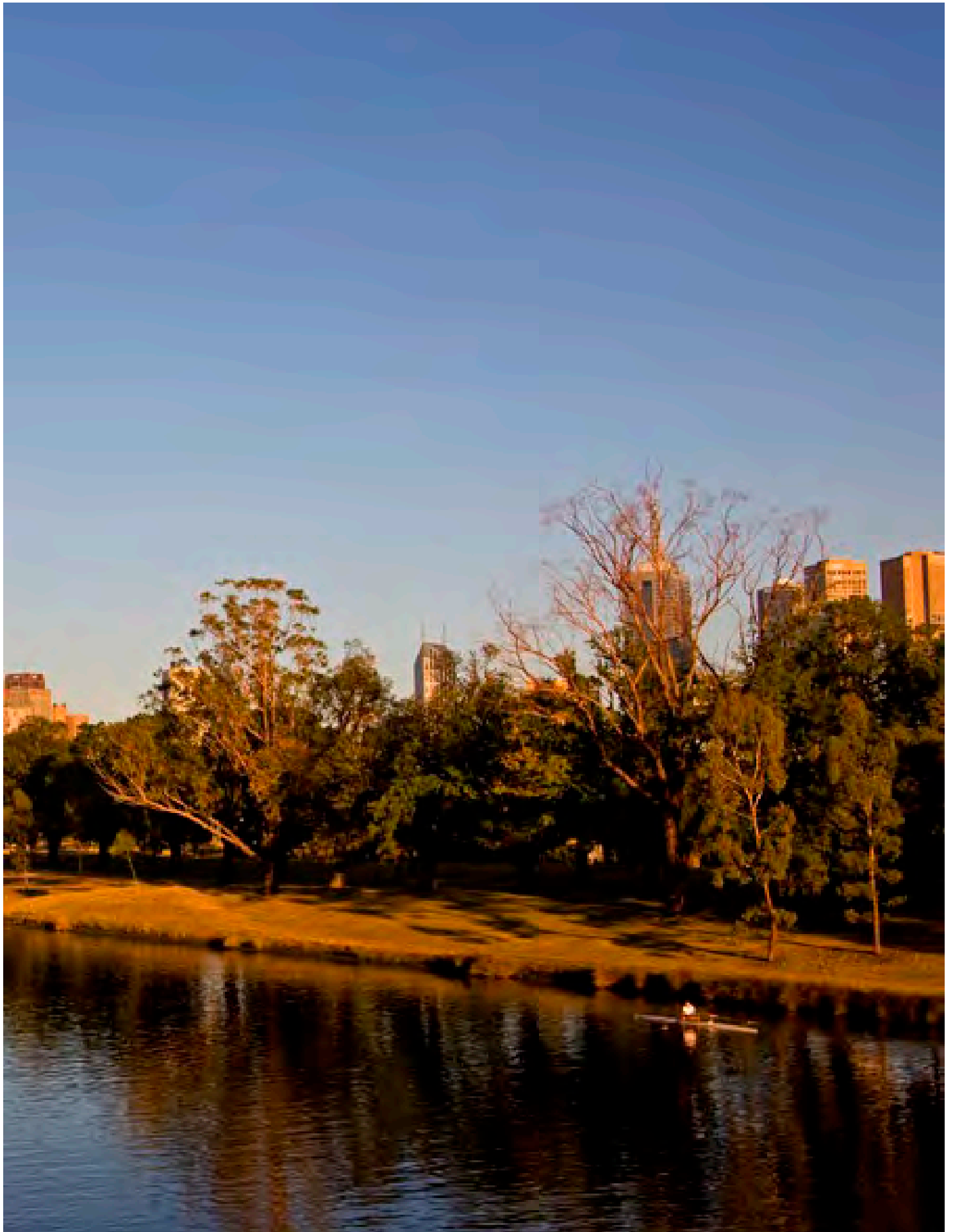
ANNUAL PLAN AND BUDGET 2014-2015

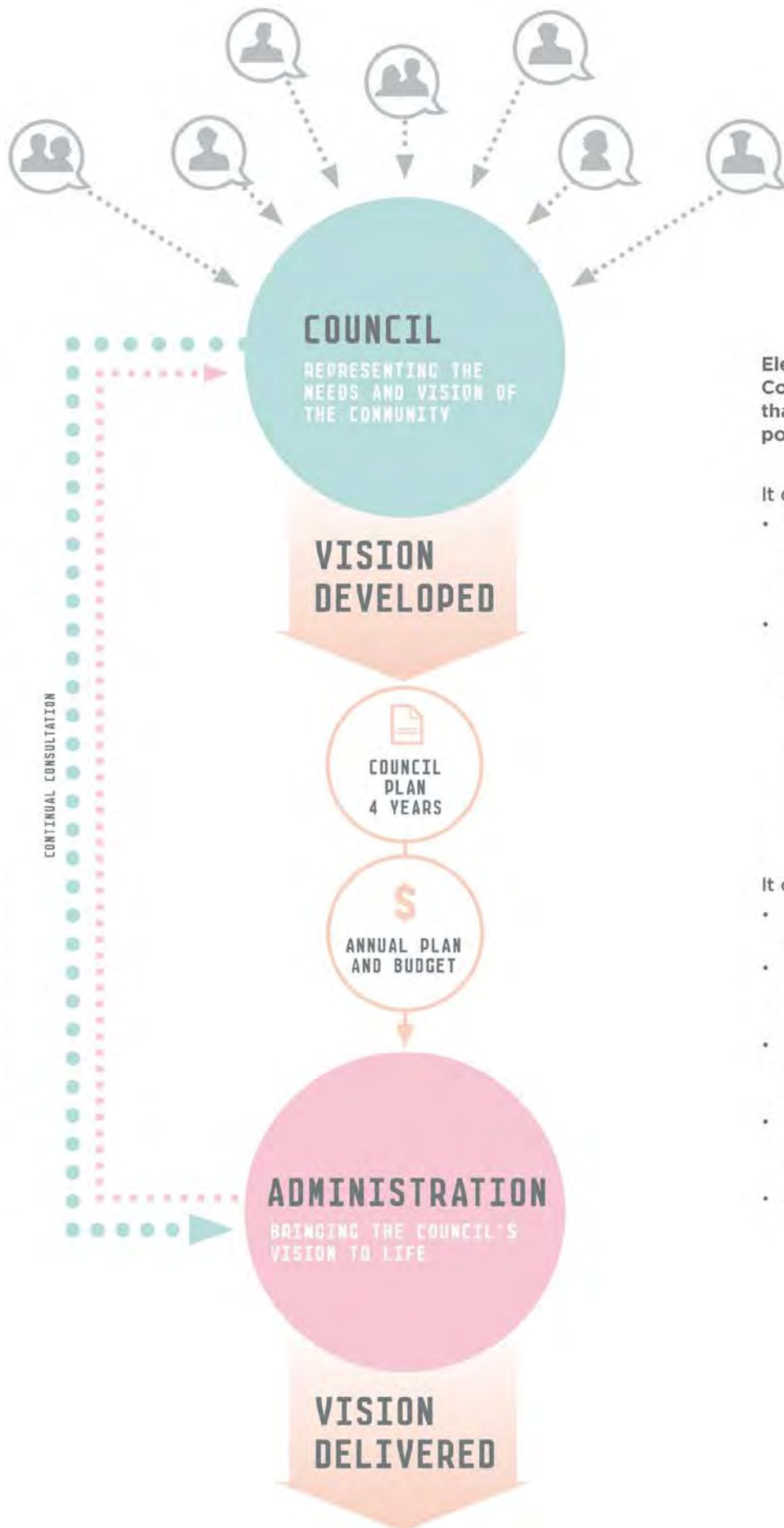


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Elected by the community, the Council is the decision-making body that sets the strategic direction and policy of the municipality.

It delivers the:

- Four Year Council Plan, which sets out what the Council will achieve during its four-year term to further the community vision; and the
- Annual Plan & Budget, which describes the Council's key objectives and activities for each 12-month period.

The administration, headed by a Chief Executive Officer appointed by the Council, delivers the vision of the elected Council.

It does this by:

- providing advice to the Council in a timely manner;
- resourcing the administration to deliver the results sought by the Council;
- complying with the statutory responsibilities required under legislation;
- delivering services to the community required under legislation or by the Council; and
- implementing the decisions made by the Council.

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OVERVIEW

1. EXECUTIVE SUMMARY

The 2014-15 Annual Plan and Budget is the second year of Council's 2013-2017 Council Plan. Through this plan the Council will ensure Melbourne is a vibrant inclusive place, well positioned to meet the opportunities and challenges of a growing city for decades to come.

A greener, better connected Melbourne that supports and inspires its residents, workers and visitors is at the heart of the second year of Council's four-year vision for the city to be delivered through the draft 2014-15 Annual Plan and Budget.

Last year, Council unveiled its vision for a bold, inspirational and sustainable Melbourne. In 2014-15, we're getting on with delivering on that vision with a further 116 second year initiatives as part of the four year Council Plan. The Council will complete major capital projects this year within the fully funded \$99.37 million capital works program and deliver \$374.41 million in services while preparing for a historical level of investment in the redevelopment of the Queen Victoria Market (QVM).

In 2014-15 the QVM renewal fund will be established, followed by a QVM master plan incorporating community feedback and finally a funding and financing strategy. This budget will see the foundations of the legal and financing vehicle in place ready for a record investment by Council.

This is a disciplined budget, maintaining tight fiscal control over expenditure growth. The budget delivers no reduction in services while opening new facilities and accommodating strong resident population growth of 10.5 per cent with overall costs increasing by 2.56 per cent, expected to be below inflation. The continued focus on costs in this budget builds on flat overall costs last year. During the term of this Council, cost increases have risen by 2.56 per cent over two years, well below CPI. The 2014-15 budget also provides for a fully funded capital works program without reducing cash reserves, borrowings or major asset sales.

Getting on with business

Completing major capital projects while delivering 116 second year initiatives as part of the Council's four year Council Plan.

Continuing to address long term challenges

Planning and taking action on today's opportunities and tomorrow's challenges.

Preparing for the renewal of QVM

Implementing the legal and financial structure in preparation for what will be the largest investment in Council's history

Financial Responsibility

A disciplined balanced budget that will see spending increase contained to 2.5 per cent expected to be below inflation, a fully funded capital works program without reducing cash reserves, major asset sales or borrowings and a financially sustainable Annual Plan and Budget.

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Getting on with business

Last year the Council adopted a four year Council Plan. The plan set the high level agenda over the short to medium term aimed at delivering the vision for a bold, inspirational and sustainable city.

The budget will see the completion of some major community facilities including Kathleen Syme Library and Community Centre (\$6.50 million). The Docklands Family Services and Boating Hub (\$0.55 million) and the Kensington Town Hall (\$0.64 million). These facilities will commence operations during 2014-15. The Council will also continue the rollout of the 2012-16 Bicycle Plan with a further \$3.00 million investment and fund \$6.96 million towards public open space.

As the second year of the four year Council Plan, a total of 116 second year initiatives will be delivered and build on the achievements of last year. Refer to section four of the budget papers for further details of the 2014-15 initiatives.

Continuing to address long term challenges

A sustainable organisation is one that thinks and acts with a long term horizon in mind. In this budget, the Council is continuing to take action to address the City's long term challenges and opportunities, including climate change, accommodating a growing population, taking advantage of advancements in technology and supporting a resilient local economy.

In 2013, the City of Melbourne resident population recorded the highest proportional increase of any Australian Council, up 10.5 per cent, or 11,000 residents. The budget caters for the increased growth through new facilities and growth in core services.

The Council will also plant 3,000 trees as part of the Urban Forest strategy and \$1.00 million in flood mitigation works alongside \$0.16 million to install solar array panels across five Council facility sites.

Cities by their nature have significant asset bases. The City of Melbourne's infrastructure assets including roads, footpaths, buildings, drains, parks, laneways, wharves and marinas account for over 90 per cent of total assets. Ensuring there is adequate investment annually to maintain the City's assets is important, and therefore council is investing \$42.15 million in renewal and \$12.24 million in maintenance works. This regular annual investment in existing assets maintains the public amenity in the short term and protects the condition of assets for future generations.

Preparing for a historical investment – renewal of the Queen Victoria Market

The Queen Victoria Market is an integral part of the city, iconic and loved by Melbournians. The Council in this budget is laying the foundations for a historical investment in the renewal of the Queen Victoria Market.

In 2014-15 the QVM renewal fund will be established, followed by a QVM master plan incorporating community feedback and finally a funding and financing strategy. This budget will see the foundations of the legal and financing vehicle in place ready for a record investment by Council.

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Underpinned by Financial responsibility

The 2014-15 Budget reflects decisions with long term financial sustainability in mind.

Through efficiencies and targeted savings, the organisation will continue to deliver high quality services to the community with overall cost increases contained to 2.56 per cent. This is after allowing for new facilities including Docklands Library and Community Centre, Docklands Family Services and Boating Hub, Kathleen Syme Library and Community Centre, Kensington Town Hall and Fitzroy Gardens Visitor Centre and strong growth in residents.

While cost containment has been essential, modest revenue increases in rates are necessary to ensure the long term financial sustainability of the city, whilst delivering the services and infrastructure required for a growing population.

Rates are proposed to increase by 3.60 per cent in the budget, which is likely to be one of the lowest rate increases in Victoria.

Over the term of this Council, the forward estimates as reflected in the Strategic Resource Plan forecast an underlying surplus every year, a clear commitment to financial responsibility. In 2014-15 the Council has committed to engaging the community in developing its 10 Year Financial Plan to position the City for the next decade.

Council Plan (Year two initiatives)

The Council Plan is the foundation on which the 2014-15 Annual Plan and Budget has been developed. In the second year of the Council Plan over 100 Initiatives have been identified and funded. They will be delivered through implementing the 2014-15 Annual Plan and Budget.

The full list of initiatives is included in section 4 and provides an insight into the priorities for Council in 2014-15.

Operating Result

- 1.1. The budget delivers an underlying surplus of \$6.37 million (Appendix A) and an operating surplus of \$24.60 million.
- 1.2. Total revenue will increase by \$19.77 million from \$379.10 million to \$398.86. This is a 5.21 per cent increase. Full details of revenue changes are provided in Section 5.
- 1.3. There are no changes proposed to on street parking fees.
- 1.4. Fee increases in some services are a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.
- 1.5. Total operating expenditure will increase by 2.56 per cent or \$9.35 million from \$365.05 million to \$374.41 million (Section 5 provides full details). This is expected to be below CPI.

Rates

- 1.6. The 2014-15 budget is based on a rate revenue increase of 3.60 per cent which is expected to be one of the lowest in Victoria.

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- 1.7. 2014-15 is a revaluation year and therefore individual rate notices will not increase by 3.6 per cent but will increase or decrease relative to changes in the property values. During a revaluation year there is a re-distribution of the rates, based on changes to property values over the past two years.
- 1.8. The residential rate in the dollar has decreased from 4.0591 cents to 4.0469 cents and the non-residential rate in the dollar has decreased from 4.7744 cents to 4.5901 cents.
- 1.9. The total number of rateable assessments has increased from 88,077 to 94,453 which represents an increase of 7.24 per cent from 2013-14.
- 1.10. There are 1,415 properties which are public, educational, religious or charitable in use or ownership and which are exempt from rates. Exemptions represent 13.02 per cent of the rate base.
- 1.11. Council operates a Pensioner Rebate scheme by which those eligible to receive the State Government rebate receive an additional City of Melbourne rebate equivalent to 50 per cent of the State Government rebate. In 2010-11 Council approved an affordable housing rebate which will provide a rate rebate for new affordable housing of 35 per cent of full rates. This is budgeted to continue in 2014-15 at a cost through lower revenue of (\$0.13 million).
- 1.12. The draft budget includes an amount of \$0.40 million which is the estimated revenue to be derived from Cultural and Recreational Lands in the municipality (refer to section 10.2).

Fire Services Property Levy

- 1.13. The Government has enacted the Victorian Bushfires Royal Commission's recommendation to replace the previous insurance-based levy with a property-based levy.
- 1.14. The Fire Services Property Levy commenced in 2013-14 and is collected through council rates. The rate of the levy is determined by the State government on an annual basis and varies for residential, industrial, commercial and primary production properties.
- 1.15. Further information on the Fire Services Property Levy and the levy rates for 2014-15 is available at the following web address.

<http://www.firelevy.vic.gov.au/how-much-am-i-contributing.html>

Services and Events

- 1.16. The 2014-15 Annual Plan and Budget recognises Council's pivotal role in supporting and enhancing the City's cultural heritage, public art, events, festivals, visitor services, sport and street activity.
- 1.17. It continues Council's commitment to enhance the City's business competitiveness domestically and internationally.
- 1.18. The 2014-15 Annual Plan and Budget includes new and extended services and continues with activation of the City. The most notable examples are:
- 1.19. Full year of funding for the new Docklands Library and Community centre (\$0.82 million) which opened in late 2013-14.
- 1.20. Funding for Kathleen Syme Library and Community Centre to be completed (\$6.5 million) and become operational during the financial year (\$0.81 million).



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- 1.21. Funding for the opening of the Kensington Town Hall and Docklands Family Services and Boating Hub (\$0.27 million)
- 1.22. \$1.56 million allocated in the budget for the continuation of the Melbourne Visitor Shuttle service including additional buses during the peak cruise ship season. This is partially offset by revenue of \$0.48million.
- 1.23. \$10.68 million (excluding capital) allocated for the continuation of the City's premier events including New Year's Eve, Melbourne Spring Fashion Week, Moomba, Melbourne Music and Melbourne Awards. This is partially offset by revenue of \$1.66 million.
- 1.24. \$0.34 million for the continuation of Docklands Winter Activation program.
- 1.25. \$0.18 million for an additional laneway compactor. The budget includes provision for four laneway compactors at a total operating cost of \$0.58 million.
- 1.26. \$0.03 million for a trial taxi rank in Bourke Street.
- 1.27. \$0.19 million in operating and \$0.15 million in capital to expand smoke free areas as a priority.
- 1.28. \$0.70 million to support the Melbourne Convention and Exhibition Centre.

Cash and investments

- 1.29. The investment portfolio is expected to provide net income of \$25.09 million, representing an average return of 7.45 per cent. The investment portfolio is made up of subsidiary companies, car parks, commercial properties and cash.
- 1.30. The cash component returns from the portfolio assume a flat interest rate environment.
- 1.31. Refer to section 11 for details on Council's investment strategy.

Council Works

- 1.32. The total council works program is \$99.37 million. This includes \$40.98 million for new assets, \$42.15 million for renewing and refurbishing existing assets, \$4.00 million for upgrade/expansion works and \$12.24 million for major maintenance and other assets not in the direct control of the City but which are used by ratepayers, residents and visitors. The estimated capital works carry forward 2013-14 program is \$16.90 million.
- 1.33. As the city continues to grow so does the need for community infrastructure. Amongst other projects this budget includes funding for recreation infrastructure improvements for Royal and Princess Parks (\$7.10 million), Kathleen Syme Library and Community Centre in Carlton (\$6.50 million) and streetscape improvements and design (\$4.00 million).
- 1.34. A \$0.16 million investment to install solar panel arrays across five Council facility sites with Council's ongoing commitment to renewable energy.

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- 1.35. There is also further investment of \$3.00 million towards bicycle improvement works as part of the 2012-16 Bicycle Plan. A full list of the capital works program is listed in Appendix E.
- 1.36. Council's financial position is expected to remain strong with the ratio of current assets to current liabilities budgeted at 1.15:1 and total net assets of \$3.65 billion at the end of 2014-15.

Financial Sustainability

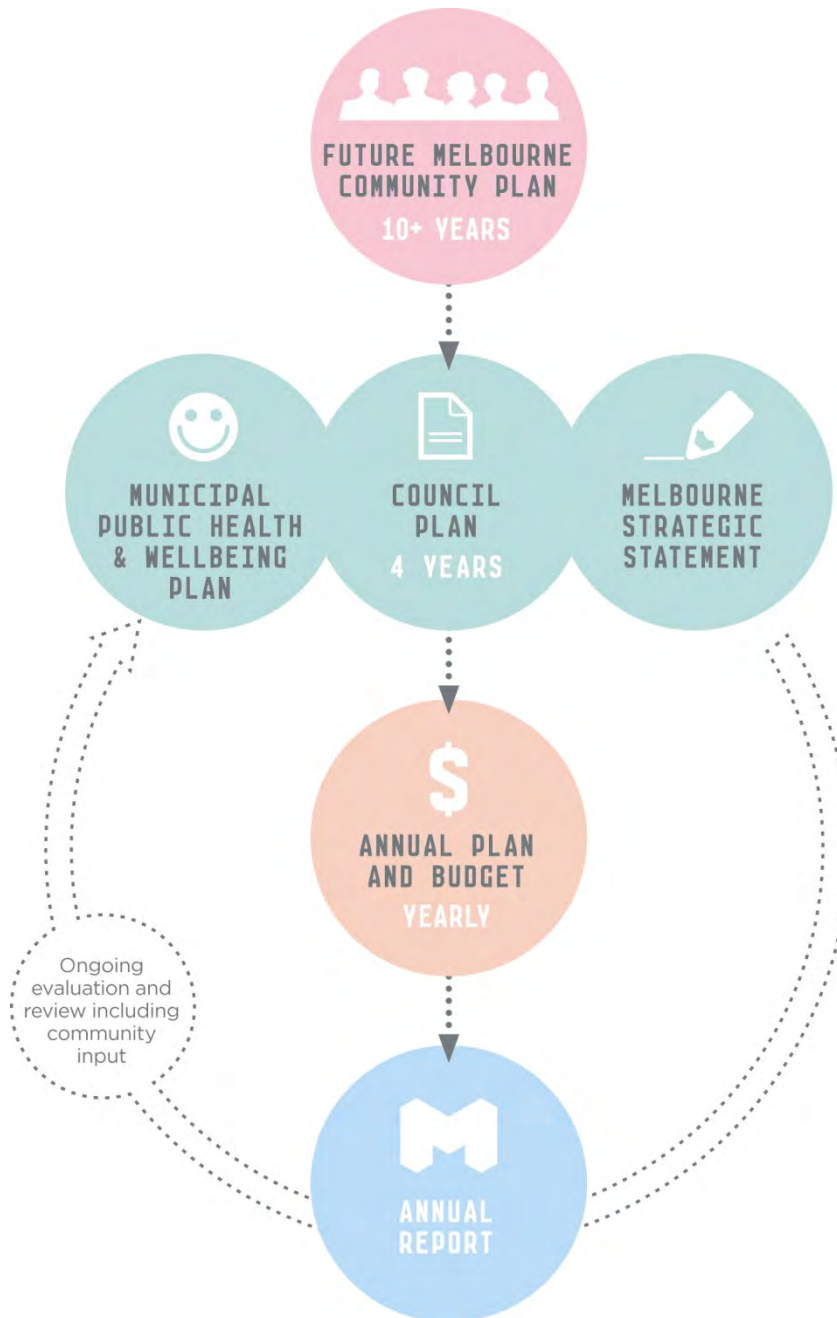
The Strategic Resource Plan (SRP) has been updated and for the financial years 2014-15 to 2017-18. The SRP has been developed to assist Council in adopting the budget within a longer term financial framework. The key objective of the SRP is financial sustainability in the medium to long term, whilst still achieving the Council's strategic objectives as specified in the Council Plan. In 2014-15, Council will engage with the community on a ten year financial plan.



2. BUDGET PROCESS OVERVIEW

2.1. Integrated Planning Framework

The City of Melbourne has an Integrated Planning Framework that aligns operational, corporate and strategic plans to achieve sustainable improvements for the city and its people. The framework includes long, medium and short terms plans that set direction for everything we do.



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The Annual Plan and Budget forms an important part of Council's Integrated Planning Framework. The framework ensures that the Annual Plan and Budget are developed in response to Council Plan priorities and within the constraints of the Strategic Resource Plan which provides the financial parameters for the four year period of Council Plan. The framework includes reports to monitor the implementation of our plans. Monthly and quarterly reports enable the management team and Council to closely monitor the organisations progress towards goals. The Annual Report, including audited financial statements, is our report to the community on our performance during the year.

2.2. Budget Preparation

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the *Local Government (Finance and Reporting) Regulations 2004* ('the Regulations').

The first step in the budget process is for the Administration to prepare the annual budget in accordance with the Act and submit the "proposed" budget to Council for approval "in principle". Council is then required to give "public notice" that it intends to "adopt" the budget. It must give 28 days' notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council. The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted and a copy submitted to the Minister by 31 August each year.

The 2014-15 Annual Plan and Budget which is included in this report is for the year 1 July 2014 to 30 June 2015 and is prepared in accordance with the Act and Regulations. The budget includes financial statements. These include Income Statement, Balance Sheet, Cash Flows, Capital Works Program, Statement of Equity and Statement of Human Resources. These statements have been prepared for the year ended 30 June 2015 in accordance with Australian Accounting Standards and in accordance with the Act and Regulations.

The 2014-15 Annual Plan and Budget includes Services and Initiatives including Major Initiatives and reflects the priorities for Council in year two. It also includes detailed information about the rates and charges to be levied, the capital works program to be undertaken and other financial information, which Council requires in order to make an informed decision about the adoption of the budget.

2.3. Budget Process

The key dates for the budget process are summarised below:

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Budget submitted to Council for approval in principle	8 May 2014
Public notice advising intention to adopt budget	9 May 2014
Budget available for public inspection and comment	9 May 2014
Submissions period closes	6 June 2014
Submissions considered by Committee	19 June 2014
Budget and submissions presented to Council for Adoption	24 June 2014
Copy of adopted budget submitted to the Minister by	31 August 2014

2.4. Budget Influences

The Annual Plan and Budget is premised on a number of influences and assumptions, which are likely to impact on the delivery of services provided by Council. The most significant of these factors include:

- an increase in rates of 3.60 per cent;
- Reserve Bank official cash rate 2.5 per cent; and
- Consumer Price Index between 2.5 – 3.0 per cent.

2.5. Budget Statements

The Melbourne City Council Budget is comprised of seven primary financial statements which are:

- the Income Statement
- the Statement of Cash Flow
- the Balance Sheet
- the Statement of Human Resources
- the Statement of Equity
- the Statement of Capital Works
- the Summary of Planned Human Resources Expenditure.

The Income Statement is an accrual-based statement prepared in accordance with Australian Accounting Standards and generally adopted accounting principles. It includes non-cash items such as depreciation charges



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but does not include capital items such as capital works funding. The Income Statement provides for a projected surplus of \$24.60 million that will contribute towards the Capital Works program.

The Statement of Cash Flow is a cash statement prepared in accordance with Australian Accounting Standards. The Statement of Cash Flow provides for a projected inflow of \$1.79 million.

The Balance Sheet is a representation of the Assets and Liabilities of the Council as at the year ending June 2015.

For the purposes of clarity a reconciliation between the Income Statement and the Statement of Cash flow is provided in Section 6.

The statement of Human Resources is a statement which is a representation of council staff expenditure and numbers.

The statement of Changes in Equity is a statement which is a representation of accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

The Statement of Capital Works has been included in accordance with the Local Government Regulations. This statement sets out all the expected capital expenditure in relation to non-current assets for the year. It categorises capital works expenditure into renewal of assets, upgrading of assets, or creating new assets. Each of these categories has a different impact on Council's future costs. Refer to section 7 'Analysis of council works budget' for further details.

The summary of planned Human Resources expenditure represents permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisational structure.

3. HIGHLIGHTS

This section summarises the budget, more detail can be found in sections 5-8. The summary looks at the four key areas of:

- Operating Budget
- Cash Flow Budget
- Council Works Budget
- Council Services

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3.1. Operating Budget

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Operating			
Revenue (excluding capital contributions)	366,153	380,770	14,617
Expenditure	(365,053)	(374,405)	(9,352)
Sub totals	1,100	6,365	5,265
Capital Contributions Revenue	13,097	18,237	5,140
Operating surplus/(deficit)	14,197	24,602	10,405

The Budgeted Income Statement forecasts a surplus of \$24.60 million for the year ending 30 June 2015, after capital grants and contributions. As a minimum, the operating surplus should equate to the capital contributions (including the developer contributions received for Public Open Space) to ensure the contributions received for capital are available to support the capital program.

The operating surplus is required to be reported but is not a true indication of an organisation's underlying result. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose for which funding was received). When capital contributions are removed from the operating surplus, the underlying surplus is \$6.37 million.

In 2014-15 the underlying surplus of \$6.37 million has been directed towards ensuring a fully funded \$99.37 million capital works program and the Queen Victoria Market renewal fund.

Refer to Section 5, "Analysis of Operating Budget", for a more detailed analysis.

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3.2. Cash Flow Budget

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Net Surplus/(deficit) from operations	14,197	24,602	10,405
Movements affecting cash flows	59,877	62,230	2,353
Funds available for capital/ investments	74,074	86,832	12,758
Capital Expenditure	(89,725)	(85,860)	3,865
Proceeds from asset sales	726	816	90
Net Cash inflows/(outflows)	(14,925)	1,788	16,713
Cash at beginning of year	91,200	76,275	(14,925)
Cash at end of year	76,275	78,063	1,788

The budgeted Statement of Cash Flow shows an inflow of cash of \$1.79 million, outlined in the statement above. Further details of the cash flow are provided in section 6, 'Analysis of budgeted cash position'.

3.3. Council Works Budget

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Council Works Area			
Maintenance	10,399	12,238	1,839
Capital Works	88,225	87,133	(1,092)
Carry forward capital*	24,168	16,905	(7,263)
Capital Works Expenditure	122,792	116,276	(6,516)

The 2014-15 Budgeted Statement of Council Works forecasts total works of \$99.37 million (excluding carried forward expenditure), which is an increase of \$0.75 million from 2013-14.

See Section 7 "Analysis of Council works budget" for a more detailed analysis.

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3.4. Financial Position Budget

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Assets and Liabilities			
Net Current Assets	17,498	14,504	(2,994)
Net Non Current Assets	3,452,729	3,636,479	183,750
Net Assets	3,470,227	3,650,983	180,756
Equity			
Accumulated Surplus	1,783,401	1,808,004	24,603
Reserves	1,686,826	1,842,979	156,153
Total Equity	3,470,227	3,650,983	180,756

The budgeted Balance Sheet shows net assets of \$3.65 billion as at 30 June 2014, which is an increase of \$180.76 million over 2013-14 budget. This largely reflects an anticipated increase in infrastructure assets as a result of the capital works program and an anticipated increase from the annual revaluation of assets.

See Section 8 “Analysis of Budgeted Financial Position” for more detailed analysis.

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SECTION 4 OF THE CITY OF MELBOURNE
ANNUAL PLAN AND BUDGET 2014-2015





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4. SERVICES, INITIATIVES AND SERVICE PERFORMANCE INDICATORS



Council Plan 2013–17

- Long-term goals
- 4-year outcomes
- 4-year priorities



Annual Plan and Budget

- 1-year budget
- 4-year resource plan



Annual Plan – a subset of the Budget

- this year's major and other initiatives to help achieve Council Plan



Annual Report – reporting progress against Council Plan and Annual Plan and Budget



The City of Melbourne's long-term vision, goals and four-year priorities and desired outcomes are set out in Council Plan 2013–17, including a series of indicators and measures to track progress.

Each year the Council selects a series of shorter-term initiatives to further its goals, priorities and desired outcomes for Melbourne. These initiatives and major initiatives are set out here, in the Annual Plan section of the Annual Plan and Budget.

Initiatives may contribute to multiple goals. We have listed them against the goal that contains priorities and desired outcomes with the strongest alignment.

It is important to note these initiatives are just a part of what we do. Much of the work to achieve our aspirations for Melbourne occurs within the strategies we implement and the services we deliver. These also are listed here, under our goals, along with the outcome indicators that will be used to evaluate our performance of our services.

Progress against our four-year aspirations, one-year initiatives and our service delivery is shared with the public via our Annual Report, available on-line in late September each year.





4.1 COUNCIL PLAN GOAL 1: A CITY FOR PEOPLE

Melbourne will be accessible, inclusive, safe and engaging. Our streets, buildings and open spaces will be alive with activity. People of all ages and abilities will feel secure and empowered, freely participate in their community and lead healthy lives.

We will support our citizens – whatever their age, physical ability, socio-economic status or cultural background – to feel like they can be active, healthy and valued community members. We plan and design for our growing city, including safe, healthy and high-quality public spaces.



Major Initiatives for 2014–15

- Build the Docklands Community Boating Hub and Family Services Centre.
- Open the Kathleen Syme Library and Community Centre.
- Install IT and furniture infrastructure and open Kensington Town Hall.
- Complete the community engagement and Precinct Renewal Master Plan for Queen Victoria Market.
- Implement up to six opportunities for smoke-free public spaces for consideration.
- Deliver phase one of the work related to sporting and park facilities in the Council's Memorandum of Understanding with the Linking Melbourne Authority to reduce the impact from the proposed East-West Link.
- Complete the Neil Street and Return to Royal Park projects and progress the Eastwood/Rankins, Hawke/Adderley and University Square Precinct projects as part of the Open Space Strategy implementation.



Initiatives for 2014–15

- Complete planning scheme amendment C190 Arden-Macaulay.
- Draft a Lorimer structure plan for consultation.
- Draft a Moonee Ponds Creek master plan for consultation (subject to the East-West Link).
- Prepare a West Melbourne structure plan for consultation and trial new pre-planning consultation approach.
- Carry out improvements to the park area between Collins and Bourke Streets as part of the Docklands Park project including:
 - adaptation of the existing wetland along Collins Street into a new activity space
 - improved path access
 - additional seating
 - additional tree-planting.
- Identify short and long-term options for City Library.

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- Work with Inner Melbourne Action Plan councils (IMAP) to develop a new IMAP plan for the region.
- Work with the Office of the Victorian Government Architect to develop the Victorian Apartment Design Standards as part of our Housing Strategy implementation.
- Complete Carlton Baths stage two design and tender phase for new filtration plant, toddler pool and landscaping.
- Develop a plan to provide more outdoor gym equipment and promote its use to the community.
- Develop and deliver physical recreation programs and services targeting underrepresented groups and those with low physical activity, including by carrying out a gender equity audit of selected Council facilities.
- Build knowledge and skills to improve food security for all people in the municipality as part of our Food Policy implementation.
- Advocate to the State Government for better late night (after 1am) and early morning transport options in the central city.
- Implement crime-prevention-through-environmental-design improvements at Enterprize Park, King Street, Swanston Street, Flinders Street and North Melbourne as per last year's audit.
- Consider the need to improve lighting in the Arden Street precinct, including the area used by The Huddle youth project.
- Identify safe, welcoming and inclusive spaces and service sites in the municipality for women and children experiencing or at risk of violence.
- Investigate opportunities for the involvement of local schools in civic events such as citizenship ceremonies.
- Develop the Indigenous Heritage Action Plan 2015–2018.
- Develop and implement the Reconciliation Action Plan 2014–2017.
- Review the Refugee Welcome Zone Declaration and recommit to activities that fall within local government's responsibility.
- Renew the Multicultural Policy or draft a Cultural Diversity Statement containing an acknowledgment and recognition of the contribution refugees and asylum seekers make.
- Implement the supply and demand plan for child-care.
- Work with the homelessness sector to develop a register of rough sleepers in the central city.
- Identify the feasibility of 24-hour safe and inclusive spaces and medium and long-term housing options in the central city using the following models: 1) short-term accommodation; 2) housing-first; 3) women-specific accommodation.
- Implement high priority actions identified in the Melbourne for All People Strategy.
- Publish the results of the Places for People 2014 study and case studies.

Our strategies / plans that relate to this goal

- Active Melbourne Strategy
- Age Friendly Melbourne – Age Friendly City Strategy
- Arden-Macaulay Structure Plan
- City North Structure Plan
- Children's Plan
- Strategy for a Safer City



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- Community Infrastructure Implementation Framework
- Community Funding Policy
- Docklands Community and Place Plan
- Docklands Public Realm Plan
- Docklands Waterways Strategic Plan
- Domestic Animal Management Plan
- Electronic Gaming Machine Policy
- Emergency Management Plan
- Empowering Young People Policy
- Food City – the City of Melbourne’s Food Policy
- Graffiti Management Plan
- Housing Strategy
- Inner Melbourne Action Plan
- Lifelong Melbourne Plan
- Melbourne Library Service Strategic Plan
- Melbourne Planning Scheme
- Open Space Strategy
- Our Melbourne, Disability Action Plan
- Pathways - City of Melbourne Homelessness Strategy
- Policy for the 24 Hour City
- Places for People
- Preventing Violence Against Women Strategy
- Public Toilet Plan
- Reconciliation Action Plan
- Southbank Structure Plan
- Urban Design Strategy

Our service areas that relate to this goal

- Planning for population growth
- Building, development and planning
- Family, children and youth
- Aged and inclusion
- Libraries
- Homelessness
- City safety
- Parks and gardens
- Public health and safety
- Recreation and leisure
- Street cleaning and waste management
- Sustainable environmental management
- Urban policy and design

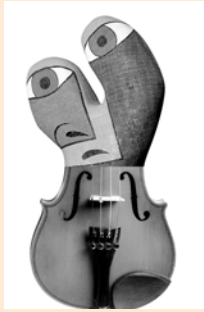
Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Statutory Planning	Decision making (planning applications processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT (percentage of planning application decisions subject to review by VCAT and that were not set aside)	Number of VCAT decisions that did not set aside Council’s decisions in relation to a planning application / Number of VCAT decisions in relation to planning applications x100
Aquatic Facilities	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of aquatic facilities (number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population

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Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety (animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions (number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food Safety	Health and safety (food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance notifications (percentage of critical and major non-compliance outcome notifications that are followed up by Council)	Number of critical and major non-compliance notifications about a food premises followed up / Number of critical and major non-compliance notifications about food premises x100
Home and Community Care	Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service (percentage of the municipal target population that receives a HACC service) Participation in HACC services by CALD people (percentage of the municipal target population in relation to CALD people who receive a HACC service)	Number of people that receive a HACC service / Municipal target population for HACC services x100 Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services x100
Maternal and Child Health	Participation (Councils promote healthy outcomes for children and their families)	Participation in the MCH service (percentage of children enrolled who participate in the MCH service) Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)	Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service x100 Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service x100



4.2 COUNCIL PLAN GOAL 2: A CREATIVE CITY

Melbourne will be a place that inspires experimentation, innovation and uniqueness and fosters leaders of creativity and courage. It will build upon long-standing heritage and embrace Aboriginal and Torres Strait Islander history and culture.

We will encourage participation in creative and artistic expression and enterprises and support experimentation to inspire innovation and a sense of wonder. We celebrate our rich Aboriginal and Torres Strait Islander history and culture and protect and respond to our city's heritage.

Major Initiative for 2014–15

Grow the Arts House Program and create a strategic plan for the future of Arts House.



Initiatives for 2014–15

- Review and develop sustainable operating models for our current and future cultural infrastructure and programming.
- Develop a cultural infrastructure framework related to the Community Infrastructure Framework to include the:
 - Potential conversion of 602 Little Bourke Street into a mixed-use creative space
 - Feasibility of an international live/work artists' facility.
- Upon adoption of the Arts Strategy, identify and implement 2014–15 components.
- Evaluate and review the 2014 Melbourne Indigenous Arts Festival and provide recommendations to the Council regarding its future.
- Implement the renewed City of Melbourne Music Strategy and continue to support the Music Strategy Advisory Committee.
- Implement a planning scheme amendment to encourage the development and operation of live music venues.
- Explore the Yarra Trams proposal for an “arts line”.
- Deliver the first of the Melbourne-designed pavilions as part of the Melbourne Pavilions Program.
- Partner with the State Government in the establishment of a City of Literature role.

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- Develop and run the Biennial Dance Massive Festival.
- Deliver the biennial Going Nowhere international sustainable arts festival.
- Implement the Indigenous Heritage Action Plan 2012–2015 priorities including:
 - implement the final stages of the process to publicly mark and acknowledge the events related to the Tunnerminnerwait and Maulboyheener story and its connection to the history of Melbourne, and
 - develop a GIS mapping tool that could support the further development of self-guided tours and/or a walking trail to celebrate Aboriginal culture in the municipality.
- Complete the heritage planning scheme amendments C198 City North Heritage, C207 Arden Macaulay Heritage and C215 Kensington Heritage.
- Finish reviewing the planning scheme heritage policies 22.04 Heritage Places within the Capital City Zone and 22.05 Heritage Places outside the Capital City Zone.
- Complete a Bourke Hill Precinct heritage review and coordinate results with the State Government’s Bourke Hill Precinct planning review.
- Complete the planning scheme amendment C211/212 Exceptional Tree Register.
- Investigate the establishment of a City of Melbourne heritage information portal that provides access to all Melbourne’s heritage information repositories including the City of Melbourne’s own collection.

Our strategies / plans that relate to this goal

- Arts Strategy
- Indigenous Heritage Action Plan
- Heritage Strategy
- Melbourne Planning Scheme
- Public Art Framework
- Cultural Infrastructure Frameworks
- Music Strategy
- Housing Strategy
- Southbank Structure Plan
- Arden-Macaulay Structure Plan
- City North Structure Plan
- Reconciliation Action Plan

Our service areas that relate to this goal

- Arts and cultural policy, planning, infrastructure, asset management and programming
- Building, development and planning
- Urban policy and design
- International and national connections
- Arts participation and activation



4.3 COUNCIL PLAN GOAL 3: A PROSPEROUS CITY

Melbourne will have a global focus with first-rate infrastructure and services, a highly skilled workforce and affordable business accommodation. It will share knowledge, mentor emerging businesses, collaborate and attract global investment and visitors.

We will support and foster entrepreneurs and enterprises, small and large, helping them to compete in local, national and global markets. We will ensure infrastructure and programs are in place to support their success and create a high standard of living for all.



Major Initiative for 2014–15

Work with stakeholders to improve the City Yield Program to gain greater benefits to the city from business event delegates and cruise ship passengers



Initiatives for 2014–15

- From the Economic Development Framework, identify two key priority areas and develop/deliver business improvement activities.
- Explore opportunities to engage and educate businesses in digital content development as part of the Destination Marketing and Retail and Hospitality Strategy.
- Attract events and people to Docklands by:
 - raising awareness of the Events Partnership Program
 - promoting the Melbourne Star
 - working with the Docklands Chamber of Commerce and Destination Docklands Ltd
 - extending City of Melbourne and other events to Docklands where appropriate and beneficial to the overall event concept.
- Develop retail focused events and activities as part of Melbourne Spring Fashion Week and a Melbourne Music Week sponsorship strategy.
- Develop a café licensee operating partnership at the Fitzroy Gardens Visitor Centre.
- Improve the capacity of consumers to provide content as part of the Destination Marketing Strategy.
- Implement the actions from the ASEAN statement for Business Partner Cities in the context of the International Engagement Framework.
- Identify five new laneways across the central city for improvement as part of the Love Your Laneway Program.

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- Complete a desk-top study on retail, prosperity and streetscape upgrades and other business and event activation opportunities for the Errol and Victoria street strips.
- Complete the Melbourne City Marina Facility fit-out.
- Complete the feasibility work for the boating ramp as part of the Waterways Strategic Plan.
- Continue to advocate with Places Victoria to advance the:
 - Harbour Esplanade Masterplan
 - Metropolitan Fire Brigade facility and
 - marine services facility, Bolte Precinct, Docklands.
- Develop a program or processes to raise awareness of accessibility issues amongst Melbourne retailers through the Melbourne for All People Strategy.

Our strategies / plans that relate to this goal

- City of Melbourne Tourism Plan
- Destination Marketing Strategy
- City of Melbourne Precinct Program
- Melbourne Hospitality Strategy
- Melbourne Retail Strategy
- Premier Events Strategic Plans

Our service areas that relate to this goal

- Business
- International connections
- City promotion and tourism
- Events
- Local laws compliance
- Building, development and planning
- Urban policy and design

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Economic Development	Economic activity (economic development activities support stimulation of local economic activity)	Change in number of businesses (percentage change in the number of businesses with an ABN in the municipality)	Number of businesses with an ABN in the municipality at the end of the financial year /less the number of businesses at the start of the financial year / Number of businesses with an ABN in the municipality at the start of the financial year x100



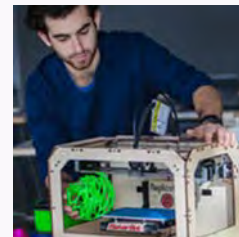
4.4 COUNCIL PLAN GOAL 4: A KNOWLEDGE CITY

Melbourne will be a place where ideas and talent thrive, based on a well-resourced education and research sector and knowledge networks. It will have a dynamic online culture to amplify our knowledge capability.

We will continue to develop new ways to gather and share information to support those whose innovations and developments underpin the growth of the city. We broaden understanding and respect for Melbourne's diverse knowledge sector and ensure learning can be a lifelong process.

Major Initiative for 2014–15

- Deliver one event consistent with the Knowledge Strategy per quarter in 2014-15



Initiatives for 2014–15

- Host and participate in forums with the education sector, local governments and the State Government to explore opportunities to collaborate on international student wellbeing, housing and employment.
- Implement the Smart City Strategy and the associated governance body.
- Work with the proponent to complete a planning scheme amendment for the Carlton Connect precinct as per the City North Structure Plan.
- Implement the Knowledge Strategy.
- Develop a growth strategy for Melbourne Knowledge Week.
- Provide a City of Melbourne knowledge fellowship and communicate the knowledge gained by the fellow via our libraries.
- Explore with Melbourne-based entrepreneurs, makers and service providers the potential for a high-tech, high-value manufacturing network and make recommendations in relation to the City of Melbourne's role.

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Our strategies / plans that relate to this goal

- City North Structure Plan
- Knowledge City Strategy
- Open Data Policy
- Smart City Strategy
- International Student Strategy

Our service areas that relate to this goal

- Libraries
- Visitor and resident information
- International connections
- Research
- Information technology
- Building, development and planning
- Urban policy and design

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Libraries	Participation (library resources are free, accessible and well utilised)	Active library members (percentage of the municipal population that are active library members)	Number of active library members / Municipal population x100



4.5 COUNCIL PLAN GOAL 5: AN ECO-CITY

As an eco-city, Melbourne is committed to reducing our ecological footprint and will work to ensure our people and organisations can adapt to climate change and build a sustainable future.

We will provide solid foundations for the sustainability of Melbourne's communities. We embrace the unfamiliar if it helps us achieve our ambitions. We continue to encourage our community to take positive actions and we lead by example locally, nationally and globally.

Major Initiative for 2014–15

Lead Melbourne's participation in the Rockefeller 100 Resilient Cities Challenge, appoint a Chief Resilience Officer, develop a resilience strategy and determine whole-of-council opportunities to engage in the network



Initiatives for 2014–15

- As part of the Zero Net Emissions Strategy:
 - Work with the local energy distributor to plan the city's future energy grid
 - Develop a plan to leverage the Federal Government's Direct Action Policy Plan to attract investment in business
 - Investigate the viability of providing a carbon offset service for businesses and residents.
- Promote the Capital City Lord Mayors CitySwitch and the City of Melbourne 1200 Buildings programs to low-participation precincts and approach the Federal Government for funding under its Direct Action Plan.
- In conjunction with the Department of Human Services, real estate agents and student housing providers, expand the high-rise recycling program to incorporate waste-reduction education programs and target high-rise communities, renters and low-income groups.
- Develop and run programs that improve the uptake of renewable energy generation in the city, particularly in commercial buildings, and drive investment in large-scale renewable energy.
- Implement the planning scheme recommendations from the Solar Access Options Study.
- Work with the Sustainable Melbourne Fund to adapt Environmental Upgrade Agreements to support investment in renewable energy.
- Lead the C40 Sustainable Urban Development Network and determine whole-of-council opportunities to engage in the network.
- Install an additional waste compactor in the city.
- Produce an integrated water management plan for the Elizabeth Street catchment as part of the Total Watermark Strategy.

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- Complete the planning scheme amendment C208 Developer Contribution Plans.
- Present the draft Biodiversity Strategy to the Council.
- Increase the resilience of the city's parks and street trees to climate change and plant at least 3000 trees to reduce the urban heat island effect.
- Complete urban forest precinct plans for Southbank, Parkville and Fishermans Bend.
- Undertake a pilot study to measure the environmental impact of a premier event and complete an analysis of all event delivery models to identify opportunities to reduce their impact.
- Review sustainability reporting within the organisation.
- Develop a sustainability leadership training program.
- Implement year one of the lighting strategy including energy efficient technology.

Our strategies / plans that relate to this goal

- Biodiversity Strategy
- Carbon Neutral Strategy
- Climate Change Adaptation Strategy
- Growing Green
- Open Space Strategy
- Public Lighting Strategy
- Total Watermark - City as a Catchment
- Urban Forest Strategy
- Waste Management Strategy
- Zero Net Emissions Strategy
- Carbon Neutral Strategy (Council Operations)
- Southbank Structure Plan
- Arden-Macaulay Structure Plan
- City North Structure Plan

Our service areas that relate to this goal

- Sustainable environmental management
- Parks and gardens
- Street cleaning and waste management
- Property and assets
- Public health and safety
- Roads, transport and infrastructure
- Building, development and planning
- Urban policy and design

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Waste Collection	Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill (percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins x100



4.6 COUNCIL PLAN GOAL 6: A CONNECTED CITY

In Melbourne, all people will be able to move freely to communicate and trade without sacrificing essential social or ecological values. Melbourne's connections will give people access to a rich seam of opportunities.

We will manage movement in and around our growing city to help people trade, meet, participate and move about safely and easily, enabling our community to access all of the services and opportunities the municipality has to offer.

Major Initiative for 2014–15

Roll out the first phase of pay-by-phone parking services across the municipality



Initiatives for 2014–15

- Implement the Walking Plan including planning scheme amendments to support through-block links and other pedestrian network benefits.
- Implement year three actions of the bike plan including capital works on:
 - Lorimer Street and Dynon Road shared paths
 - Spring Street, The Avenue, Gisborne Street, Albert Street-to-La Trobe Street connection
 - Arden Street route and pedestrian/bicycle bridge
 - Leveson Street at Courtney Street
 - Smithfield Epsom and Macaulay Roads upgrades
 - Flemington Road separated lanes
 - Queensbridge Street-to-Market Street and Bridge Road-to-Yarra Park connections
 - Elizabeth Street and Chelmsford contra-flow
 - bike corrals.
- Complete a masterplan for Elizabeth Street in consultation with Yarra Trams and stakeholders.
- Work with the State Government on the Melbourne Metro Rail Capacity Project and other rail improvements.
- Complete a City Road master plan in line with Southbank Structure Plan objectives.
- Implement Road Safety Plan actions including work on:

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- a motorcycle plan
- the Spring Street footpath at Collins Street
- footpaths and pedestrian crossing on Flinders Lane between Spring and Exhibition streets
- the O'Connell Street pedestrian refuge at Peel Street.
- Amend the planning scheme to require motorcycle and bicycle parking that better matches current and predicted use.
- Trial a safe city taxi rank in Bourke Street, including upgrading the evening Bourke Street rank between Russell Place and Russell Street.
- Work with the State Government and other partners to develop an approach to last-kilometre freight for central Melbourne.
- Complete a desk-top review of the car-share policy to assess benefits to the city and capitalise on new business models and technologies.
- Continue to facilitate the introduction of water transport-ferry services to Docklands.

Our strategies / plans that relate to this goal

- Bicycle Plan
- CBD and Docklands Parking Plan
- Melbourne Transport Strategy
- Road Safety Plan
- Walking Strategy
- Zero Net Emissions Strategy

Our service areas that relate to this goal

- Roads, transport and infrastructure
- Parking management
- Street cleaning and waste management
- Local laws compliance
- Urban policy and design
- Building, development and planning

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Roads	Satisfaction (sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads (community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads



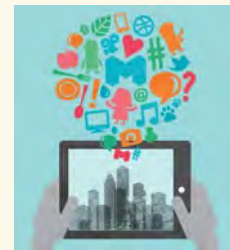
4.7 COUNCIL PLAN GOAL 7: RESOURCES ARE MANAGED WELL

An organisation that manages its resources well will use what it has available efficiently and effectively to achieve its goals and ensure the community will continue to grow and prosper locally, nationally and internationally.

We will constantly improve what we deliver and how we deliver it. We are a high-performing, learning and financially sustainable organisation that continues to deliver more value with available resources and in partnership with others to make things better and easier for everyone.

Major Initiative for 2014–15

Implement the community engagement process agreed for the 10-year Financial Plan



Initiatives for 2014–15

- Review the Town Hall venue management contract taking into consideration the existing Council grant programs to determine the optimum operational and financial model.
- Complete a feasibility study for the future use of council-owned land known as Council House precinct (including Council House One, 225 Bourke Street and associated properties).
- Review governance and processes for decision making on capital works projects to embed Corporate Social Responsibility and transparent reporting.
- Deliver measurable improvements to three high-volume, high-cost services that contribute to improved customer experiences or increased organisational productivity.
- Deploy new organisational measures to relevant branches and services and remove obsolete measures.
- Progress people strategy by introducing a strategic workforce planning model, determine immediate high risk areas and develop managers who have high risk areas to implement and manage action plans.

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Our strategies / plans that relate to this goal

- Customer Experience Strategy
- City of Melbourne Management and Leadership Framework
- Information Management and Technology Strategy
- Risk Management Strategy
- Smart City Strategy
- 10-year Financial Plan
- People Strategy
- Zero Net Emissions Strategy
- Carbon Neutral Strategy (Council Operations)

Our service areas that relate to this goal

- Finance
- Information technology
- Customer relations
- Human resources
- Learning and development
- Property and assets
- Building, development and planning
- Lean Thinking
- Corporate planning and performance
- Sustainability



4.8 COUNCIL PLAN GOAL 8: AN ACCESSIBLE, TRANSPARENT AND RESPONSIVE ORGANISATION



An accessible, transparent and responsive organisation is willing to share what it has done and why it was done it with people who need to know. It acts in a professional, timely manner and ensures the community can feel a sense of pride in its operations.

We will improve opportunities for the community to participate in and engage with our activities and decision making. We share information about our decisions and performance and let people know how their views have influenced what we do.

Major Initiative for 2014–15

Develop and propose to the Council a suite of measures of interest for publication on the website



Initiatives for 2014–15

- Implement an online system for disclosing public submissions to Future Melbourne Committee and Council meetings.
- Publish on the website a list of City of Melbourne properties valued over \$5 million.
- Evaluate the results of community engagement forums, our community engagement audit and community engagement research and implement the findings.
- Deliver mobile, accessible, transparent and engaging digital communications via:
 - a redeveloped corporate site (including all current sub sites) supported by a new governance framework and processes
 - a redeveloped intranet
 - a redeveloped service directory
 - improved functionality (based on a new content management system)
 - content renewal and migration based on a content strategy.

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- Continue to build our capacity to engage our community and stakeholders via digital channels (eg Participate Melbourne).

Our strategies / plans that relate to this goal

- Information Management and Technology Strategy
- Open Data Policy
- Smart City Strategy

Our service areas that relate to this goal

- Legal, governance and corporate
- Finance
- Community engagement
- Communications, media and publications
- Information technology

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction (Councils make and implement decisions in the best interest of the community)	Satisfaction with Council decisions (community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interest of the community

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Performance Statement

The service performance outcome indicators in the preceding pages are set by the State Government and will be reported on within the City of Melbourne's Performance Statement prepared at the end of the financial year as required under section 132 of the Act.

They will be audited by the Victorian Auditor General whose audit opinion, along with the Performance Statement and information about the major and other initiatives, will be included in the Annual Report.

External factors affecting Major Initiatives

The City of Melbourne's to complete major initiatives can be affected by factors outside of its control.

In most cases major initiatives are structured to focus on our specific role however this is not always practical, especially when readers require a fuller context to understand the intent of the initiative.

External funding arrangements also can affect major initiatives and some rely on external funding contributions.

The City of Melbourne monitors progress on its major and other initiatives monthly.





BUDGET ANALYSIS

5. ANALYSIS OF OPERATING BUDGET

This section of the annual budget report analyses the expected revenues and expenses of the Council for the 2014-15 year.

5.1. Operating Revenue

Revenue Type	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Rates	215,568	230,116	14,548
Grants & Subsidies	10,682	11,093	411
Fees & Charges	109,249	110,084	835
Property Rental and Hire	7,467	7,326	(141)
Sales & Recoveries	3,155	4,877	1,722
Finance Income	3,506	3,755	249
Inter-company Revenue	16,372	13,373	(2,999)
Operating Revenue before Capital Grants	365,999	380,624	14,625
Capital grants and contributions	13,097	18,237	5,140
Total Operating Revenue	379,096	398,862	19,765

5.1.1 Net Rates (\$14.55 million increase)

The increase of \$14.55 million in net rates includes the proposed rate increase of 3.60 per cent (\$7.87 million) and an additional \$5.85 million of new supplementary rates coming online in 2014-15.

This has been partly offset by a budgeted increase in Valuer General adjustments of \$0.60 million reflecting current objections. The remaining difference largely reflects the full year of 2013-14 supplementary rates.

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5.1.2 Grants and Subsidies (\$0.41 million increase)

Grants and subsidies have increased by \$0.41 million. The increase predominantly relates to assumed CPI increases in most State and Federal grants.

The following table summarises the main movements.

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Grants and Subsidies Funding Type			
Home & Community Services	2,489	2,660	171
Child Care Benefit	1,858	1,874	16
Maternal & Child Health	461	463	2
Street Cleaning Grants	124	126	2
Appropriation - Vic Grants Commission	1,839	2,068	229
Other Grants/Subsidies	3,911	3,902	(9)
Total Grants and Subsidies	10,682	11,093	411

5.1.3 Fees and Charges (\$0.84 million increase)

The budget contains a number of increases to fees as a result of either mandatory rises as a result of state legislation, bringing prices in line with competitors, or moving fees closer to cost recovery and parity with other neighbouring municipalities.

Revenue has increased from other fees and charges such as general fees \$0.46 million, general fines \$0.48 million and building and planning fees \$0.43 million reflecting expected activity levels.

Parking fees are expected to be lower by \$0.99 million with a reduction of parking bays across the city as the Council supports more sustainable modes of transport.

There are no changes to parking fee pricing in 2014-15.

Total parking fine revenue is expected to remain flat at \$40.71 million (\$40.42 million in 2013-14) with continued compliance by the public.

A list of the changes in fees and charges from 2014-15 is provided in Appendix F.

5.1.4 Property Rental and Hire (\$0.14 million decrease)

The decrease in property rental is due largely to works planned to be carried out on a number of properties during year. During this time the properties will be unavailable for rent and therefore rentals are expected to be modestly lower.





5.1.5 Sales and Recoveries (\$1.72 million increase)

The increase in sales and recoveries reflects the biennial recoveries of property valuation information from the State Revenue Office. This was not been budgeted for 2013-14.

5.1.6 Finance income (\$0.25 million increase)

The increase in Finance income is largely due to modestly higher cash balances and assumes a flat interest rate environment for the year.

For a full analysis of investment returns refer to section 11.

5.1.7 Intercompany revenue (\$3.00 million decrease)

The lower intercompany revenue reflects the projected lower profits from Council's subsidiary companies.

5.1.8 Capital grants and contributions (\$5.14 million increase)

Capital grants vary year on year depending on the capital works program for the year. Some projects which were completed in 2013-14 will not receive funding in 2014-15 and some new projects have come on line which is budgeted to receive grant funding. In 2014-15 increase in capital grants and contributions is due to funding to be received for Royal and Princess Parks recreational infrastructure improvements.

A list of all the capital contributions used to fund the 2014-15 Council works program is detailed in Appendix E.



5.2. Operating Expenditure

Expenditure Type	Budget	Budget	Variance
	2013-14	2014-15	
	\$000s	\$000s	\$000s
Employee Costs	128,199	133,686	5,487
Materials & Services	146,944	146,889	(56)
Maintenance	10,399	12,238	1,839
Finance & Insurance Costs	10,188	10,249	61
Grants & Contributions	12,656	12,476	(180)
Government Taxes & Levies	1,335	1,545	210
Depreciation - Other Assets	55,332	57,323	1,991
Total Operating Expenditure	365,053	374,405	9,352

The City of Melbourne continues to utilise Lean process improvement to ensure the highest possible quality of services within the budget and improve productivity.

5.2.1. Employee costs (\$5.49 million increase)

The majority of Council services and programs are delivered through staff. As the City grows, so do the demands for these services and programs. Council must balance the demands that this places on staff with the need to contain costs.

The 2014-15 Annual Plan and Budget makes provision for additional staffing for new facilities coming online including Kathleen Syme Library and Community Centre and the Fitzroy Visitor Centre. It also includes staffing for the full year of operations for Docklands Library and Community Centre which opened at the end of the 2013-14 financial year.

The budgeted 2014-15 Full Time Equivalent (FTE) is 1309.33 compared to 1290.60 in 2013-14 an increase of 18.73 which includes 13.52 FTE related to new facilities.

The overall increase in employee costs (\$5.49 million) also provides for staff increases in accordance with the Melbourne City Council Enterprise Agreement (EA).

The 2014-15 budget is based on 1 FTE for every 72.14 rateable properties. This has increased from 1 FTE per 68.24 rateable properties in 2013-14 indicating increased efficiency to meet the demands of a growing municipality.

5.2.2. Materials and Services (\$0.06 million decrease)

Materials and Services expenditure for 2014-15 is slightly lower by \$0.06 million or 0.04 per cent. Contractor costs represent \$100.89 million of the total materials and services.

Where there have been contracted price increases, savings have been found across the organisation to offset the overall costs of materials and services.

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The most significant increases in materials and services expenditure are as follows:

- \$0.47 million in utilities primarily relating to anticipated higher water utility costs as result of expected price increases. Although this cost is up by 23 per cent the cost would have been up by more than 50 per cent without Council's 225,000 kilo litres in storm water harvesting capacity which saved \$0.61 million.
- \$0.18 million for an additional laneway compactor. The budget includes provision of four laneway compactors at a total operating cost of \$0.58 million.
- \$0.025 million for a trial taxi rank in Bourke Street.
- \$0.19 million in operating and \$0.15 million in capital to expand smoke free areas as a priority.
- \$0.66 million for stage 1 of the pay by phone rollout across the municipality.
- \$0.08 million for the preparation of West Melbourne Structure Plan for consultation.
- \$0.81 million in operating costs for Kathleen Syme Library and Community centre which will commence operations during the year.
- \$0.44 million in operating costs for the QVM engagement and renewal master plan.
- \$0.20 million for the biennial Dance Massive and going nowhere international and sustainable arts festival.
- \$0.15 million for community engagement on Council's 10 Year Financial Plan.
- \$0.17 million in operating costs for the Kensington Town Hall.
- \$0.82 million in operating costs reflecting a full year's operation of the Docklands Library and Community Centre.

Increased contract costs of \$2.5 million due to contract escalations and/or increased service demands in the following contracts:

- property maintenance
- aged and disability services
- waste management; and
- civil design

The increase in costs has been offset by identified productivity and savings through the budgeting process predominantly in professional services, contractors and administration costs. There is also a commitment to deliver further savings over the course of the financial year through continued process improvements made through our application of lean.

5.2.3. Maintenance (\$1.84 million increase)

Maintenance expenditure for 2014-15 is higher by \$1.84 million. The increase reflects a prioritisation of maintenance works and is offset by lower renewal works.

The full maintenance program is provided in Appendix E.



5.2.4. Finance and Insurance Cost (\$0.06 million increase)

Finance and insurance costs are budgeted to increase due to an increase in provision for insurance claims and merchant bank fees offset by lower provisioning for write offs associated with parking fines following a review of collection rates which have improved.

5.2.5. Grants and Contributions (\$0.18 million decrease)

The decrease in grants and contributions reflects several non-recurring grants funded in 2013-14 including “The Ring” festival \$0.20 million.

A summarised list of grants and contributions is provided in Appendix G.

5.2.6. Government Taxes and Levies (\$0.21 million increase)

Government taxes and levies are budgeted to be \$0.21 million higher due to the expansion of the congestion levy boundary which now includes Council’s Elgin Street car park.

5.2.7. Depreciation and amortisation (\$1.99 million increase)

Infrastructure asset stock and replacement costs continue to increase as set out in the Capital Works program. The growing asset base leads to increasing depreciation and amortisation costs.





6. ANALYSIS OF BUDGETED CASH POSITION

The cash flow statement shows cash movement in two main categories:

- operating activities – these activities refer to the cash generated or used in the normal service delivery functions of Council; and
- investing activities – these activities refer to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property, equipment etc.

6.1. Operating Expenditure

The 2014-15 budgeted cash inflow of \$1.79 million reflects higher operating surplus for 2014-15.

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Statement of Cash Flow			
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES			
Receipts	382,858	395,988	13,130
Payments	(308,784)	(309,156)	(372)
Net Cash Provided by Operating Activities	74,074	86,832	12,758
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES			
Proceeds from sale of Property Plant & Equip	726	816	90
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(89,725)	(85,860)	3,865
Net Cash Used in Investing Activities	(88,999)	(85,044)	3,955
Net increase/(decrease) in cash held	(14,925)	1,788	16,713
Cash at beginning of the financial year	91,200	76,275	(14,925)
Cash at end of the financial year	76,275	78,063	1,788

6.1.1. Operating Activities (\$12.76 million higher cash inflow)

Operating activities refer to the cash generated or used in the normal service delivery functions of Council. An inflow of cash is required to fund the capital works program.

The higher cash inflow in 2014-15 is largely due to modestly higher anticipated revenues.

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6.1.2. Investing Activities (\$3.96 million lower cash outflow)

The lower cash outflow is due timing of payments of capital works program compared to 2013-14.

6.1.3. Cash at the end of Year (\$1.79 million increase in cash balance)

Overall, total cash is forecast to increase by \$1.79 million due to modestly higher revenues. The following table provides an analysis of the major changes in cash inflows and outflows between the 2013-14 and 2014-15 budgets.

6.2. Reconciliation of operating Performance to Cash Flow

The following table provides a reconciliation of the operating performance from the Income Statement to the Cash Flow.

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
For the Year ending 30 June			
Net Surplus/(deficit) from operations	14,197	24,602	10,405
Add back:			
Depreciation	55,332	57,323	1,991
Net movement in working capital	4,545	4,907	362
Cash proceeds	726	816	90
Funds available for capital	74,800	87,648	12,848
Capital Expenditure	(89,725)	(85,860)	3,865
Net Cash inflow/(outflow)	(14,925)	1,788	16,713
Bank account (Opening Balance)	91,200	76,275	(14,925)
Bank account (Closing Balance)	76,275	78,063	1,788

6.2.1. Funds Available for Capital

The funds available for capital are expected to increase by \$12.85 million, this reflects higher net surplus from operations partly as a result of higher external capital contributions.

6.2.2. Net Cash inflow

The net cash inflow is due to higher net operating surplus compared to 2013-14.

2014-2015 BUDGET KEY PROJECTS



Recreation Infrastructure Improvements
Royal and Princes Parks
\$7,100,000



Return to Royal Park
Parkland reinstated on the site of the old Royal Children's Hospital. The park will be established on the corner of Gatehouse Street and Flemington Road in Parkville
\$1,807,000



Kathleen Syme Library and Community Centre, Carlton
\$6,500,000

GVM precinct renewal
\$500,000



Implementation of Docklands Community and Place Plan
\$1,000,000



Docklands Family Services and Boating Hub
\$350,000




Streetscape Improvements and Design
Undertaking of major streetscape improvements in the Central City in accordance with the Streetscape Framework
\$4,000,000



Urban Landscapes Climate Adaptation
Streets and open spaces
\$1,500,000

Living Victoria Fund
Contribution to Council Works including Carlton Square Stormwater Harvesting Scheme
\$2,000,000

Bicycle Improvement Program
Including Flemington Road and Arden St
\$3,000,000



SERVICES

- Parks and gardens
- Public health and safety
- Recreation and leisure
- Street cleaning and waste management
- Arts and cultural policy and programming
- Urban policy and design
- International and national connections
- Arts participation and activation
- Business
- City promotion and tourism
- Events
- Local laws compliance
- Visitor and resident information
- Research
- Building, development and planning
- Sustainable environmental management
- Property and assets
- Community Services
- Roads, transport and infrastructure
- Information technology
- Customer relations
- Legal, governance and corporate
- Communications, media and publications

For details on the full range of City of Melbourne services visit melbourne.vic.gov.au

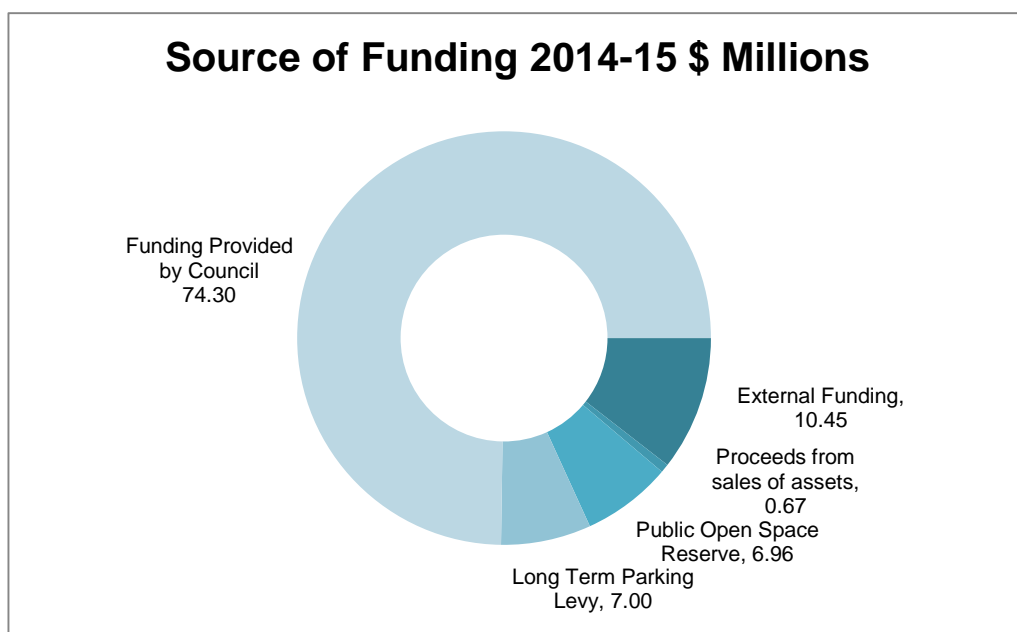


7. ANALYSIS OF COUNCIL WORKS (INCLUDING MAINTENANCE)

This section of the budget report provides an analysis of the planned council works expenditure budget for the 2014-15 year and the sources of funding for the budget. It should be noted that maintenance is included as part of the overall review of council works program but is funded out of the operating budget.

7.1. Funding Sources

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Source of Funding			
External Funding	5,207	10,447	5,240
Proceeds from sales of assets	572	670	98
Public Open Space Reserve	5,484	6,957	1,473
Long Term Parking Levy	7,000	7,000	0
Sub totals	18,263	25,074	6,811
Funding Provided by Council	80,360	74,297	(6,063)
Total Funding Sources	98,623	99,371	748





7.1.1. External Funding (\$10.45 million)

External funding includes amounts budgeted to be received from Federal and State government departments for the following;

- \$7.10 million Royal and Princess Park Recreational Improvements
- \$2.00 million Living Victoria Fund
- \$0.35 million Roads to Recovery program
- \$0.55 million Local road funding and
- \$0.25 million Lonsdale Street median strip renewal and tree replacement.
- \$0.05 million Living Rivers fund
- \$0.05 million Dodds Street linear park

7.1.2. Proceeds from asset sales (\$0.67 million)

Proceeds from sales of assets refer to motor vehicle sales in accordance with Council's fleet renewal policy.

7.1.3. Public Open Space Reserve (\$6.96 million)

The \$6.96 million represents the amount to be allocated from the public open space reserves and will be spent on the following projects. Neill Street Carlton recreational area, Royal park, urban landscapes and climate adaption works, princess park new playground facility, railway place and Miller Street reserve park expansion, Southbank Boulevard and MacArthur Square upgrade, Hawke and Adderley Street park expansion, Eastwood Street/ Rankins road open space and Dodds Street linear park.

The public open space reserve is a statutory reserve required to account for developer contributions. The use of the funds is dictated by legislation, ensuring the funds are used to create community public spaces.

The amount of open space contributions varies year on year. At the end of 2014-15 we expect the remaining balance from the open space reserve to be \$7.82 million.

7.1.4. Long Term Parking Levy – Capital Projects (\$7.00 million)

The amount of \$7.00 million from Long Term Parking Levy relates to funding provided to improve congestion in the city. The funds will be used for the bicycle improvement program and major streetscape improvements.

7.1.5. Funding Provided by Council (\$74.30 million)

During the year Council generates cash from its operating activities, which is used as a funding source for the capital works program. In 2014-15, \$74.30 million is budgeted to be generated from operations.

Refer section 6, "Budgeted Cash Position" for more information on funds from operations.

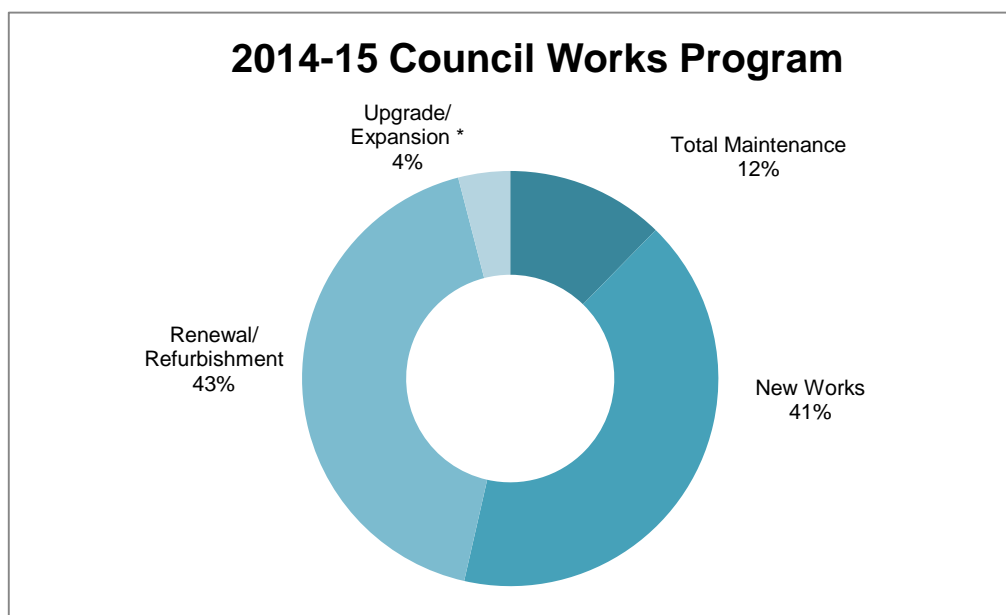


7.2. Council Works

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Council Works Area			
Maintenance			
Capital Grants	1,004	1,269	265
Maintenance	9,395	10,969	1,574
Minor Works	0	0	0
Total Maintenance	10,399	12,238	1,839
Capital Works			
New Works	39,171	40,978	1,807
Renewal/ Refurbishment	49,054	42,153	(6,901)
Upgrade/ Expansion *	0	4,002	4,002
Total Capital Expenditure	88,225	87,133	(1,092)
Total Council Works Program	98,624	99,371	747
Carry Forward	24,168	16,905	(7,263)
Council Works Expenditure	122,792	116,276	(6,516)

*Upgrade/ Expansion is new category for the 2014-15 financial year

Source: Appendix E



A detailed listing of all projects comprising the capital works programme is in Appendix E.



7.2.1. Capital Grants (\$1.27 million)

For the 2014-15 year, \$1.27 million will be provided in grants for maintenance program of works on assets not directly owned by the City of Melbourne. The projects are street lighting improvements (\$0.47 million) and traffic signal installations and upgrades (\$0.69 million).

7.2.2. Maintenance (\$10.97 million)

For the 2014-15 year, \$10.97 million will be expended on maintenance. The more significant projects include public lighting (\$1.69 million), property minor works (\$1.48 million), parks maintenance works (\$1.33 million), Christmas decorations maintenance (\$1.20 million), small equipment and software maintenance (\$0.88 million), bridge maintenance (\$0.30 million) and accommodation (\$0.30 million).

7.2.3. New Works/Upgrade (\$40.98 million)

For the 2014-15 year, \$40.98 million will be expended on new works/upgrades. The more significant projects include Royal and Princess Parks recreational infrastructure (\$7.10 million), Kathleen Syme Library and Community Centre (\$6.50 million), Living Victoria Fund project which includes Carlton square stormwater harvesting scheme (\$2.00 million), major streetscape improvements in central city (\$4.00 million), bicycle improvement program (\$3.00 million), Neighbourhood recreational area Neill St Carlton (\$2.00 million), royal park project (\$1.81 million), urban landscapes climate adaption (\$1.50 million), flood mitigation works (\$1.00 million) and implementation of Docklands community and place plan (\$1.00 million).

7.2.4. Renewal/Refurbishment (\$42.15 million)

For the 2014-15 year, \$42.15 million will be expended on renewal/refurbishment of existing assets. The more significant projects include roadways and footpaths renewal (\$9.00 million), parks renewal (\$6.44 million), property renewal works (\$3.16 million), Information Technology renewal (\$5.50 million), climate adaption – urban landscapes renewal (\$2.56 million), digital transformation (\$2.00 million), kerb and channel renewal (\$2.30 million), parks renewal tree planting (\$1.45 million) and drains renewal (\$2.00 million).

7.2.5. Upgrade/ Expansion (\$4.00 million)

For the 2014-15 year, \$4.00 million will be expended on upgrade/expansion of existing assets. The more significant projects include property services efficiency upgrades (\$1.40 million) and Carlton Baths Stage 2 works (\$1.00 million).

Refer to Appendix E for full details.

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8. ANALYSIS OF BUDGETED FINANCIAL POSITION

This section of the budget report analyses the movements in assets, liabilities and equity between 2013-14 and 2014-15.

8.1. Budgeted Balance Sheet for Year ending 30 June

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Current			
Assets	104,217	108,877	4,660
Liabilities	(86,719)	(94,373)	(7,654)
Net Current Assets	17,498	14,504	(2,994)
Non Current			
Assets	3,459,037	3,643,056	184,019
Liabilities	(6,307)	(6,577)	(270)
Net Non Current Assets	3,452,730	3,636,479	183,749
NET ASSETS	3,470,228	3,650,983	180,755
Equity			
Accumulated Surplus	1,783,402	1,808,004	24,602
Reserves	1,686,826	1,842,979	156,153
Total Equity	3,470,228	3,650,983	180,755

8.1.1. Current Assets (\$4.66 million increase)

The increase in current assets is due mainly to an increase in cash assets due to modestly higher operating surplus in 2014-15.

	Actual 2011-12 \$000s	Actual 2012-13 \$000s	Budget 2013-14 \$000s	Budget 2014-15 \$000s
Debtor Management				
Rate Debtors Ratio	1.4%	1.5%	0.9%	0.9%
PINS Debtor Ratio	74.2%	66.9%	56.1%	59.0%

Note:

- Rate Debtors shown as a percentage of Rate revenue
- PINs Debtors shown as a percentage of PINs revenue

The above table illustrates the anticipated collection of debtors.

8.1.2. Current Liabilities (\$7.65 million increase)



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The increase in current liabilities (that is, obligations Council must pay within the next year) of \$7.69 million is a result of assumed timing of creditor payments, modest increase in overall expenditure and provision for annual leave.

8.1.3. Net Current Assets (\$2.99 million decrease)

The normal business cycle necessitates businesses meeting their obligations/liabilities from current assets which can and will be converted into cash in time to meet those obligations (those occurring in the normal business cycle and within the current year). The decrease is a result mainly of an increase in liabilities attributable to the points referred to in section 8.1.1 and 2.

8.1.4. Non Current Assets (\$184.02 million increase)

The budgeted Balance Sheet shows non current assets of \$3.64 billion as at 30 June 2015, which is an increase of \$184.02 million over 2013-14.

The increase in non-current assets is due to the combination of council works program of \$99.37 million which is offset by depreciation for the same period of \$57.32 million and anticipated revaluation of assets. In recent years the revaluation of assets has resulted in higher asset values.

8.1.5. Non Current Liabilities (\$0.27 million increase)

The minor increase in non-current liabilities (that is, obligations Council must pay beyond next year) is a result of increased long service leave provisions.

Council has no short term or long term debt.

8.1.6. Equity (\$180.76 million increase)

The net increase in equity (or net assets) of \$180.76 million is the net difference between assets and liabilities as outlined in sections 8.1.1 through to 8.1.5 above.

8.1.7. Key Assumptions

In preparing the Budgeted Balance Sheet for the year ended 30 June 2014 it was necessary to make a number of assumptions about key assets, liabilities and equity balances. The key assumptions are as follows:

- a total of 99.1 per cent of total rates raised will be collected in the 2014-15 year;
- trade creditors to be based on materials and services expenditure and increased capital;
- employee entitlements to be increased by estimated Enterprise Agreement outcome only. No increase in the average rate of leave taken is expected; and
- total council works expenditure of \$99.37 million will be paid in full in the 2014-15 year.





9. STRATEGIC RESOURCE PLAN 2014-2018

The Strategic Resource Plan (SRP) identifies the financial and non-financial resources required over the four-year period of 2014-18. The purpose of the strategic resource plan is to ensure adequate resources are available to maintain services at levels established by the Council and to implement the Council Plan priorities.

The four year SRP has been prepared in accordance with the requirements of the Local Government Act 1989. The Act requires that the Council prepare and approve a four year Council Plan, including the SRP. The SRP includes a four year financial estimate that comprises the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources and Statement of Planned Human Resources.

The Strategic Resource Plan is revised annually as part of the Annual Plan and Budget process and projects out on a four year basis the financial resources estimated to be available to deliver the Council Plan and ongoing services to the community.

9.1. The economic environment and key financial assumptions

The Strategic Resource Plan is prepared and revised annually based of the latest economic and financial information at the time of preparing the plan. As economic and financial variables change over time the plan is adjusted accordingly to take account of these movements.

The key financial assumptions underpinning the SRP are detailed in the table below:

	2014-15	2015-16	2016-17	2017-18
Rate Increase	3.60%	3.00%	3.00%	3.00%
CPI	2.5 - 3%	2.5 - 3%	2.5 - 3%	2.5 - 3%
Total Revenue Increase	5.20%	2.56%	4.63%	3.81%
Total Cost Increase	2.50%	3.83%	3.96%	3.37%
Investment Returns	3.50%	3.50%	3.50%	3.50%

The SRP has been developed through a rigorous process and is based on the following key information:

- Audited financial statements as at 30 June 2013;
- Proposed 2014-15 Annual Plan and Budget ;
- Assumptions about changes in future income and expenditure associated with meeting current levels of services; and
- economic and financial indicators based on external sources.

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The financial projections included in the SRP have been developed using a contemporary approach to financial statements which links the Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cashflows, Statement of Capital Works, Statement of Human Resources and Statement of Planned Human Resources.

9.2. Key Objectives of the Plan

The key objectives which underpin the financial plan include:

- Long Term Financial Sustainability –Over the 4 year plan it is expected to sustain its solid financial position through a commitment to prudent financial management and maintaining long term underlying surpluses.
- Asset Management – Infrastructure assets will exceed \$3.5 billion and represent the single biggest asset group in Council's control. Recognising the need to ensure adequate financial provision is made to maintain assets at appropriate service levels in a growing municipality, the plan includes provision for an increase in the Capital Works Program.
- Rating Strategy – over the period of strategic resource plan, commencing 2014-15, a modest increase in rates is planned reflecting expected general cost increases and growth in service demand across the municipality. The rate increases are expected to be well below most other metropolitan Councils. Council expects development to continue across the municipality which will contribute to an increasing rate revenue base.
- Improve accessibility to the City and encourage greater use of public transport.
- Monitor the investment portfolio and update strategies to ensure target returns are achieved over the long term.

The Council recognizes the need for long term financial planning and has committed to the development of a 10 Year Financial Plan. The plan will incorporate the objectives outlined and ensure continued long term financial sustainability of Council while providing sufficient funding for future services and infrastructure to the community.

9.3. Four-year Council Financial Plan

In preparing the Strategic Resource Plan, the Council has also been mindful of the need to comply with the following principles of sound financial management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities.
- Provide reasonable stability in the level of rate burden.
- Consider the financial effects of Council decisions on future generations.
- Provide full, accurate and timely disclosure of financial information.

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	Budget	Strategic Resource Plan		
	2014-15 \$'000	2015-16	2016-17 \$'000	2017-18
Key Financial Indicators				
Underlying Surplus/(deficit)	6,365	738	4,696	6,893
Total Revenue	380,624	389,272	408,603	424,421
Total Operating Expenditure	374,405	388,534	403,907	417,528
Gross Capital Expenditure	87,133	87,921	87,618	90,863
Cash Inflow/(Outflow)	1,787	1,609	3,806	10,252
Cash Assets	78,063	79,672	83,478	93,730

9.4. Financial Plan Summary

The underlying theme of the four year Council Financial Plan is sustainability of core Council services and progressively growing the financial capacity to meet increased infrastructure. The plan presents a prudent financial position.



10. VALUATION

10.1. Revaluation

The Councillors of the City of Melbourne, on 26 June 2012, resolved to cause a general valuation of the municipality to be made and returned in accordance with Section 11 of the Valuation of Land Act 1960 (VLA).

The resolution instructed the Manager Property Services to make a general valuation showing the Net Annual Value (NAV), the Capital Improved Value (CIV) and the Site Value (SV) of all rateable property and all property owned by the City of Melbourne, the State and Federal Governments and charitable and educational institutions in the municipality and to return the valuation by 30 June 2014.

In accordance with Section 11 of the VLA, the 1 January 2014 is the date at which all property will be assessed.

This resolution will allow the valuation as at 1 January 2014 to be adopted as the basis on which general rates are to be levied for the period commencing 1 July 2014 and ending 30 June 2016.

10.2. Outcomes of the General Revaluation

The 2014 General Valuation resulted in an overall increase in the total NAV from \$5.6 Billion to \$6.0 Billion, for all properties in the municipality irrespective of rateable status. This represents an overall increase of 6.2%.

The total NAV for rateable properties has increased from \$4.84 Billion to \$5.15 Billion. This represents an increase of 6.4%.

Overall non-residential NAV has increased by 7.8%, whilst residential NAV has increased by 3.9%

10.3. Major Influences

The major influences affecting the outcome of the General Valuation have been:

- All property sectors have experienced variations in their valuations since 2012.
- The residential market was generally subdued throughout 2012 and the early part of 2013. Over the past twelve months record low levels of interest rates have contributed to consistent growth in the outer residential sector
- Record levels of high density residential developments have continued.
- Retail has remained resilient with high demand from international retailers, food outlets and the service industry.
- The total office stock increased between 2012 and 2014 with high levels of new development and refurbishment works completed – overall the office market is generally sound.
- Industrial properties have experienced moderate growth.
- Mixed use sites have experienced strong growth since 2012 as a result of high demand from developers and speculative investors.

10.4. Revaluations by Rate Code

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The totals of the various land use classes detailed in the valuation return are as follows:

City of Melbourne Valuations 2014-15				
Class of Land	Number of Assessments	Net Annual Value \$	Capital Improved Value \$	Site Value \$
Residential	72,132	1,827,506,786	36,547,148,742	11,427,249,910
Non-Residential	22,321	3,324,027,131	47,164,075,651	14,626,430,616
Total Rateable (General Rates 1 & 2)	94,453	5,151,533,917	83,711,224,393	26,053,680,526
Exempt	1,415	779,080,071	12,020,454,234	7,032,074,371
Cultural & Recreational Lands	42	54,655,922	1,061,247,832	188,680,008
Total for all Use Types	95,910	5,985,269,910	96,792,926,459	33,274,434,905

10.5. Percentage Change in Rateable Net Annual Value (NAV) between 2012 and 2014

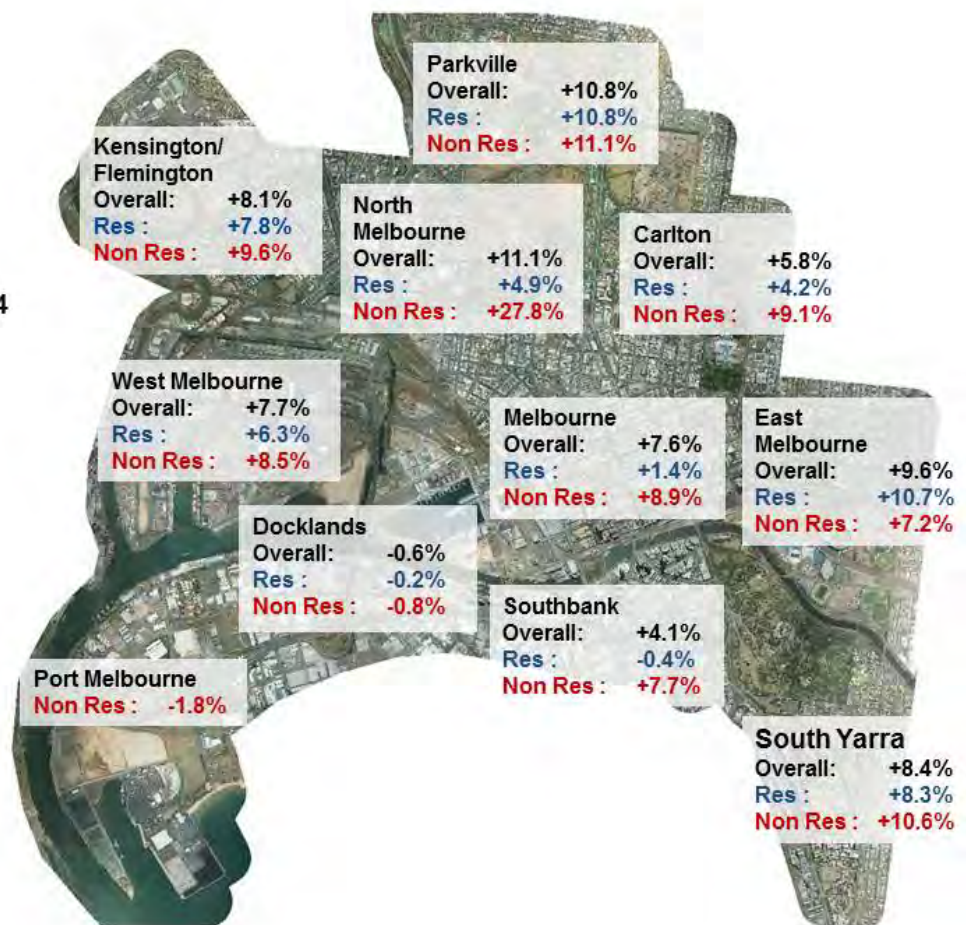
% Change in NAV

Overall change 2012 – 2014

Overall: +6.4%
Residential: +3.9%
Non-Residential: +7.8%

Contribution to 2014 NAV

Residential: 35.5%
Non-Residential: 64.5%



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10.6. Cultural & Recreational Land

In accordance with section 4 of the Cultural and Recreational Lands Act 1963, Council is required to determine that a charge paid as rates identified in the table on the following page in respect to recreational lands are reasonable having regard to the services provided by the Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands.

Cultural & Recreational Lands 2014-15		
Assessment Number	Address / Description	Rates Charged Per C. & R. L. Act (1963) \$
13295	23 Fogarty Street, NORTH MELBOURNE VIC 3051	3,674
13313	33 Fogarty Street, NORTH MELBOURNE VIC 3051	2,205
13373	Melbourne Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	980
13376	Melbourne University Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	919
13379	Banks Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	2,143
13388	Mercantile Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,775
13391	Richmond Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	980
13392	Yarra Rowing Club, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	857
14083	North Park Tennis Club, Royal Park, Flemington Road, PARKVILLE VIC 3052	368
14657	Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	42,870
18077	Corp. Box 500 Epsom Road, FLEMINGTON VIC 3031	27,558
18275	Track Manager Residence. 500 Epsom Road, FLEMINGTON VIC 3031	488
18285	Race Course, 500 Epsom Road, FLEMINGTON VIC 3031	79,616
18331	Residence, 500 Epsom Road, FLEMINGTON VIC 3031	488
18907	Pavilion Members Stand, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	1,837
18913	Corp. Box MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	21,435
18926	Restaurant MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	3,061
18928	Great Southern Stand Offices, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	61,243
18935	MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	45,933
18938	TAB, MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	611
23033	Richmond Cricket Club, Punt Road, JOLIMONT VIC 3002	3,674
23068	Punt Road Oval, Punt Road, JOLIMONT VIC 3002	3,980
23865	House Smithfield Road, FLEMINGTON VIC 3031	736
24948	Carlton Gardens Tennis Club, Carlton Gardens North, Nicholson Street, CARLTON VIC 3053	488
25221	Princes Park Bowling Club, Princes Park, 109 Bowen Crescent, CARLTON NORTH VIC 3054	1,530
25257	Part Visy Park, Royal Parade, CARLTON NORTH VIC 3054	3,980
25284	Corp. Box/Office, Royal Parade, CARLTON NORTH VIC 3054	3,367
25308	Visy Park, Royal Parade, CARLTON NORTH VIC 3054	11,636
26623	Parkville Tennis Club, 151-153 Royal Parade, PARKVILLE VIC 3052	488
36880	Princes Hill Tennis Club, Princes Park, 121 Princes Park Drive, CARLTON NORTH VIC 3054	611
39534	City of Melbourne Bowls Club Inc., Flagstaff Gardens, Dudley Street, WEST MELBOURNE VIC 3003	1,959
40376	Melbourne Grammar School Boatshed, Yarra Boathouses, Boathouse Drive, MELBOURNE VIC 3004	1,163
41246	Block A-C, 400 Epsom Road, FLEMINGTON VIC 3031	20,641
42507	Corp. Box Rod Laver Arena, Melbourne Park, Batman Avenue, MELBOURNE VIC 3004	9,187
57827	Part Ground MCG, 120 Brunton Avenue, JOLIMONT VIC 3002	2,449
59538	Royal Park Tennis Club, Royal Park, 333 The Avenue, PARKVILLE VIC 3052	1,715
73387	Part Westpac Centre, Olympic Park, 10 Olympic Boulevard, MELBOURNE VIC 3004	14,698
77359	Melbourne Showgrounds, 276-318 Epsom Road, FLEMINGTON VIC 3032	8,573
77363	North Melbourne Recreation Reserve, 204-206 Arden Street, NORTH MELBOURNE VIC 3051	307
77364	Excess Land Punt Road Oval, Punt Road, JOLIMONT VIC 3002	307
88565	Flemington - Kensington Bowls Club, 407-411 Racecourse Road, KENSINGTON VIC 3031	2,048
90101	120 Todd Road, FISHERMANS BEND VIC 3207	4,584
Total Rates - Cultural & Recreational Lands		397,162



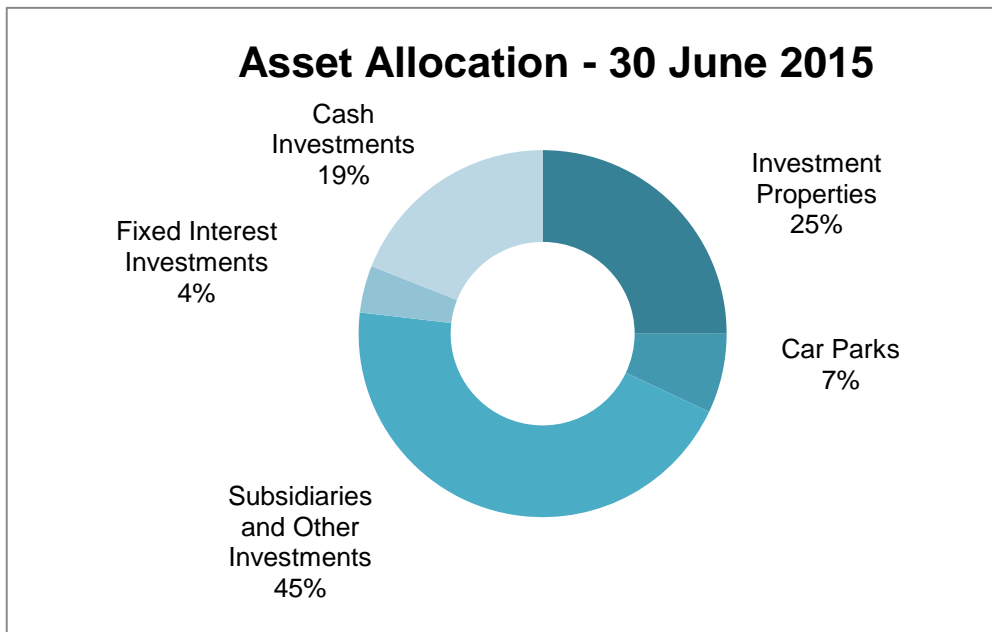
11. INVESTMENT STRATEGY

11.1. Strategy Development

The Council maintains an investment portfolio of cash investments, property holdings, car parks and shares in subsidiary and associated companies. Commercial investments are broadly defined to include those assets that are able to achieve a commercial rate of return, most of which also satisfy a strategic objective of Council.

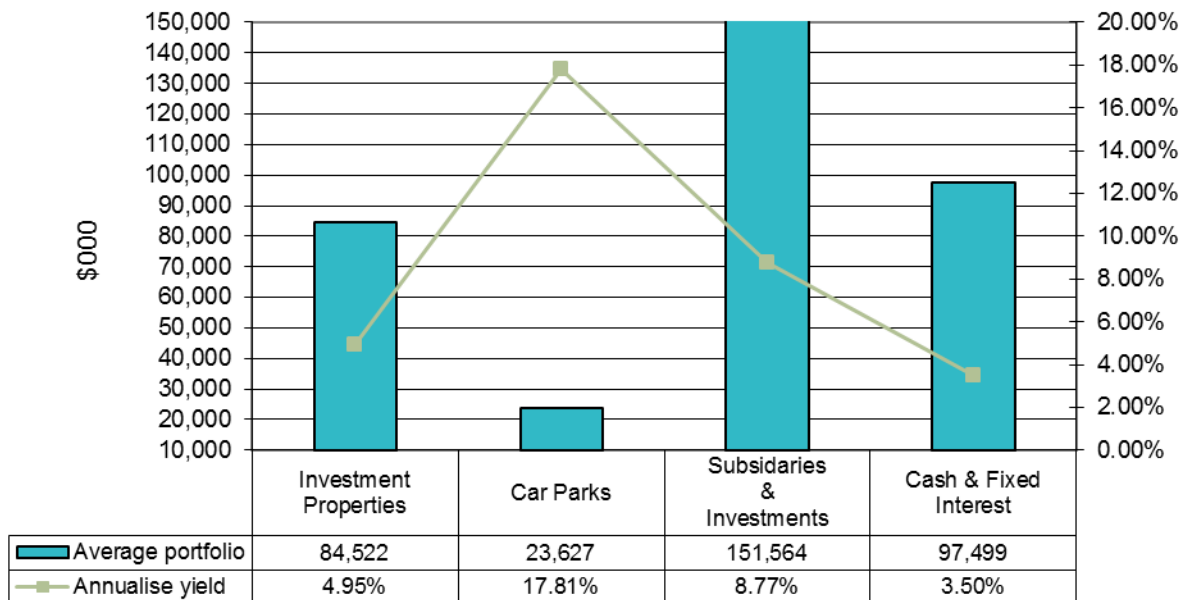
The investment portfolio is projected to total \$337.78 million as at 30 June 2015. The investment portfolio is expected to yield an annual cash income to council of approximately \$25.09 million, a decrease of \$3.06 million from the 2013-14 budget. The portfolio is invested in accordance with Council's investment policy.

The profile of the investment portfolio and the returns are expressed in the following charts.





Rate of Return/Yield - 2014-15



11.2. Key Targets

The investment portfolio strategy and policy have previously been reviewed by the administration and independent external advisors. The following targets were developed:

- The total return objective of the portfolio is the average 10 year government bond rate + 3 per cent per annum measured over a rolling five year period.
- To further reduce the volatility of cash returns, the fixed interest allocation was increased from 5 per cent to 10 per cent with asset allocation ranges introduced.
- Maintain the real value of the investment portfolio.

11.3. Key Influences for 2014-15

In developing the budget for 2014-15 and the financial return from the investment portfolio a number of factors have had an effect on the outcomes. The most significant are:

11.3.1. Cash and Fixed Interest

- The cash balance is forecast at \$76.28 million as at 1 July 2014 and forecast to finish the financial year at \$78.06 million, largely due to the higher operating surplus.
- The cash and fixed interest investments are forecast to return \$3.41 million. This is based on an average cash and fixed interest balance of \$97.50 million for 2014-15. This is forecast to yield 3.50 per cent.

ANNUAL PLAN AND BUDGET 2014-2015



11.3.2. Subsidiaries

- Decrease in subsidiary income is due to anticipated lower operating profits generated by subsidiaries in 2014-15 based on 2013-14 actual performance. Lower operating profits decreases the amount of dividends and tax equivalent income payable to Council.

11.3.3. Car Parks

- Fee revenue will increase from Council Car Parks due to better than expected performance in 2013-14 carrying through to 2014-15.

11.3.4. Investment Properties

- Net property rental income property rental is projected to decrease due to works planned to be carried out on certain properties making them unavailable for rent for periods of the year as well as some Council indirect costs being allocated to investment property assets for the first time in the 2014-15 budget.

Table 1 provides a summary of the changes in the returns for the assets contained in the investment portfolio in the budget for 2014-15. It should be noted that these amounts are contained in the categories of revenue shown in the budget document. The amounts will not, in all cases represent the total revenue reported. As the investment portfolio, includes most, but not all of the assets and activities generating revenue for the Council.

Table 1

Source	Budget 30 Jun 2014 \$'000's	Budget 30 June 2015 \$'000's	Variance \$'000's
Interest Income	3,076	3,412	336
Inter Company Revenue			
- Subsidiaries	16,286	13,287	(2,999)
- Other	42	0	(42)
Property Investments			
- Off Street Car Parks (Net)	3,936	4,207	271
- Property Rentals (Net)	4,815	4,186	(629)
TOTAL	28,155	25,092	(3,063)

The initiatives and strategies described above are expected to result in the investment portfolio contributing \$25.09 million to council's total revenue. The value of these investments and returns included in the proposed budget for 2014-15.

ANNUAL PLAN AND BUDGET 2014-2015



Table 2

	Beginning 2014-15	End 2014-15	Net Income	Return %
Investment properties	84,522	84,522	4,186	4.95%
City Square car park	13,800	13,800	2,720	19.71%
Council House car park	4,830	4,830	1,029	21.30%
Elgin St car park	4,997	4,997	458	9.17%
Total car parks	23,627	23,627	4,207	17.81%
Total Subsidiary & Other Investments	151,564	151,564	13,287	8.77%
Cash & Fixed Investments	76,275	78,063	3,412	3.50%
TOTAL INVESTMENT PORTFOLIO	335,988	337,776	25,092	7.45%



APPENDIX A - BUDGET STATEMENTS

STANDARD INCOME STATEMENT

STANDARD BALANCE SHEET

STANDARD STATEMENT OF CASH FLOWS

RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS

STANDARD STATEMENT OF CAPITAL WORKS

SOURCES OF FUNDING – OPERATING

SOURCES OF FUNDING WORKS

This section sets out the budgeted financial statements (including the standard statements) for 2014-15 in detail. This information is the basis of the disclosure and analysis. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

ANNUAL PLAN AND BUDGET 2014-2015



STANDARD INCOME STATEMENT AS AT 30 JUNE 2015

Actual 2012-13 \$000s		Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
REVENUE				
203,576	Rates	215,568	230,116	14,548
	Grants and Subsidies			
10,561	Operating	10,682	11,093	411
29,814	Capital Contributions	13,097	18,237	5,140
40,021	Parking Fees	47,364	46,376	(988)
41,858	Parking Fines	40,419	40,711	292
21,483	Sundry Fees & Charges	21,466	22,997	1,531
7,126	Property Rental and Hire	7,467	7,326	(141)
5,776	Sales & Recoveries	3,155	4,877	1,722
5,907	Finance Income	3,506	3,755	249
19,973	Intercompany Revenue	16,372	13,373	(2,999)
1,468	Gain on Investment Revaluation	0	0	0
387,563	Total Revenue	379,096	398,862	19,766
EXPENDITURE				
117,939	Employee Costs	128,199	133,686	(5,487)
147,559	Materials & Services	146,944	146,889	55
10,952	Finance & Insurance Costs	10,188	10,249	(61)
13,465	Grants & Contributions	12,656	12,476	180
4,065	Government Taxes & Levies	1,335	1,545	(210)
52,822	Depreciation - Other Assets	55,332	57,323	(1,991)
10,261	Maintenance	10,399	12,238	(1,839)
357,062	Financial Performance Expenditure	365,053	374,405	(9,352)
102	Net Gain or Loss on disposal of Assets	154	146	(8)
30,603	Result from Ordinary Activities	14,197	24,603	10,406
(29,814)	Less Capital Contributions	(13,097)	(18,237)	(5,140)
789	Underlying Surplus/(Deficit)	1,099	6,365	5,266

ANNUAL PLAN AND BUDGET 2014-2015



STANDARD BALANCE SHEET AS AT 30 JUNE 2015

Actual 2012-13 \$000s		Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
ASSETS				
Current Assets				
102,876	Cash Assets	76,275	78,063	1,787
29,131	Current Receivables	24,041	26,915	2,874
3,960	Other Current Assets	3,900	3,900	0
135,967	Total Current Assets	104,216	108,877	4,661
Non Current Assets				
32,856	Investments	31,632	31,632	0
108,149	Investment Properties	89,446	89,446	0
3,219,798	Fixed Assets	3,337,959	3,521,978	184,019
3,369,541	Total Non Current Assets	3,459,037	3,643,056	184,019
3,505,508	TOTAL ASSETS	3,563,253	3,751,934	188,681
LIABILITIES				
Current Liabilities				
56,660	Payables	62,499	69,135	6,636
26,351	Employee Entitlements	24,019	25,039	1,020
518	Provisions	200	200	0
83,529	Total Current Liabilities	86,718	94,373	7,655
Non Current Liabilities				
2,643	Employee Entitlements	6,307	6,577	270
2,643	Total Non Current Liabilities	6,307	6,577	270
86,172	TOTAL LIABILITIES	93,025	100,951	7,926
3,419,336	NET ASSETS	3,470,228	3,650,983	180,755
Equity				
1,811,036	Accumulated Surplus	1,783,402	1,808,004	24,602
1,608,300	Reserves	1,686,826	1,842,979	156,153
3,419,336	TOTAL EQUITY	3,470,228	3,650,983	180,755

ANNUAL PLAN AND BUDGET 2014-2015



STANDARD STATEMENT OF CASH FLOWS FOR YEAR ENDED 30 JUNE 2015

Actual 2012-13 \$000s		Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Statement of Cash Flow				
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES				
Receipts				
333,641	Rates, Fees and Charges	316,638	324,467	7,829
2,255	Contributions	2,888	2,794	(94)
8,306	Grants - operating	7,794	8,299	505
32,274	Grants - capital	13,097	18,237	5,140
5,867	Interest Received	3,505	3,755	250
33,697	Other (Including Sales and Recoveries)	38,935	38,436	(499)
Payments				
(125,178)	Employee Cost	(126,404)	(132,396)	(5,992)
(204,883)	Materials and Services	(172,191)	(166,511)	5,680
(5,176)	Financial Cost	(10,188)	(10,249)	(61)
80,803	Net Cash Provided by Operating Activities	74,074	86,832	12,758
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES				
1,726	Proceeds from sale of Property Plant & Equip (Payments) Receipts for Property, Infrastructure,	726	816	90
(111,422)	Plant and Equipment	(89,725)	(85,860)	3,865
5,000	Sale of Investment	0	0	0
(104,696)	Net Cash Used in Investing Activities	(88,999)	(85,044)	3,955
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES				
(2,716)	Finance Costs	0	0	0
(2,716)	Net Cash Used in Financing Activities	0	0	0
(26,609)	Net increase/(decrease) in cash held	(14,925)	1,788	16,712
129,485	Cash at beginning of the financial year	91,200	76,275	(14,925)
102,876	Cash at end of the financial year	76,275	78,063	1,787

ANNUAL PLAN AND BUDGET 2014-2015



RECONCILIATION OF BUDGETED OPERATING RESULT AND NET CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2015

Actual 2012-13 \$000s		Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
51,214	Net Surplus/(deficit) from operations	14,197	24,603	10,406
	Add back:			
52,822	Depreciation & amortisation	55,332	57,323	1,991
(102)	Loss/(Profit) on sale of assets	0	0	0
(3,769)	Net movement in working capital	4,545	4,906	361
(1,468)	Increase in Investment			
(20,610)	Contributed Assets			
78,087	Funds available for investment activities	74,074	86,832	12,758
(111,422)	Capital Expenditure	(89,725)	(85,860)	3,865
1,726	Proceeds from asset sales	726	816	90
5,000	Sale of Investment			
(26,609)	Net Cash inflow/(outflow)	(14,925)	1,788	16,713
129,485	Bank account (Opening balance)	91,200	76,275	(14,925)
102,876	Bank account (Closing balance)	76,275	78,063	1,787

STANDARD STATEMENT OF CAPITAL WORKS

	Budget 2013-14 \$000s	Budget 2014-15 \$000s	Variance \$000s
Council Works Area			
Maintenance	10,399	12,238	1,839
Capital Works	88,225	87,133	(1,092)
Carry forward capital*	24,168	16,905	(7,263)
Capital Works Expenditure	122,792	116,276	(6,516)

*Estimated Carry forward

ANNUAL PLAN AND BUDGET 2014-2015



SOURCES OF FUNDING – OPERATING

	Budget 2014-15 \$'000
Operating Recurrent	
Federal	
CACPS Program Grants	198
Child Care Benefit	1,874
Child Centre Grants	58
Immunisation Grants	26
Total Federal	2,156
State	
Street Cleaning Grants	126
Victorian Grants Commission	2,068
Arts Programs	72
Events Melbourne	150
School traffic compliance grants	75
Public Health & Safety	31
Family & Children	1,246
Ageing & Inclusion	2,813
Library Services	707
Business & International	50
Total State	7,338
Other	
Tourism Melbourne	125
Events Melbourne	633
Total Other	758
Total Operating Recurrent	10,252
Non-Recurring Grants	
Federal	
Urban Landscapes	100
Arts Programs	679
Total Federal	779
Other	
Parking & Traffic	12
Events Melbourne	50
Total Other	62
Total Operating Non-Recurring	841
Total Operating Grants (recurrent and non-recurrent)	11,093

ANNUAL PLAN AND BUDGET 2014-2015



SOURCES OF FUNDING WORKS

	Budget 2014-15 \$000s
Works Source of Funding	
Grants	
Recurrent	
Victorian Grants Commission - State Government	550
Parking Levy - State Government	7,000
Roads to Recovery - Federal Government	346
Total Recurrent	7,896
Non-Recurring	
Green Infrastructure - State Government	100
Total Non-Recurring	100
Total Grants	7,996
Contributions	
Recurrent	
Public Open Space - Government and Non-Government	6,957
Total Recurrent	6,957
Non-Recurring	
Living Fund Victoria - State Government	2,000
Royal Princess Park - State Government	7,100
Melbourne Water	50
Non-Government	300
Total Non-Recurring	9,450
Total Contributions	16,407
Proceeds from sale of assets	670
Works Source of Funding	25,074



APPENDIX B - STATUTORY DISCLOSURES

The following section provides details as required by:

Section 127 and 158 of the Local Government Act 1989

Part 2 of the Local Government (Finance and Reporting) Regulations 2004

1. STANDARD STATEMENTS

The Standard Statements as required by the Local Government (Finance and Reporting) Regulations 2004 are provided in Appendix A.

2. RATES AND CHARGES

2.1. The proposed rate in the dollar for each type of rate to be levied:

- A general rate of 4.0469 cents in the dollar of NAV of all rateable residential properties;
- A general rate of 4.5901 cents in the dollar of NAV of all rateable non-residential properties;

2.2. The estimated amount to be raised by each type of rate to be levied:

Type of Property	2013-14 \$	2014-15 \$
Residential	67,621,501	73,957,372
Non-Residential	146,068,448	152,576,169
Total General Rates	213,689,949	226,533,541
Cultural and Recreational Lands	383,361	397,162
Other rates	1,495,000	3,185,000
Total Rates	215,568,310	230,115,703

2.3. The estimated total amount to be raised by general rates is \$226,533,541 and \$397,162 for Cultural and Recreational Lands (excluding supplementary rates)

2.4. The proposed percentage change in rates and the rate in the dollar for each type of rate to be levied, compared to that of the previous financial year are:

ANNUAL PLAN AND BUDGET 2014-2015



Type of Property	Percentage Change In Rate in \$	Percentage Change In Rates
Residential	-0.3%	3.6%
Non-Residential	-3.9%	3.6%
Cultural and Recreational Lands	N/A	3.6%

Note: Percentage change in rates includes 2013-14 supplementary valuations.

2.5. The number of assessments for each type of rate to be levied compared to the previous year:

Type of Property	2013-14	2014-15
Exempt	1,553	1,415
Residential	67,767	72,132
Non-Residential	20,310	22,321
Cultural and Recreational Lands	42	42
The total number of assessments is:	89,672	95,910

2.6. The basis of valuation to be used is the Net Annual Value (NAV).

2.7. The estimated total Net Annual Value of land in respect of which each type of rate is to be levied compared with the previous year:

Type of Property	2013-14 \$	2014-15 \$
Exempt	740,685,635	779,080,071
Residential	1,665,944,015	1,827,506,786
Non-Residential	3,059,415,917	3,324,027,131
Cultural and Recreational Lands	52,256,665	54,655,922
Total	5,518,302,232	5,985,269,910

2.8. The City of Melbourne does not propose to levy any rates or charges under the following sections of the Act:

- Section 159 – Municipal charge
- Section 162 – Service rate and service charge
- Section 163 – Special rate and special charge

2.9. There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation objections & appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes commercial land and vice versa.



3. DIFFERENTIAL RATES

3.1. Rates to be levied

The rate and amount of rates payable in relation to land in each differential category are:

- A general rate of 4.0469 cents in the dollar of NAV for all rateable residential properties;
- A general rate of 4.5901 cents in the dollar of NAV for all rateable non-residential properties;

Each differential rate will be determined by multiplying the Net Annual Value of each rateable land (categorised by the characteristics described below) by the relevant rates indicated above.

3.2. Residential land

Residential land is any land, which is:

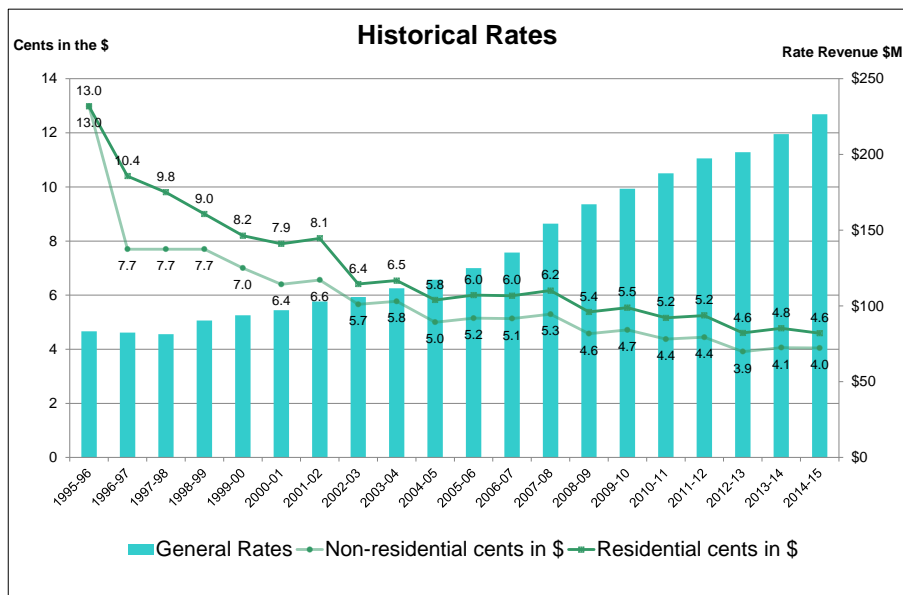
- used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or
- vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.

3.3. Non-Residential land

All rateable land (including vacant and unoccupied land), wherever located in the municipality and howsoever zoned under the planning scheme, which does not have the characteristics of Residential land.

The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning

3.4. History of the Rate in \$





APPENDIX C - STRATEGIC RESOURCE PLAN

COMPREHENSIVE INCOME STATEMENT

BALANCE SHEET

STATEMENT OF CHANGES IN EQUITY

STATEMENT OF CASH FLOWS

STATEMENT OF CAPITAL WORKS

STATEMENT OF HUMAN RESOURCES

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

This section includes Council's forecast financial performance and financial and cash positions for the years 2014-15 to 2017-18. Please note all financial statements have been prepared using the corporate financial system and rounded to the nearest thousand.

ANNUAL PLAN AND BUDGET 2014-2015



COMPREHENSIVE INCOME STATEMENT

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
REVENUE				
Rates	230,116	243,819	259,497	274,561
Grants and Subsidies				
Operating Recurrent	10,252	10,457	10,730	11,008
Operating Non-Recurrent	841	858	880	903
Capital Contributions Recurrent	8,788	9,511	9,329	9,561
Capital Contributions Non-Recurrent	9,450	10,228	10,033	10,281
Parking Fees	46,376	46,420	46,464	46,767
Parking Fines	40,711	40,839	41,248	41,661
Sundry Fees & Charges	22,997	23,595	24,209	24,839
Property Rental and Hire	7,326	7,516	7,711	7,912
Sales & Recoveries	4,877	3,404	5,134	3,667
Finance Income	3,755	3,705	3,849	3,993
Intercompany Revenue #	13,373	8,659	8,881	9,110
Total Revenue	398,862	409,011	427,965	444,263
EXPENDITURE				
Employee Costs	133,686	140,370	146,687	153,288
Materials & Services	146,889	151,094	155,334	159,702
Finance & Insurance Costs	10,249	10,556	10,873	11,199
Grants & Contributions	12,476	12,541	12,917	13,305
Government Taxes & Levies	1,545	1,591	1,639	1,688
Depreciation - Other Assets	57,323	59,700	62,640	65,129
Maintenance	12,238	12,682	13,817	13,217
Financial Performance Expenditure	374,405	388,534	403,907	417,528
Net Gain or Loss on disposal of Assets	146	0	0	0
Result from Ordinary Activities	24,603	20,477	24,058	26,735
Less Capital Contributions	(18,237)	(19,739)	(19,362)	(19,842)
Underlying Surplus/(Deficit)	6,365	738	4,696	6,893

Note the reduction in intercompany revenue from 2015-16 onwards reflects the assumption that all returns from the Queen Victoria Market will be directed to the QVM renewal fund not Council.

ANNUAL PLAN AND BUDGET 2014-2015



BALANCE SHEET

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
ASSETS				
Current Assets				
Cash Assets	78,063	79,672	83,478	93,730
Current Receivables	26,915	26,893	27,324	27,110
Other Current Assets	3,900	3,900	3,900	3,900
Total Current Assets	108,877	110,465	114,702	124,740
Non Current Assets				
Investments	31,632	31,632	31,632	31,632
Investment Properties	89,446	89,446	89,446	89,446
Fixed Assets	3,521,978	3,654,861	3,792,520	3,934,468
Total Non Current Assets	3,643,056	3,775,939	3,913,598	4,055,546
TOTAL ASSETS	3,751,934	3,886,404	4,028,300	4,180,286
LIABILITIES				
Current Liabilities				
Payables	69,135	70,205	68,873	69,046
Employee entitlements	25,039	26,281	27,454	28,681
Provisions	200	200	200	200
Total Current Liabilities	94,373	96,686	96,527	97,927
Non Current Liabilities				
Employee entitlements	6,577	6,906	7,217	7,542
Total Non Current Liabilities	6,577	6,906	7,217	7,542
TOTAL LIABILITIES	100,951	103,592	103,744	105,468
NET ASSETS	3,650,983	3,782,812	3,924,556	4,074,817
Equity				
Accumulated Surplus	1,808,004	1,828,481	1,852,539	1,879,275
Reserves	1,842,979	1,954,331	2,072,016	2,195,543
TOTAL EQUITY	3,650,983	3,782,812	3,924,556	4,074,817

ANNUAL PLAN AND BUDGET 2014-2015



STATEMENT OF CHANGES IN EQUITY

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2015				
Balance at beginning of the financial year	3,470,227	1,783,401	1,679,685	7,141
Adjustment on change in accounting policy				
Net Surplus		24,603		
New asset revaluation increment (decrement)			156,153	
Impairment losses on revalued assets				
Reversal of impairment losses on revalued assets				
Transfers to reserves				890
Transfers from reserves				(890)
Balance at end of the financial year	3,650,983	1,808,004	1,835,838	7,141
2016				
Balance at beginning of the financial year	3,650,983	1,808,004	1,835,838	7,141
Adjustment on change in accounting policy				
Net Surplus		20,477		
New asset revaluation increment (decrement)			111,352	
Impairment losses on revalued assets				
Reversal of impairment losses on revalued assets				
Transfers to reserves				890
Transfers from reserves				(890)
Balance at end of the financial year	3,782,812	1,828,481	1,947,190	7,141
2017				
Balance at beginning of the financial year	3,782,812	1,828,481	1,947,190	7,141
Adjustment on change in accounting policy				
Net Surplus		24,058		
New asset revaluation increment (decrement)			117,685	
Impairment losses on revalued assets				
Reversal of impairment losses on revalued assets				
Transfers to reserves				890
Transfers from reserves				(890)
Balance at end of the financial year	3,924,556	1,852,539	2,064,875	7,141
2018				
Balance at beginning of the financial year	3,924,556	1,852,539	2,064,875	7,141
Adjustment on change in accounting policy				
Net Surplus		26,734		
New asset revaluation increment (decrement)			123,526	
Impairment losses on revalued assets				
Reversal of impairment losses on revalued assets				
Transfers to reserves				890
Transfers from reserves				(890)
Balance at end of the financial year	4,074,817	1,879,273	2,188,402	7,141

ANNUAL PLAN AND BUDGET 2014-2015



STATEMENT OF CASH FLOWS

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
Statement of Cash Flow				
CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES				
Receipts				
Rates, Fees and Charges	324,467	341,501	357,449	374,152
Grants and Other Contributions	29,331	31,054	30,972	31,753
Interest Received	3,755	3,705	3,849	3,993
Other (Including Sales and Recoveries)	38,436	32,773	35,264	34,579
Payments				
Employee Cost	(132,396)	(138,799)	(145,203)	(151,737)
Materials and Services	(166,511)	(176,838)	(185,039)	(187,739)
Financial Cost	(10,249)	(10,556)	(10,873)	(11,199)
Net Cash Provided by Operating Activities	86,832	82,840	86,419	93,802
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES				
Proceeds from sale of Property Plant & Equip	816	0	0	0
(Payments) Receipts for Property, Infrastructure, Plant and Equipment	(85,860)	(81,231)	(82,613)	(83,550)
Net Cash Used in Investing Activities	(85,044)	(81,231)	(82,613)	(83,550)
Net increase/(decrease) in cash held	1,788	1,609	3,806	10,252
Cash at beginning of the financial year	76,275	78,063	79,672	83,478
Cash at end of the financial year	78,063	79,672	83,478	93,730

ANNUAL PLAN AND BUDGET 2014-2015



STATEMENT OF CAPITAL WORKS PROGRAM

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
Property				
Buildings	516	350	350	421
Building improvements	5,974	6,032	6,596	6,435
Heritage buildings	1,399	2,000	5,180	2,968
Total Property	7,889	8,382	12,126	9,824
Plant and equipment				
Plant, machinery and equipment	2,558	2,398	2,336	2,522
Fixtures, fittings and furniture	1,025	35	170	425
Computers and telecommunications	8,000	8,500	10,500	9,340
Heritage plant and equipment	450	450	450	467
Library books	919	1,127	1,262	1,144
Total plant and equipment	12,952	12,510	14,718	13,898
Infrastructure				
Roads	9,247	9,247	9,247	9,597
Bridges	400	1,300	500	761
Footpaths and cycleways	10,650	11,640	11,710	11,761
Drainage	4,250	7,200	5,700	5,932
Recreational, leisure and community facilities	9,170	4,200	1,435	5,121
Parks, open space and streetscapes	28,320	28,737	26,797	29,006
Kerb and channel	2,300	2,530	2,760	2,626
Other infrastructure	1,955	2,175	2,625	2,337
Total infrastructure	66,292	67,029	60,774	67,141
Total capital works	87,133	87,921	87,618	90,863
Represented by:				
New asset expenditure	40,978	35,978	33,765	38,301
Asset renewal expenditure	42,153	46,373	49,388	47,706
Asset upgrade/expansion expenditure	4,002	5,570	4,465	4,856
Total capital works expenditure	87,133	87,921	87,618	90,863

ANNUAL PLAN AND BUDGET 2014-2015



STATEMENT OF HUMAN RESOURCES

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
Staff Expenditure				
Employee Costs - operating	133,686	140,370	146,687	153,288
Employee Costs - capital				
Total Staff Expenditure	133,686	140,370	146,687	153,288
	FTE	FTE	FTE	FTE
Employees	1,309.33	1,326.70	1,345.20	1,364.75
Total Staff Numbers	1,309.33	1,326.70	1,345.20	1,364.75

SUMMARY OF PLANNED HUMAN RESOURCES EXPENDITURE

FOR THE FOUR YEARS ENDING 30 JUNE 2018

	Budget 2014-15 \$'000	Plan 2015-16 \$'000	Plan 2016-17 \$'000	Plan 2017-18 \$'000
City Planning and Infrastructure				
- Permanent full time	37,144	39,001	40,756	42,590
- Permanent part time	847	889	929	971
Total City Planning and Infrastructure	37,991	39,890	41,685	43,561
Corporate Business				
- Permanent full time	19,770	20,758	21,693	22,669
- Permanent part time	730	766	801	837
Total Corporate Business	20,500	21,525	22,493	23,506
Community Development				
- Permanent full time	34,671	36,405	38,043	39,755
- Permanent part time	3,810	4,000	4,180	4,368
Total Community Development	38,481	40,405	42,223	44,123
City Design				
- Permanent full time	9,572	10,051	10,503	10,976
- Permanent part time	17	18	19	19
Total City Design	9,589	10,069	10,522	10,996
City Business				
- Permanent full time	17,261	18,124	18,940	19,792
- Permanent part time	490	514	537	561
Total City Business	17,751	18,638	19,477	20,353
City Governance, Learning and Development				
- Permanent full time	5,975	6,274	6,556	6,851
- Permanent part time	40	42	44	46
Total City Governance, Learning and Development	6,015	6,316	6,600	6,897
Total casuals and other	3,359	3,527	3,686	3,852
Total staff expenditure	133,686	140,370	146,687	153,288

ANNUAL PLAN AND BUDGET 2014-2015



	Budget 2014-15 FTE	Plan 2015-16 FTE	Plan 2016-17 FTE	Plan 2017-18 FTE
City Planning and Infrastructure				
- Permanent full time	377.00	382.00	387.33	392.96
- Permanent part time	11.30	11.45	11.61	11.78
Total City Planning and Infrastructure	388.30	393.45	398.94	404.74
Corporate Business				
- Permanent full time	171.00	173.27	175.68	178.24
- Permanent part time	6.04	6.12	6.21	6.30
Total Corporate Business	177.04	179.39	181.89	184.53
Community Development				
- Permanent full time	372.64	377.58	382.85	388.41
- Permanent part time	47.20	47.83	48.49	49.20
Total Community Development	419.84	425.41	431.34	437.61
City Design				
- Permanent full time	79.00	80.05	81.16	82.34
- Permanent part time	0.25	0.25	0.26	0.26
Total City Design	79.25	80.30	81.42	82.60
City Business				
- Permanent full time	154.00	156.04	158.22	160.52
- Permanent part time	6.71	6.80	6.89	6.99
Total City Business	160.71	162.84	165.11	167.51
City Governance, Learning and Development				
- Permanent full time	48.00	48.64	49.31	50.03
- Permanent part time	0.53	0.54	0.54	0.55
Total City Governance, Learning and Development	48.53	49.17	49.86	50.58
Total casuals and other	35.66	36.13	36.64	37.17
Total staff numbers	1,309.33	1,326.70	1,345.20	1,364.75



APPENDIX D - KEY FINANCIAL INDICATORS

	Budget 2013-14 \$'000	Budget 2014-15 \$'000	Strategic Resource Plan			Trend + / o / ↓
			2015-16	2016-17	2017-18	
			\$'000			
Financial Performance						
Underlying surplus/(deficit) / underlying revenue	0.3%	1.7%	0.2%	1.1%	1.6%	+
Average rates and charges per assessment	2,426	2,398	2,492	2,559	2,606	+
Average residential rates and charges per assessment	998	1,025	1,091	1,153	1,200	+
Average operating expenditure per assessment	4,145	3,964	4,041	4,050	4,026	+
Operating result per assessment	159	261	213	241	258	+
Rate revenue / underlying revenue	59%	60%	63%	64%	65%	+
Grants / total revenue	6.3%	7.4%	7.6%	7.2%	7.1%	↓
Financial Position						
Average liabilities per assessment	1,056	1,069	1,078	1,040	1,017	↓
Current assets : Current liabilities	1.21:1	1.15:1	1.14:1	1.19:1	1.28:1	+
Non current liabilities / Own Source of revenue	1.7%	1.7%	1.8%	1.8%	1.8%	+
Net operating cash flows / underlying revenue	20.2%	22.8%	21.3%	21.3%	22.1%	↓
Capital expenditure						
Renewal	89%	74%	78%	79%	73%	↓
Renewal and maintenance	107%	102%	99%	101%	94%	↓
Capital expenditure : depreciation	1.78:1	1.73:1	1.69:1	1.62:1	1.61:1	↓
Cash from operations / net capital outlays	83%	101%	102%	105%	112%	+
Capital works / rate revenue	41%	38%	34%	32%	31%	↓

Key to Trend

+	Budgeted increasing trend
○	Neutral
↓	Budgeted decreasing trend

Notes to indicators

Financial Performance

Stronger overall operating financial performance is expected in 2014-15 as represented by the ratios above with an increased underlying surplus. Ratio remains positive over the next four years

Financial Position

The trend indicates a modest increase in the Council's short term liquidity financial position over the next four years.

ANNUAL PLAN AND BUDGET 2014-2015



APPENDIX E - COUNCIL WORKS PROGRAM 2014-2015

Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
CAPITAL WORKS PROGRAM								
PROPERTY								
BUILDINGS								
New Asset Expenditure								
13G3520N	Property Services New Works	185,951	0	0	0	0	0	185,951
14G3504N	Kensington Town Hall - Lighting, Signage and Furniture	330,000	0	0	0	0	0	330,000
Total New Asset Expenditure		515,951	0	0	0	0	0	515,951
TOTAL BUILDINGS		515,951	0	0	0	0	0	515,951
BUILDING IMPROVEMENTS								
New Asset Expenditure								
14G3507N	Property Services Sustainable Management New Works	751,208	0	0	0	0	0	751,208
Total New Asset Expenditure		751,208	0	0	0	0	0	751,208
Asset Renewal Expenditure								
14G3510R	Property Services Corporate Renewal Works	1,615,984	0	0	0	0	0	1,615,984
14G3512R	Property Services Community Renewal Works	843,282	0	0	0	0	0	843,282
14G3513R	Property Services Commercial Renewal Works	701,545	0	0	0	0	0	701,545
Total Asset Renewal Expenditure		3,160,811	0	0	0	0	0	3,160,811
Asset upgrade/ expansion expenditure								
14G3516R	Property Services DDA - Physical Access Works	660,000		0	0	0	0	660,000
14G3528R	Property Services Efficiency Upgrade	1,402,034		0	0	0	0	1,402,034
Total Asset upgrade/ expansion expenditure		2,062,034	0	0	0	0	0	2,062,034
TOTAL BUILDING IMPROVEMENTS		5,974,053	0	0	0	0	0	5,974,053
HERITAGE BUILDINGS								
New Asset Expenditure								
14G1301N	Queen Victoria Market Precinct Renewal Project	500,000	0	0	0	0	0	500,000
Total New Asset Expenditure		500,000	0	0	0	0	0	500,000
Asset Renewal Expenditure								
14G3406R	Cooks' Cottage Discovery Centre Redevelopment	190,000	0	0	0	0	0	190,000
14G3523R	QVM - Light Replacement Sheds D-E	250,000	0	0	0	0	0	250,000
14G3527R	QVM - Minor New Works	159,000	0	0	0	0	0	159,000
Total Asset Renewal Expenditure		599,000	0	0	0	0	0	599,000
Asset upgrade/ expansion expenditure								
14G3517R	QVM - Upgrade Fire Services D Shed	200,000	0	0	0	0	0	200,000

ANNUAL PLAN AND BUDGET 2014-2015



Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
14G3526R	QVM - Substation Cabling A-E	100,000	0	0	0	0	0	100,000
Total Asset upgrade/ expansion expenditure		300,000	0	0	0	0	0	300,000
TOTAL HERITAGE BUILDINGS		1,399,000	0	0	0	0	0	1,399,000
TOTAL PROPERTY		7,889,004	0	0	0	0	0	7,889,004
PLANT & EQUIPMENT								
PLANT, MACHINERY & EQUIPMENT								
New Asset Expenditure								
14G1601N	Installation of Solar Panel Arrays	164,623	0	0	0	0	0	164,623
14G2811N	New Christmas Decorations - City	250,000	0	0	0	0	0	250,000
14G2812N	D - New Christmas Decorations - Docklands	150,000	0	0	0	0	0	150,000
14G2815N	New Moomba Parade Float Beds	69,000	0	0	0	0	0	69,000
14G3502N	Furniture Equipment & Whitegoods Acquisitions	109,800	0	0	0	0	0	109,800
14G7611N	Kensington Town Hall - AV/IT Fitout.	310,000	0	0	0	0	0	310,000
Total New Asset Expenditure		1,053,423	0	0	0	0	0	1,053,423
Asset Renewal Expenditure								
14G0312R	Corporate Fleet Replacement	480,000	0	0	0	0	670,000	1,150,000
14G2805R	Refurbishment of Christmas Decorations - City	215,000	0	0	0	0	0	215,000
14G2806R	Refurbishment of Christmas Decorations - Docklands	40,000	0	0	0	0	0	40,000
14G2814R	Banner Pole Replacement	100,000	0	0	0	0	0	100,000
Total Asset Renewal Expenditure		835,000	0	0	0	0	670,000	1,505,000
TOTAL PLANT, MACHINERY & EQUIPMENT		1,888,423	0	0	0	0	670,000	2,558,423
FIXTURES, FITTINGS & FURNITURE								
New Asset Expenditure								
14G3509N	Marine Facilities Centre & Waterways Office Fitout	1,000,000	0	0	0	0	0	1,000,000
Total New Asset Expenditure		1,000,000	0	0	0	0	0	1,000,000
Asset Renewal Expenditure								
14G3404R	Melbourne Visitor Centre Refurbishments	25,000	0	0	0	0	0	25,000
Total Asset Renewal Expenditure		25,000	0	0	0	0	0	25,000
TOTAL FIXTURES, FITTINGS & FURNITURE		1,025,000	0	0	0	0	0	1,025,000
COMPUTERS & TELECOMMUNICATIONS								
New Asset Expenditure								
14G6002N	IT New works	500,000	0	0	0	0	0	500,000
Total New Asset Expenditure		500,000	0	0	0	0	0	500,000
Asset Renewal Expenditure								
14G6001R	IT renewal	7,500,000	0	0	0	0	0	7,500,000
Total Asset Renewal Expenditure		7,500,000	0	0	0	0	0	7,500,000
TOTAL COMPUTERS & TELECOMMUNICATIONS		8,000,000	0	0	0	0	0	8,000,000
HERITAGE PLANT & EQUIPMENT								
New Asset Expenditure								
13G2319N	Public Art Program 2014-15	450,000	0	0	0	0	0	450,000

ANNUAL PLAN AND BUDGET 2014-2015



Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
Total New Asset Expenditure		450,000	0	0	0	0	0	450,000
TOTAL HERITAGE PLANT & EQUIPMENT		450,000	0	0	0	0	0	450,000
LIBRARY BOOKS								
Asset Renewal Expenditure								
14G7601R	Library Collection	919,000	0	0	0	0	0	919,000
Total Asset Renewal Expenditure		919,000	0	0	0	0	0	919,000
TOTAL LIBRARY BOOKS		919,000	0	0	0	0	0	919,000
TOTAL PLANT & EQUIPMENT		12,282,423	0	0	0	0	670,000	12,952,423
INFRASTRUCTURE								
ROADS								
New Asset Expenditure								
14G0360N	Road Safety Program	850,000	0	0	0	0	0	850,000
14G0361N	Bicycle Improvement Program	0	0	3,000,000	0	0	0	3,000,000
Total New Asset Expenditure		850,000	0	3,000,000	0	0	0	3,850,000
Asset Renewal Expenditure								
14G0319R	Roads to Recovery program	0	347,450	0	0	0	0	347,450
14G0320R	Victorian Grants Commission - Local Road Funding	0	550,000	0	0	0	0	550,000
14G0321R	Roadway Renewal	4,500,000	0	0	0	0	0	4,500,000
Total Asset Renewal Expenditure		4,500,000	897,450	0	0	0	0	5,397,450
TOTAL ROADS		5,350,000	897,450	3,000,000	0	0	0	9,247,450
BRIDGES								
Asset Renewal Expenditure								
14G0356R	Princess Bridge Bluestone Repair works	250,000	0	0	0	0	0	250,000
14G0368R	Arden Street Bridge Strengthening	150,000	0	0	0	0	0	150,000
Total Asset Renewal Expenditure		400,000	0	0	0	0	0	400,000
TOTAL BRIDGES		400,000	0	0	0	0	0	400,000
FOOTPATHS & CYCLEWAYS								
New Asset Expenditure								
14G0358N	Major Streetscape Improvements and Design	0	0	4,000,000	0	0	0	4,000,000
14G0359N	Minor Streetscape Improvements	300,000	0	0	0	0	0	300,000
Total New Asset Expenditure		300,000	0	4,000,000	0	0	0	4,300,000
Asset Renewal Expenditure								
14G0316R	Parking Meter Renewal	500,000	0	0	0	0	0	500,000
14G0318R	Street Furniture Renewal	300,000	0	0	0	0	0	300,000
14G0322R	Footpath Renewal	4,500,000	0	0	0	0	0	4,500,000
14G0324R	Docklands New Quay Pavement Refurbishment	0	0	0	0	0	0	0
14G0355R	Street Lighting Renewal	700,000	0	0	0	0	0	700,000
Total Asset Renewal Expenditure		6,000,000	0	0	0	0	0	6,000,000
Asset upgrade/ expansion expenditure								
14G0313R	DDA Compliance - Infrastructure	350,000	0	0	0	0	0	350,000
Total Asset upgrade/ expansion expenditure		350,000	0	0	0	0	0	350,000
TOTAL FOOTPATHS & CYCLEWAYS		6,650,000	0	4,000,000	0	0	0	10,650,000

ANNUAL PLAN AND BUDGET 2014-2015



Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
DRAINAGE								
New Asset Expenditure								
14G0357N	New Drainage Infrastructure	250,000	0	0	0	0	0	250,000
14G0367N	Flood Mitigation New Works	1,000,000	0	0	0	0	0	1,000,000
Total New Asset Expenditure		1,250,000	0	0	0	0	0	1,250,000
Asset Renewal Expenditure								
14G0314R	Flood Mitigation Renewal	1,000,000	0	0	0	0	0	1,000,000
14G0315R	Drains renewal	2,000,000	0	0	0	0	0	2,000,000
Total Asset Renewal Expenditure		3,000,000	0	0	0	0	0	3,000,000
TOTAL DRAINAGE		4,250,000	0	0	0	0	0	4,250,000
REC, LEISURE & COMMUNITY FACILITIES								
New Asset Expenditure								
13G7608N	Carlton Kathleen Syme Library & Community Centre	6,500,000	0	0	0	0	0	6,500,000
14G6501N	Smoke Free Areas	150,000	0	0	0	0	0	150,000
14G7503N	Docklands Community Boating Hub - Family Services Fit Out	550,000	0	0	0	0	0	550,000
14G7605N	Boyd Centre - Improvements.	60,000	0	0	0	0	0	60,000
14G7821N	Riverside Skatepark	100,000	0	0	0	0	0	100,000
Total New Asset Expenditure		7,360,000	0	0	0	0	0	7,360,000
Asset Renewal Expenditure								
14G2328R	North Melbourne Town Hall foyer window	20,000	0	0	0	0	0	20,000
14G7502R	Minor Capital Works and Refurbishment for Community Services Buildings	250,000	0	0	0	0	0	250,000
14G7609R	East Melbourne Library - Refresh of public spaces	50,000	0	0	0	0	0	50,000
14G7804R	Leased Recreation Facility Fencing Works	200,000	0	0	0	0	0	200,000
Total Asset Renewal Expenditure		520,000	0	0	0	0	0	520,000
Asset upgrade/ expansion expenditure								
14G2306R	Arts House staged replacement of lighting and audio theatre stock	25,000	0	0	0	0	0	25,000
14G2307R	Arts House replacement of sound equipment (Digital Overhaul)	20,000	0	0	0	0	0	20,000
14G2323R	ArtPlay Building Safety and Security Improvement	45,000	0	0	0	0	0	45,000
14G7812R	Brens Pavilion Advanced Design & Redevelopment	50,000	0	0	0	0	0	50,000
14G7817R	Leased Community Sports Club Lighting Upgrades	150,000	0	0	0	0	0	150,000
14G7819R	Carlton Baths Stage 2 Works - New Plant & Equipment and upgrade of Toddlers Pool	1,000,000	0	0	0	0	0	1,000,000
Total Asset upgrade/ expansion expenditure		1,290,000	0	0	0	0	0	1,290,000
TOTAL REC, LEISURE & COMMUNITY FACILITIES		9,170,000	0	0	0	0	0	9,170,000
PARKS, OPEN SPACE & STREETSCAPES								
New Asset Expenditure								

ANNUAL PLAN AND BUDGET 2014-2015



Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
13G7914N	Royal and Princes Parks Recreation Infrastructure Improvements	0	0	0	7,100,000	0	0	7,100,000
13G8103N	Living Victoria Fund	0	0	0	2,000,000	0	0	2,000,000
13G8105N	Urban Landscapes Climate Adaptation (new streets and associated open spaces)	1,000,000	0	0	0	500,000	0	1,500,000
13G8106N	Stormwater Harvesting and Flood Mitigation Schemes	300,000	0	0	0	0	0	300,000
13G8107N	Return to Royal Park	0	0	0	0	1,807,494	0	1,807,494
14G7902N	Newmarket Reserve Masterplan Implementation Works - Stage 3	0	0	0	0	350,000	0	350,000
14G7903N	Neil Street, Carlton - New Neighbourhood Recreational Areas Stage 2	0	0	0	0	2,000,000	0	2,000,000
14G7906N	Princes Park New Playground Facility	0	0	0	0	450,000	0	450,000
14G7907N	Melbourne City Marina - New Infrastructure Works	115,000	0	0	0	0	0	115,000
14G8111N	Southbank Boulevard Upgrading	0	0	0	0	300,000	0	300,000
14G8112N	MacArthur Square Upgrading	0	0	0	0	500,000	0	500,000
14G8114N	Hawke and Adderley Street Park Expansion	0	0	0	0	50,000	0	50,000
14G8115N	Railway Place and Miller Street Reserve Park Expansion	0	0	0	0	500,000	0	500,000
14G8116N	Eastwood Street/Rankins Road Open Space	0	0	0	0	450,000	0	450,000
14G8127N	Living Rivers fund - Soil moisture recharge project	50,000	0	0	50,000	0	0	100,000
14G8129N	Dodds Street linear park, Southbank	0	0	0	50,000	50,000	0	100,000
Total New Asset Expenditure		1,465,000	0	0	9,200,000	6,957,494	0	17,622,494
Asset Renewal Expenditure								
14G7904R	Parks Renewal Works Program	6,435,000	0	0	0	0	0	6,435,000
14G7913R	Parks Renewal Tree Planting	1,450,000	0	0	0	0	0	1,450,000
14G8102R	Urban Landscapes Climate Adaptation (streets renewal)	2,562,500	0	0	0	0	0	2,562,500
14G8126R	Lonsdale Street median renewal and tree replacement	0	0	0	250,000	0	0	250,000
Total Asset Renewal Expenditure		10,447,500	0	0	250,000	0	0	10,697,500
TOTAL PARKS, OPEN SPACE & STREETSCAPES		11,912,500	0	0	9,450,000	6,957,494	0	28,319,994
KERB & CHANNEL								
Asset Renewal Expenditure								
14G0317R	Kerb and Channel Renewal	2,300,000	0	0	0	0	0	2,300,000
Total New Asset Expenditure		2,300,000	0	0	0	0	0	2,300,000
TOTAL KERB & CHANNEL		2,300,000	0	0	0	0	0	2,300,000
OTHER INFRASTRUCTURE								
Asset Renewal Expenditure								
14G0362N	Pedestrian Monitoring Program	125,000	0	0	0	0	0	125,000

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Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
14G0365N	Urban Renewal Areas concept design development	300,000	0	0	0	0	0	300,000
14G4011N	Melbourne Comtemporary Pavilion	400,000	0	0	0	0	0	400,000
14G4902N	Implementation of Docklands Community and Place Plan	1,000,000	0	0	0	0	0	1,000,000
Total New Asset Expenditure		1,825,000	0	0	0	0	0	1,825,000
Asset Renewal Expenditure								
14G0323R	Street Trading furniture renewal	130,000	0	0	0	0	0	130,000
Total Asset Renewal Expenditure		130,000	0	0	0	0	0	130,000
TOTAL OTHER INFRASTRUCTURE		1,955,000	0	0	0	0	0	1,955,000
TOTAL INFRASTRUCTURE		41,987,500	897,450	7,000,000	9,450,000	6,957,494	0	66,292,444
CAPITAL WORKS PROGRAM		62,158,927	897,450	7,000,000	9,450,000	6,957,494	670,000	87,133,871
MAINTENANCE PROGRAM								
CAPITAL GRANTS								
14G0328M	Traffic Signal installations	685,000	0	0	0	0	0	685,000
14G0329M	Street Lighting Upgrade	473,550	0	0	0	0	0	473,550
14G8123M	Assessing the Economic Value of Green Infrastructure	10,000	100,000	0	0	0	0	110,000
TOTAL CAPITAL GRANTS		1,168,550	100,000	0	0	0	0	1,268,550
MAINTENANCE								
14G0301M	Bridge Maintenance	300,000	0	0	0	0	0	300,000
14G0302M	Street Lighting Maintenance (OMR Charges)	1,686,000	0	0	0	0	0	1,686,000
14G0303M	Wharf and Marina Maintenance	150,000	0	0	0	0	0	150,000
14G0304M	Street Trading Infrastructure Maintenance	135,000	0	0	0	0	0	135,000
14G0305M	Docklands Public Lighting Maintenance (OMR charges)	212,000	0	0	0	0	0	212,000
14G0307M	Safe City Camera Maintenance	124,000	0	0	0	0	0	124,000
14G0308M	Corporate Security Access and Control Maintenance	108,000	0	0	0	0	0	108,000
14G0309M	Bicycle lane maintenance	150,000	0	0	0	0	0	150,000
14G0310M	Pump station maintenance	50,000	0	0	0	0	0	50,000
14G0311M	Pedestrian monitoring	33,000	0	0	0	0	0	33,000
14G2301M	ArtPlay Annual Maintenance of Audio Visual, Theatre Equipment and Furniture	40,000	0	0	0	0	0	40,000
14G2302M	Arts House Annual Maintenance of Theatrical Equipment	40,000	0	0	0	0	0	40,000
14G2304M	Signal Annual Maintenance of Audio Visual, Theatre Equipment and Furniture	51,500	0	0	0	0	0	51,500
14G2310M	Art & Heritage Collection Maintenance	160,000	0	0	0	0	0	160,000
14G2311M	Creative Spaces Maintenance Project	50,000	0	0	0	0	0	50,000
14G2801M	Banner Pole Maintenance	70,000	0	0	0	0	0	70,000
14G2803M	Maintenance of Christmas Decorations - City	1,085,000	0	0	0	0	0	1,085,000

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Program Code	Title	Cash	Grants		Contributions		Proceeds from Sale of Assets	Total Project Cost
			Grants	Parking Levy	External	Public Open Space		
14G2804M	Maintenance of Christmas Decorations - Docklands	110,000	0	0	0	0	0	110,000
14G3407M	Melbourne Visitor Booth Maintenance	20,000	0	0	0	0	0	20,000
14G3408M	Western Gateway Visitor Signage (Year Four)	70,000	0	0	0	0	0	70,000
14G3508M	Accommodation Modifications	300,000	0	0	0	0	0	300,000
14G3515M	Property Services Annual Minor Program Works	1,483,509	0	0	0	0	0	1,483,509
14G4006M	Maintenance of City Pedestrian Signage	105,000	0	0	0	0	0	105,000
14G4007M	Advance Industrial Design	50,000	0	0	0	0	0	50,000
14G4008M	Advance Streetscape Design	50,000	0	0	0	0	0	50,000
14G4009M	Advance Architectural Design	100,000	0	0	0	0	0	100,000
14G4010M	Built Asset Drawing Management	90,000	0	0	0	0	0	90,000
14G4012M	Melbourne Contemporary Pavilion	250,000	0	0	0	0	0	250,000
14G4903M	Advanced Urban Design	290,000	0	0	0	0	0	290,000
14G6003M	IT Maintenance	880,000	0	0	0	0	0	880,000
14G7501M	Replacement of equipment for Children Centres	60,000	0	0	0	0	0	60,000
14G7603M	City Library - optimise the amenity of public spaces.	68,700	0	0	0	0	0	68,700
14G7801M	Annual Recreation Centre Equipment Renewal & Maintenance Works	150,000	0	0	0	0	0	150,000
14G7802M	YMCA Managed Recreation Facility Maintenance Works	200,000	0	0	0	0	0	200,000
14G7811M	City Of Melbourne Bowls Club Facility Maintenance	200,000	0	0	0	0	0	200,000
14G7824M	Community Recreation Facility Renewal Works	150,000	0	0	0	0	0	150,000
14G7912M	Parks Maintenance Works Program	1,331,000	0	0	0	0	0	1,331,000
14G7914M	Parks Advance Design Works	100,000	0	0	0	0	0	100,000
14G8113M	Pest and Disease Maintenance Budget for the Urban Forest	256,250	0	0	0	0	0	256,250
14G8122M	Advanced Design Climate Adaptation landscape projects	210,125	0	0	0	0	0	210,125
TOTAL MAINTENANCE		10,969,084	0	0	0	0	0	10,969,084
TOTAL MAINTENANCE PROGRAM		12,137,634	100,000	0	0	0	0	12,237,634
TOTAL PROGRAM		74,296,561	997,450	7,000,000	9,450,000	6,957,494	670,000	99,371,505



APPENDIX F - FEES AND CHARGES SCHEDULE

Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Arts & Culture	Kitchen hire: hire and extensive clean	Each	0.00	390.00	NEW
Arts & Culture	Kitchen hire: hire and standard clean	Each	0.00	130.90	NEW
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Half Day	0.00	780.00	NEW
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Day	0.00	1,299.00	NEW
Arts & Culture	Main Halls: Events - Bump in and Bump out - Main Halls	Per Week	0.00	7,295.00	NEW
Community Safety & Wellbeing	Relationship Declaration Register: Application & Certificate	Per Registration	180.00	250.00	39.00%
Community Services	Aged Care: ADASS Planned Activity Group (includes meal, transport & activity) - HACC eligible high	Range Per Hour To	9.30	9.80	5.00%
Community Services	Aged Care: ADASS Planned Activity Group (includes meal, transport & activity) - HACC eligible low	Range Per Hour From	7.80	8.50	9.00%
Community Services	Aged Care: Centre based meals	Per Meal	6.90	7.10	3.00%
Community Services	Aged Care: Centre based meals - Full cost recovery rate	Each	17.00	13.52	-20.00%
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	18.50	15.00	-19.00%
Community Services	Aged Care: Community Aged Care Packages - (CACP) Fees	Range Per Week From	62.15	15.00	-76.00%
Community Services	Aged Care: Delivered Meals - Full cost recovery rate	Per Meal	17.00	15.86	-7.00%
Community Services	Aged Care: Delivered Meals - HACC eligible	Per Meal	6.90	7.10	3.00%
Community Services	Aged Care: Home Care Fees - Full cost recovery rate 7am-6pm Mon-Fri	Range Per Hour	38.30	40.60	6.00%
Community Services	Aged Care: Home Care Fees - HACC eligible high	Range Per Hour To	31.00	32.20	4.00%
Community Services	Aged Care: Home Care Fees - HACC eligible low	Range Per Hour From	4.80	5.00	4.00%
Community Services	Aged Care: Home Care Fees - HACC eligible medium	Range Per Hour From	13.90	14.40	4.00%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible high	Range Per Hour To	18.00	20.40	13.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Services	Aged Care: Home Maintenance Fees - HACC eligible low	Range Per Hour From	6.40	7.40	16.00%
Community Services	Aged Care: Home Maintenance Fees - HACC eligible medium	Range Per Hour From	9.60	10.90	14.00%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	16.90	15.00	-11.00%
Community Services	Aged Care: Linkages Program Fees	Range Per Week From	67.30	15.00	-78.00%
Community Services	Aged Care: Personal Care Fees - Full cost recovery rate standard hours	Range Per Hour	41.15	40.92	-1.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible high	Range Per Hour To	9.20	10.30	12.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible low	Range Per Hour From	1.85	2.10	14.00%
Community Services	Aged Care: Personal Care Fees - HACC eligible medium	Range Per Hour To	4.50	5.00	11.00%
Community Services	Aged Care: Planned Activity Group - Full cost recovery rate 8am-6pm Mon-Fri	Range Per Hour	24.70	17.09	-31.00%
Community Services	Aged Care: Respite Care Fees - Full cost recovery rate standard hours	Range Per Hour	41.15	40.92	-1.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible high	Range Per Hour To	4.70	4.80	2.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible low	Range Per Hour From	3.00	3.10	3.00%
Community Services	Aged Care: Respite Care Fees - HACC eligible medium	Range Per Hour To	4.10	4.20	2.00%
Community Services	Child Care: Pre - School	Per Week	37.50	39.00	4.00%
Community Services	Child Care: Child Care - Long Day Care	Per Day	95.00	98.00	3.00%
Community Services	Child Care: Child Care - Long Day Care	Full Time Care (Per Week)	441.00	453.00	3.00%
Community Services	Child Care: Regular Part-Time / Occasional Care	Per 3.5 Hour Session	48.00	49.00	2.00%
Community Services	Child Care: Regular Part-Time / Occasional Care	4 Hour Session	54.50	56.00	3.00%
Community Services	Children Services: Childcare late fee	Each	15.00	1.00	-93.00%
Community Services	Children Services: Consultation	Per Hour	25.00	0.00	N/A

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Services	Children Services: Evening room hire	Per Evening	56.00	57.50	3.00%
Community Services	Children Services: Half day room hire	Per Half Day	77.00	79.50	3.00%
Community Services	Children Services: Key deposit	Per Use	109.00	0.00	N/A
Community Services	Children Services: Room hire	Per Day	155.00	160.00	3.00%
Community Services	Family Services: Baby Capsule Hire	Per Unit (6 Months)	47.00	48.00	2.00%
Community Services	Family Services: Baby Capsule Hire (Deposit) (refundable)	Per Unit	36.00	37.00	3.00%
Community Services	Family Services: Baby Capsule Hire (Concession)	Per Unit (6 Months)	29.50	30.00	2.00%
Community Services	Family Services: Community Room Hire (Community Groups)	Max Per Day	35.00	36.00	3.00%
Community Strengthening	3D printing	Each	0.00	0.05	NEW
Community Strengthening	Book sales Hardbacks	Min Per Item	1.50	2.00	33.00%
Community Strengthening	Book sales Magazines	Min Per Item	0.30	0.50	67.00%
Community Strengthening	Book sales Paperbacks	Min Per Item	0.50	1.00	100.00%
Community Strengthening	Boyd Community Hub: Assembly Hall -Community Groups within CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Boyd Community Hub: Assembly Office - Community groups outside CoM	Per Hour	0.00	24.00	NEW
Community Strengthening	Boyd Community Hub: Assembly Hall - Commercial Rate	Per Hour	0.00	49.00	NEW
Community Strengthening	Boyd Community Hub: Principals Office - Community groups outside CoM	Per Hour	0.00	7.00	NEW
Community Strengthening	Boyd Community Hub: Principals Office - Community Groups within CoM	Per Hour	0.00	3.00	NEW
Community Strengthening	Boyd Community Hub: Principals Office -Commercial Rate	Per Hour	0.00	15.00	NEW
Community Strengthening	Boyd Community Hub: Security Bond - refundable	Each	0.00	300.00	NEW
Community Strengthening	Boyd Library and Community Centre - Commercial Rate (Assembly Hall)	Per Hour	49.00	0.00	N/A
Community Strengthening	Boyd Library and Community Centre - Commercial Rate (Principals Office)	Per Hour	15.00	0.00	N/A

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Strengthening	Boyd Library and Community Centre - Community groups - outside CoM (Assembly Office)	Per Hour	24.00	0.00	N/A
Community Strengthening	Boyd Library and Community Centre - Community groups - outside CoM (Principals Office)	Per Hour	7.00	0.00	N/A
Community Strengthening	Boyd Library and Community Centre - Community Groups - within CoM (Assembly Hall)	Per Hour	10.00	0.00	N/A
Community Strengthening	Boyd Library and Community Centre - Community Groups - within CoM (Principals Office)	Per Hour	3.00	0.00	N/A
Community Strengthening	Boyd Library and Community Centre - Security Bond	Each	300.00	0.00	N/A
Community Strengthening	City Library Charges: City Library Gallery deposit	Each	300.00	400.00	33.00%
Community Strengthening	City Library Charges: City Library Gallery Hire - exhibition	3 Week Exhibition	800.00	850.00	6.00%
Community Strengthening	City Library Charges: City Library Gallery Space Hire for approved events -	For A 90 Minute Session	195.00	200.00	3.00%
Community Strengthening	Docklands Hub: Commercial Rate (Atrium Room)	Per Hour	49.00	0.00	N/A
Community Strengthening	Docklands Hub: Commercial Rate (Cinema Room)	Per Hour	35.00	0.00	N/A
Community Strengthening	Docklands Hub: Commercial Rate (Long Room)	Per Hour	18.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Atrium Room)	Per Hour	24.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Cinema Room)	Per Hour	17.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - outside CoM (Long Room)	Per Hour	9.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - within CoM (Atrium Room)	Per Hour	10.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - within CoM (Cinema Room)	Per Hour	7.00	0.00	N/A
Community Strengthening	Docklands Hub: Community Rate - within CoM (Long Room)	Per Hour	4.00	0.00	N/A
Community Strengthening	Docklands Hub: Public Liability [One off fee for casual bookings]	Each	30.00	0.00	N/A
Community Strengthening	Docklands Hub: Security Bond – refundable	Each	300.00	0.00	N/A
Community Strengthening	Kensington Town Hall: Conference Room - Commercial	Per Hour	0.00	50.00	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Strengthening	Kensington Town Hall: Conference Room - Community Groups outside CoM	Per Hour	0.00	25.00	NEW
Community Strengthening	Kensington Town Hall: Conference Room - Community Groups within CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Kensington Town Hall: Hot Desk - Commercial	Per Hour	0.00	20.00	NEW
Community Strengthening	Kensington Town Hall: Hot Desk - Community Groups outside CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Kensington Town Hall: Hot Desk - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Kensington Town Hall: Main Hall - Commercial	Per Hour	0.00	109.00	NEW
Community Strengthening	Kensington Town Hall: Main Hall - Community Groups outside CoM	Per Hour	0.00	54.50	NEW
Community Strengthening	Kensington Town Hall: Main Hall - Community Groups within CoM	Per Hour	0.00	21.80	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 1 - Commercial	Per Hour	0.00	20.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 1 - Community Groups outside CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 1 - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 2 - Commercial	Per Hour	0.00	20.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 2 - Community Groups outside CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 2 - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 3 - Commercial	Per Hour	0.00	15.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 3 - Community Groups outside CoM	Per Hour	0.00	8.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 3 - Community Groups within CoM	Per Hour	0.00	3.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 4 - Commercial	Per Hour	0.00	20.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 4 - Community Groups outside CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Kensington Town Hall: Meeting Room 4 - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Kensington Town Hall: Refundable Room Security Deposit	Each	0.00	300.00	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Strengthening	Kensington Town Hall: Supper Room - Commercial	Per Hour	0.00	65.00	NEW
Community Strengthening	Kensington Town Hall: Supper Room - Community Groups within CoM	Per Hour	0.00	13.00	NEW
Community Strengthening	Kensington Town Hall: Supper Room -Community Groups outside CoM	Per Hour	0.00	32.50	NEW
Community Strengthening	Kensington Town Hall: Training Room - Commercial	Per Hour	0.00	50.00	NEW
Community Strengthening	Kensington Town Hall: Training Room - Community Groups outside CoM	Per Hour	0.00	25.00	NEW
Community Strengthening	Kensington Town Hall: Training Room - Community Groups within CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Activities Room - Commercial	Per Hour	0.00	49.00	NEW
Community Strengthening	Library at The Dock: Activities Room - Community Groups outside CoM	Per Hour	0.00	25.00	NEW
Community Strengthening	Library at The Dock: Activities Room - Community Groups within CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Animation Zone - Commercial	Per Hour	0.00	35.00	NEW
Community Strengthening	Library at The Dock: Animation Zone - Community Groups outside CoM	Per Hour	0.00	18.00	NEW
Community Strengthening	Library at The Dock: Animation Zone - Community Groups within CoM	Per Hour	0.00	7.00	NEW
Community Strengthening	Library at The Dock: Community Room - Commercial	Per Hour	0.00	50.00	NEW
Community Strengthening	Library at The Dock: Community Room - Community Groups outside CoM	Per Hour	0.00	25.00	NEW
Community Strengthening	Library at The Dock: Community Room - Community Groups within CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Editing Suite and Recording Studio - Commercial	Per Hour	0.00	38.00	NEW
Community Strengthening	Library at The Dock: Editing Suite and Recording Studio - Community Groups outside CoM	Per Hour	0.00	19.00	NEW
Community Strengthening	Library at The Dock: Editing Suite and Recording Studio - Community Groups within CoM	Per Hour	0.00	8.00	NEW
Community Strengthening	Library at The Dock: Gallery and Exhibition Space - Commercial	Per Week	0.00	1,000.00	NEW
Community Strengthening	Library at The Dock: Gallery and Exhibition Space - Community Groups outside CoM	Per Week	0.00	500.00	NEW
Community Strengthening	Library at The Dock: Gallery and Exhibition Space - Community Groups within CoM	Per Week	0.00	200.00	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Strengthening	Library at The Dock: Gameplay Space - Commercial	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Gameplay Space - Community Groups outside CoM	Per Hour	0.00	5.00	NEW
Community Strengthening	Library at The Dock: Gameplay Space - Community Groups within CoM	Per Hour	0.00	2.00	NEW
Community Strengthening	Library at The Dock: Makers' Space - Commercial (Materials additional)	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Makers' Space - Community Groups outside CoM	Per Hour	0.00	5.00	NEW
Community Strengthening	Library at The Dock: Makers' Space - Community Groups within CoM	Per Hour	0.00	2.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 1 - Commercial	Per Hour	0.00	20.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 1 - Community Groups outside CoM	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 1 - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 2 - Commercial	Per Hour	0.00	15.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 2 - Community Groups outside CoM	Per Hour	0.00	8.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 2 - Community Groups within CoM	Per Hour	0.00	3.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 3 - Commercial	Per Hour	0.00	15.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 3 - Community Groups outside CoM	Per Hour	0.00	8.00	NEW
Community Strengthening	Library at The Dock: Meeting Room 3 - Community Groups within CoM	Per Hour	0.00	3.00	NEW
Community Strengthening	Library at The Dock: Outdoor Activity Space - Commercial	Per Hour	0.00	18.00	NEW
Community Strengthening	Library at The Dock: Outdoor Activity Space - Community Groups outside CoM	Per Hour	0.00	9.00	NEW
Community Strengthening	Library at The Dock: Outdoor Activity Space - Community Groups within CoM	Per Hour	0.00	4.00	NEW
Community Strengthening	Library at The Dock: Performance Space - Commercial	Per Hour	0.00	120.00	NEW
Community Strengthening	Library at The Dock: Performance Space - Community Groups outside CoM	Per Hour	0.00	60.00	NEW
Community Strengthening	Library at The Dock: Performance Space - Community Groups within CoM	Per Hour	0.00	24.00	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Community Strengthening	Library at The Dock: Practice Room 1 - Commercial	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Practice Room 1 - Community Groups outside CoM	Per Hour	0.00	5.00	NEW
Community Strengthening	Library at The Dock: Practice Room 1 - Community Groups within CoM	Per Hour	0.00	2.00	NEW
Community Strengthening	Library at The Dock: Practice Room 2 - Commercial	Per Hour	0.00	10.00	NEW
Community Strengthening	Library at The Dock: Practice Room 2 - Community Groups outside CoM	Per Hour	0.00	5.00	NEW
Community Strengthening	Library at The Dock: Practice Room 2 - Community Groups within CoM	Per Hour	0.00	2.00	NEW
Community Strengthening	Library at The Dock: Refundable Room Security Deposit	Each	0.00	300.00	NEW
Community Strengthening	Library bags:	Per Bag	2.50	5.00	100.00%
Community Strengthening	Lost / Damaged magazines	Per Item	18.00	0.00	N/A
Community Strengthening	Lost cards:	Per Card	5.50	6.00	9.00%
Community Strengthening	MLS sustainable cups (large)	Per Cup	14.50	0.00	N/A
Community Strengthening	MLS sustainable cups (small)	Per Cup	12.50	0.00	N/A
Community Strengthening	Overdues:	Per Item Per Day	0.30	0.35	17.00%
Community Strengthening	USB memory stick	Per Stick	13.50	0.00	N/A
Events Melbourne	Event Activity Permit: application fee (applicable to all events and/or activities except public events where attendees > 500 people)	Each	50.00	52.50	5.00%
Events Melbourne	Event Activity Permit: application fee (for public events where attendees > 500 people)	Each	200.00	210.00	5.00%
Events Melbourne	Events: Memorials/Private events - Attendees fee	Max Per Event	100.00	105.00	5.00%
Events Melbourne	Filming Permit - Parks (4 + hours per day)	Per Day	1,200.00	1,260.00	5.00%
Events Melbourne	Filming Permit - Parks (hourly permit)	Per Hour	250.00	262.50	5.00%
Events Melbourne	Filming Permit - Parks (up to 4 hours per day)	Per Half Day	600.00	630.00	5.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Events Melbourne	Filming unit bases - Parks	Per Day/Per Site	500.00	525.00	5.00%
Events Melbourne	Filming unit bases (students) - Parks	Per Day/Per Site	200.00	210.00	5.00%
Events Melbourne	Hot Air Ballooning - Annual licence	Per Annum	255.00	266.82	5.00%
Events Melbourne	Memorial - Premium Site	Per Day	460.00	485.00	5.00%
Events Melbourne	Memorial - Standard Site	Per Day	375.00	395.00	5.00%
Events Melbourne	Memorial - Unique Site	Per Day	415.00	435.00	5.00%
Events Melbourne	Private Event - Premium Site	Max Per Day	460.00	485.00	5.00%
Events Melbourne	Private Event - Standard Site	Max Per Day	375.00	395.00	5.00%
Events Melbourne	Private Event - Unique Site	Max Per Day	415.00	435.00	5.00%
Events Melbourne	Promotional Activity permits (up to 2 hours)	Max Per Day	1,000.00	1,050.00	5.00%
Events Melbourne	Promotional Activity permits (up to 4 hours)	Per Half Day	1,500.00	1,575.00	5.00%
Events Melbourne	Promotional Activity permits (up to 8 hours)	Per Day	2,000.00	2,100.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Attendees fee	Max Per Event	2,000.00	2,100.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Large)	Per Day/Per Site	4,500.00	4,725.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Medium)	Per Day/Per Site	3,500.00	3,675.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Premium Site (Small)	Per Day/Per Site	1,250.00	1,310.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Large)	Per Day/Per Site	2,250.00	2,360.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Medium)	Per Day/Per Site	1,750.00	1,835.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Standard Site (Small)	Per Day/Per Site	625.00	655.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Large)	Per Day/Per Site	3,375.00	3,545.00	5.00%
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Medium)	Per Day/Per Site	2,625.00	2,755.00	5.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Events Melbourne	Public Events: Public Ticketed/Non-Ticketed events/Parades - Unique Site (Small)	Per Day/Per Site	937.50	985.00	5.00%
Events Melbourne	Signage Hubs - installation and removal fees for a single poster	Per Signage Hub	247.50	260.00	5.00%
Events Melbourne	Standard Banners - duration/usage fee (per banner pole)	Per Day	2.75	2.90	5.00%
Events Melbourne	Standard Banners - installation and removal (per banner pole)	Each	84.98	89.25	5.00%
Events Melbourne	Super Banners - duration/usage fee (per banner pole)	Per Day	4.50	4.75	6.00%
Events Melbourne	Super Banners - installation and removal (per banner pole)	Each	60.50	63.50	5.00%
Events Melbourne	Tour Operator License - Annual License	Per Annum	255.00	266.82	5.00%
Events Melbourne	Wedding Permits - Premium site	Per Booking	550.00	575.00	5.00%
Events Melbourne	Wedding Permits - Standard site	Per Booking	450.00	475.00	6.00%
Events Melbourne	Wedding Permits - Unique site	Per Booking	500.00	525.00	5.00%
Health Services	Each Additional Business	Per Registration	0.00	50.00	NEW
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (6 months)	Per Application	125.00	130.00	4.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (6 months)	Per Application	105.00	110.00	5.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 2 (9 months)	Per Application	175.00	180.00	3.00%
Health Services	Each Temporary Stall linked to Food Act Registration/Renewal Fixed Premises / Class 3 (9 months)	Per Application	145.00	150.00	3.00%
Health Services	Food Act / Public & Wellbeing Act - Additional onsite assessment e.g. additional pre final / final inspection, property enquiry, follow up temporary food premises and any additional inspections which may be required.	Per Hour	135.00	140.00	4.00%
Health Services	Food Act New Premises Registration / Mobile Food Premises / Class 2 Premises	Per Registration	0.00	610.00	NEW
Health Services	Food Act New Premises Registration / Mobile Food Premises / Class 3 Premises	Per Registration	0.00	560.00	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Large	Per Registration	0.00	1,510.00	NEW
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Medium	Per Registration	0.00	1,080.00	NEW
Health Services	Food Act New Premises Registration/Class 1 and 2 Premises/Small	Per Registration	0.00	840.00	NEW
Health Services	Food Act New Premises Registration/Class 3 Premises/Large	Per Registration	0.00	1,400.00	NEW
Health Services	Food Act New Premises Registration/Class 3 Premises/Medium	Per Registration	0.00	1,020.00	NEW
Health Services	Food Act New Premises Registration/Class 3 Premises/Small	Per Registration	0.00	770.00	NEW
Health Services	Food Act New Premises Registration/Priority Service (5 working day turn around)	Per Registration	0.00	250.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Large	Per Application	0.00	390.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Medium	Per Application	0.00	335.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 1 and 2 Premises - Small	Per Application	0.00	300.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 2 Mobile Food Premises / Vehicle	Per Application	0.00	185.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 2 Vending Machine Registration	Per Application	0.00	185.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Mobile Food Premises / Vehicle	Per Application	0.00	160.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	0.00	115.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Large	Per Application	0.00	335.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Medium	Per Application	0.00	305.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Premises - Small	Per Application	0.00	270.00	NEW
Health Services	Food Act Premises Alterations Fee - Class 3 Vending Machine Registration	Per Application	0.00	160.00	NEW
Health Services	Food Act Property Enquiry: Food Act Registration	Per Application	215.00	220.00	2.00%
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises - Medium	Per Application	325.00	335.00	3.00%
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises- Large	Per Application	365.00	390.00	7.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Health Services	Food Act Registration Transfer/ Class 1 and 2 Premises- Small	Per Application	290.00	300.00	3.00%
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Large	Per Application	395.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Medium	Per Application	320.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 1 Premises- Non Standard FSP/ Small	Per Application	240.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 2 / Temporary Stall - (Annually Registered)	Per Application	120.00	125.00	4.00%
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Large	Per Application	395.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Medium	Per Application	320.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 2 Premises- Non Standard FSP/ Small	Per Application	240.00	0.00	N/A
Health Services	Food Act Registration Transfer/ Class 3 / Temporary Stall - (Annually Registered)	Per Application	100.00	105.00	5.00%
Health Services	Food Act Registration Transfer/ Class 3 Mobile Food Premises / Vehicle	Per Application	155.00	160.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Application	110.00	115.00	5.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises - Large	Per Application	325.00	335.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Medium	Per Application	295.00	305.00	3.00%
Health Services	Food Act Registration Transfer/ Class 3 Premises- Small	Per Application	260.00	270.00	4.00%
Health Services	Food Act Registration/ Class 2 / Temporary Food Premises - (Week Registered)	Per Registration	135.00	140.00	4.00%
Health Services	Food Act Registration/Class 2 / Temporary Food Premises - (Quarter Registration)	Per Registration	195.00	200.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Large	Per Registration	730.00	780.00	7.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Medium	Per Registration	650.00	670.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 1 and 2 Premises- Small	Per Registration	580.00	600.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Large	Per Registration	790.00	0.00	N/A
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Medium	Per Registration	640.00	0.00	N/A

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Health Services	Food Act Registration/Renewal/ Class 1 Premises- Non Standard FSP/ Small	Per Registration	480.00	0.00	N/A
Health Services	Food Act Registration/Renewal/ Class 2 / Temporary Food Premises - (Annual Registration)	Per Registration	240.00	250.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 2 Mobile Food Premises / Vehicle	Per Application	360.00	370.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Large	Per Registration	790.00	0.00	N/A
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Medium	Per Registration	640.00	0.00	N/A
Health Services	Food Act Registration/Renewal/ Class 2 Premises- Non Standard FSP/ Small	Per Registration	480.00	0.00	N/A
Health Services	Food Act Registration/Renewal/ Class 2 Vending Machine Registration	Per Application	360.00	370.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Quarter Registration)	Per Registration	155.00	160.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Stall - (Week Registration)	Per Registration	115.00	120.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 3 / Temporary Food Premises - (Annual Registration)	Per Registration	200.00	210.00	5.00%
Health Services	Food Act Registration/Renewal/ Class 3 Mobile Food Premises / Vehicle	Per Application	310.00	320.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises - Fruit & Vegetable Stall Cutting	Per Registration	220.00	230.00	5.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Large	Per Registration	650.00	670.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Medium	Per Registration	590.00	610.00	3.00%
Health Services	Food Act Registration/Renewal/ Class 3 Premises- Small	Per Registration	520.00	540.00	4.00%
Health Services	Food Act Registration/Renewal/ Class 3 Vending Machine Registration	Per Application	310.00	320.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 0-25 stalls	Per Registration	640.00	660.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 26-50 stalls	Per Registration	1,175.00	1,210.00	3.00%
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 51-100 stalls	Per Registration	1,730.00	1,780.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Health Services	Food Act Registration/Temporary Food Premises/Event Group Registrations 101-200 stalls	Per Registration	2,285.00	2,350.00	3.00%
Health Services	Food Act Registration/Transfer/ Class 2 Mobile Food Premises / Vehicle	Per Application	180.00	185.00	3.00%
Health Services	Food Act Registration/Transfer/ Class 2 Vending Machine Registration	Per Application	180.00	185.00	3.00%
Health Services	Food Act Registration/Transfer/ Class 3 Vending Machine Registration	Per Application	155.00	160.00	3.00%
Health Services	Food Act: Fruit & Vegie Stalls Plans Assessment	Per Application	105.00	0.00	N/A
Health Services	Food Act: Plans Assessment - 0-50m ²	Per Application	235.00	0.00	N/A
Health Services	Food Act: Plans Assessment - 51-150m ²	Per Application	400.00	0.00	N/A
Health Services	Food Act: Plans Assessment 151-300m ²	Per Application	710.00	0.00	N/A
Health Services	Food Act: Plans Assessment 301-450m ²	Per Application	990.00	0.00	N/A
Health Services	Food Act: Plans Assessment over 450m ²	Per Application	1,140.00	0.00	N/A
Health Services	Food Act: Plans Assessment Priority Service (5 working day turn around)	Per Application	0.00	250.00	NEW
Health Services	New Registration Prescribed Accommodation 4-10 beds Jan - Mar	Per Registration	310.00	320.00	3.00%
Health Services	Permits: Septic Tank and Grey Water Permit	Per Application	210.00	220.00	5.00%
Health Services	Permits: Water Carrier	Per Application	210.00	220.00	5.00%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Apr to June	Per Registration	155.00	160.00	3.00%
Health Services	Public Health & Wellbeing Act Premises, Personal Care & Body Art - Low & High Risk - New Registration - Jan to Mar	Per Registration	220.00	230.00	5.00%
Health Services	Public Health & Wellbeing Act Premises, Renewal of Registration Fees, Personal Care & Body Art - Low & High Risk - Fixed Premises	Per Registration	220.00	230.00	5.00%
Health Services	Public Health & Wellbeing Act Property Enquiry: Low & High Risk	Per Application	125.00	130.00	4.00%
Health Services	Public Health & Wellbeing Act Property Enquiry: Prescribed Accommodation	Per Application	155.00	160.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Health Services	Public Health & Wellbeing Act Registration / Temporary Premises / Event Group Registrations	Per Registration	0.00	230.00	NEW
Health Services	Public Health and Wellbeing Act Plans Assessment: Hairdresser, Skin penetration, Beauty Parlour, Body Piercing, Tattooist and Colonic Irrigation	Per Application	195.00	200.00	3.00%
Health Services	Public Health and Wellbeing Act Plans Assessment: Prescribed Accommodation	Per Application	235.00	240.00	2.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises - Maximum Fee	Per Registration	1,545.00	1,590.00	3.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Apr-Jun	Per Registration	270.00	280.00	4.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 11-15 beds Jan-Mar	Per Registration	360.00	370.00	3.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Apr-Jun	Per Registration	270.00	280.00	4.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 15-over beds Jan-Mar	Per Registration	360.00	370.00	3.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Apr-Jun	Per Registration	225.00	230.00	2.00%
Health Services	Public Health and Wellbeing Act Prescribed Accommodation Premises (Pro-rata): 4-10 beds Jul-Dec	Per Registration	155.00	160.00	3.00%
Health Services	Public Health and Wellbeing Act Registration Transfer: Health Act Registration Transfer Prescribed Accommodation/ 4-10 beds	Per Registration	155.00	160.00	3.00%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 11-15 beds	Per Registration	360.00	370.00	3.00%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 15-over beds	Per Registration	360.00	370.00	3.00%
Health Services	Public Health and Wellbeing Act Renewal: Health Act Renewal Prescribed Accommodation/ 4-10 beds	Per Registration	310.00	320.00	3.00%
Health Services	Water Carrier Permit / Transfer	Per Application	105.00	110.00	5.00%
Park Services	Berthing Rates: Fuelling Charge for vessels without berthing licence	Per Session	770.00	793.00	3.00%
Park Services	Berthing Rates: Melbourne City Marina - entire marina (both visitors' arms)	Per Night	1,200.00	1,400.00	17.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Park Services	Berthing Rates: Melbourne City Marina - half marina (one visitors' arm only)	Per Night	600.00	700.00	17.00%
Park Services	Berthing Rates: Melbourne City Marina monthly	Per Month	1,080.00	0.00	N/A
Park Services	Berthing Rates: Melbourne City Marina monthly for vessels 20.1 to 30 metres	Per Month	0.00	1,440.00	NEW
Park Services	Berthing Rates: Melbourne City Marina monthly for vessels up to 20 metres	Per Month	0.00	1,200.00	NEW
Park Services	Berthing Rates: Melbourne City Marina NYE one-night stay vessels 20.1 to 30 metres	Per Night	0.00	180.00	NEW
Park Services	Berthing Rates: Melbourne City Marina NYE one-night stay vessels up to 20 metres	Per Night	0.00	150.00	NEW
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay	Per Package	420.00	0.00	N/A
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay vessels 20.1 to 30 metres	Per Package	0.00	540.00	NEW
Park Services	Berthing Rates: Melbourne City Marina NYE three-night stay vessels up to 20 metres	Per Package	0.00	450.00	NEW
Park Services	Berthing Rates: Melbourne City Marina overnight	Per Night	45.00	0.00	N/A
Park Services	Berthing Rates: Melbourne City Marina overnight for vessels 20.1 to 30 metres	Per Night	0.00	60.00	NEW
Park Services	Berthing Rates: Melbourne City Marina overnight for vessels up to 20 metres	Per Night	0.00	50.00	NEW
Park Services	Berthing Rates: Melbourne City Marina weekly	Per Week	270.00	0.00	N/A
Park Services	Berthing Rates: Melbourne City Marina weekly for vessels 20.1 to 30 metres	Per Week	0.00	360.00	NEW
Park Services	Berthing Rates: Melbourne City Marina weekly for vessels up to 20 metres	Per Week	0.00	300.00	NEW
Park Services	Berthing Rates: Melbourne City Marina Winter Berthing for vessels 20.1 to 30 metres	Per Month	0.00	1,200.00	NEW
Park Services	Berthing Rates: Melbourne City Marina Winter Berthing for vessels up to 20 metres	Per Month	0.00	1,000.00	NEW
Park Services	Berthing Rates: Melbourne Superyacht Marina for vessels more than 30 metres	Per Meter Per Day	0.00	7.70	NEW
Park Services	Berthing Rates: Rubbish Removal	Per Cubic Metre	14.00	0.00	N/A
Park Services	Berthing Rates: South Wharf, Yarra River - Long Term (Licence)	Per Meter Per Annum	525.00	540.00	3.00%
Park Services	Berthing Rates: Super Yacht Marina Long Term > three months	Per Meter Per Day	5.25	0.00	N/A
Park Services	Berthing Rates: Super Yacht Marina Short term < three months	Per Meter Per Day	8.40	0.00	N/A

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Park Services	Berthing Rates: Victoria Harbour Commercial Berthing - Long Term (Licence)	Per Meter Per Annum	630.00	650.00	3.00%
Park Services	Berthing Rates: Victoria Harbour Commercial Berthing Permit - Short Term (pro rata)	Per Meter Per Annum	655.00	675.00	3.00%
Park Services	Hire Rates: Harbour View Meeting Room	Per Day	575.00	597.00	4.00%
Park Services	Hire Rates: Harbour View Meeting Room - full commercial	Per Hour	83.00	86.00	4.00%
Parking and Traffic	Alternate tag fee	Per Unit	0.00	15.00	NEW
Parking and Traffic	Debit Adjustment - Enforcement Order Costs	Per Infringement	27.10	27.70	2.00%
Parking and Traffic	Debit Adjustment - Lodgement Fee	Per Infringement	50.30	51.40	2.00%
Parking and Traffic	Debit Adjustment - Penalty Reminder Notice Letter	Per Infringement	23.30	23.70	2.00%
Parking and Traffic	Enforcement Order Costs	Per Infringement	27.10	27.70	2.00%
Parking and Traffic	Handbill Permits	Administration Fee Per Permit	10.00	20.00	100.00%
Parking and Traffic	Lodgement Fee	Per Infringement	50.30	51.40	2.00%
Parking and Traffic	Magistrates' Court Lodgement Cost	Single Infringement	73.47	75.20	2.00%
Parking and Traffic	Magistrates' Court Lodgement Cost	Multi Infringement	110.40	113.40	3.00%
Parking and Traffic	Parking Fines - eg Expired meters	Per Infringement	72.00	74.00	3.00%
Parking and Traffic	Parking Fines - eg On a clearway	Per Infringement	145.00	148.00	2.00%
Parking and Traffic	Parking Fines - eg On a footway	Per Infringement	87.00	89.00	2.00%
Parking and Traffic	Parking Fines (Debit adjustment) - eg Expired meters, period longer	Per Infringement	72.00	74.00	3.00%
Parking and Traffic	Parking Fines (Debit adjustment) - eg On a clearway	Per Infringement	145.00	148.00	2.00%
Parking and Traffic	Parking Fines (Debit adjustment) - eg On a footway	Per Infringement	87.00	89.00	2.00%
Parking and Traffic	Penalty Reminder Notice Letter	Per Infringement	23.30	23.70	2.00%
Parking and Traffic	Release of abandoned vehicles	Per Vehicle	322.00	386.40	20.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Parking and Traffic	Release of towaway vehicles	Per Vehicle	322.00	386.40	20.00%
Parking and Traffic	Visy Park parking permits	Per Annum	75.00	100.00	33.00%
Parking and Traffic	Withdrawal - Enforcement Order Costs	Per Infringement	27.10	27.70	2.00%
Parking and Traffic	Withdrawal - Lodgement Fee	Per Infringement	50.30	51.40	2.00%
Parking and Traffic	Withdrawal - Penalty Reminder Notice Letter	Per Infringement	23.30	23.70	2.00%
Parking and Traffic	Withdrawal of Parking Fines - eg Expired meters, period longer	Per Infringement	72.00	74.00	3.00%
Parking and Traffic	Withdrawal of Parking Fines - eg On a clearway	Per Infringement	145.00	148.00	2.00%
Parking and Traffic	Withdrawal of Parking Fines - eg On a footway	Per Infringement	87.00	89.00	2.00%
Parking and Traffic	Witness Summons	Per Case	43.84	44.80	2.00%
Parking and Traffic	Zoo parking permits	Per Annum	75.00	100.00	33.00%
Planning & Building	Building - Space Occupancy Permit Fee - Motorised plant includes concrete pumps, scissor lifts, boom lifts etc	Per Day	95.20	97.80	3.00%
Planning & Building	Building - Space Occupancy Permit Fee - Non Motorised plant includes ladders, mobile scaffolds & footpath occupation	Per Day	44.80	46.00	3.00%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	123.00	126.30	3.00%
Planning & Building	Crane < 150 ton / Travel Tower / Concrete Pump Rental Fee	Per Day	95.20	97.80	3.00%
Planning & Building	Crane > 150 ton / Travel Tower / Concrete Pump / Space Occupancy Rental Fee	Per Day	280.00	287.60	3.00%
Planning & Building	Crane > 150 ton / Travel Tower / Concrete Pump Application Fee	Per Application	123.00	126.30	3.00%
Planning & Building	Hoarding Permit - Application Fee	Per Application	123.00	126.30	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 10000m2 + (max. 10 structures of 200sq.m ea.)	Per Application	3,129.50	3,214.00	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 1001m2 to 5000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,435.50	1,474.25	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 5001m2 to 10000m2 (max. 5 structures of 200sq.m ea.)	Per Application	2,211.60	2,271.30	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - 500m2 to 1000m2 (max. 5 structures of 200sq.m ea.)	Per Application	1,138.00	1,168.75	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - Additional Inspections-max 2 hours	Per Inspection-Min.	180.00	184.85	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment - Additional structures over limit specified in TOPs above. Max size of structure 200sq.m	Per Structure	105.00	107.85	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late fee - 10001m2 +	Per Application	1,850.00	1,900.00	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 1001m2 to 5000m2	Per Application	890.00	914.00	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 5001m2 to 10000m2	Per Application	1,370.00	1,407.00	3.00%
Planning & Building	Occupancy Permit Fee - Places of Public Entertainment Late Fee - 500m2 to 1000m2	Per Application	710.00	729.20	3.00%
Planning & Building	Out of Hours Permit - One Day	Per Day	123.00	126.30	3.00%
Planning & Building	Out of Hours Permit - Three or more Days	Per Day	206.00	211.55	3.00%
Planning & Building	Out of Hours Permit - Two Days	Per Day	148.00	152.00	3.00%
Planning & Building	Road Closure Permit Fees - per Lane	Per Lane Per Day	123.00	126.30	3.00%
Planning & Building	Road Management Act Consent Fees (Minimum Fee)	Per Application - Min	147.70	151.70	3.00%
Planning & Building	Space Occupancy Permits Fee - Commercial	Per Day	44.80	46.00	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 1 Structure	Per Application	382.50	392.80	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 10 - 15 Structures	Per Application	1,038.10	1,066.10	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 2 to 5 Structures	Per Application	568.50	584.00	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - 6 to 9 Structures	Per Application	765.00	785.70	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Additional Inspections max. 2 hours	Per Inspection-Min.	180.00	184.85	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 1 Structure	Per Application	250.00	256.75	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 10 + Structures	Per Application	670.00	688.10	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 2 to 5 Structures	Per Application	360.00	370.00	3.00%
Planning & Building	Temporary Siting Permit Fee - Temp Structures - Late fee 6 to 9 Structures	Per Application	495.00	508.40	3.00%
Planning & Building	Tower Crane located within road reserve / Space Occupancy Rental Fee	Per Week	170.00	174.60	3.00%
Planning & Building	Tower Crane located within road reserve Application Fee	Per Application	1,132.00	1,162.60	3.00%
Recreation Services	Carlton Baths Fees : Multi Visit and Membership Passes: Membership Fees: Active Melbourne: Fortnightly DD.	Per Fortnight	0.00	47.00	NEW
Recreation Services	Carlton Baths Fees: Aquatic Education : Fortnightly Direct Debit	Each	19.00	25.80	36.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson (Per visit - Term Basis Only)	Each	14.00	0.00	N/A
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 30 minute class	Each	22.00	0.00	N/A
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 45 minute class	Each	26.00	0.00	N/A
Recreation Services	Carlton Baths Fees: Aquatic Education: Adult Swim Lesson 60 minute squad class	Each	27.00	0.00	N/A
Recreation Services	Carlton Baths Fees: Aquatic Education: AquaSafe School Holiday Program	Each	12.00	12.30	3.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Concession Swim Lesson (Per visit - Term Basis Only)	Each	13.00	0.00	N/A
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 30min - One on One - Guest	Each	54.00	52.40	-3.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 30min - One on One - Member	Each	42.50	43.65	3.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 60min - One on One - Guest	Each	74.50	79.85	7.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 60min - One on One - Member	Each	64.00	65.70	3.00%
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 60min - One on Two - Guest	Each	103.50	109.70	6.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Aquatic Education: Private Swimming Lesson 60min - One on Two - Member	Each	90.00	91.40	2.00%
Recreation Services	Carlton Baths Fees: Children's Programs: Ed Gym - Casual	Each	14.00	14.40	3.00%
Recreation Services	Carlton Baths Fees: Children's Programs: Gymnastics (Per visit - Term Basis Only)	Each	12.00	12.30	3.00%
Recreation Services	Carlton Baths Fees: Children's Programs: Junior Soccer	Each	5.50	5.65	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Aquatic education Instructor hire per hour	Each	50.00	51.35	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Group Instructor hire per hour	Each	90.00	92.45	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Miscellaneous: Casual Shooting	Each	3.00	3.10	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Miscellaneous: Locker Hire	Each	2.50	2.60	4.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Inflatable hire 1.5hrs	Each	90.00	92.45	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Lifeguard per hour	Each	35.00	35.95	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (Plus Group Entry Fee)	Each	45.00	46.25	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire half day	Each	46.00	47.25	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire half day - community group hire	Each	32.00	32.85	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire per day	Each	75.00	77.05	3.00%
Recreation Services	Carlton Baths Fees: Facility Equipment and Staff Hire: Rooms/Studios: Bus hire per day - community group hire	Each	54.00	55.45	3.00%
Recreation Services	Carlton Baths Fees: Functions: Birthday Parties Per Person (Limited Food Option - Min 10)	Each	22.00	22.60	3.00%
Recreation Services	Carlton Baths Fees: Functions: Birthday Parties Per Person (without food)	Each	18.00	18.50	3.00%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Adult Exercise Class	Each	17.00	17.45	3.00%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Pensioner Exercise Class	Each	13.00	13.35	3.00%
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Prime Movers Older Adults Class	Each	13.00	13.35	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Group Exercise (Land Based): Student Exercise Class	Each	15.00	15.40	3.00%
Recreation Services	Carlton Baths Fees: Group Exercise (Water Based): Swim Squad Class - Casual	Each	17.00	17.45	3.00%
Recreation Services	Carlton Baths Fees: Group Exercise (Water Based): Swim Squad Class Casual - Concession	Each	13.00	13.35	3.00%
Recreation Services	Carlton Baths Fees: Gymnasium: Adult Gym	Each	17.00	17.45	3.00%
Recreation Services	Carlton Baths Fees: Gymnasium: Concession/Child Gym	Each	13.00	13.35	3.00%
Recreation Services	Carlton Baths Fees: Gymnasium: Student Gym	Each	15.00	15.40	3.00%
Recreation Services	Carlton Baths Fees: Holiday Programs: Primary Holiday Program (Per Person Per Day)	Each	57.00	58.55	3.00%
Recreation Services	Carlton Baths Fees: Miscellaneous: Adult Shower	Each	5.20	5.35	3.00%
Recreation Services	Carlton Baths Fees: Miscellaneous: Y Access	Each	5.20	5.35	3.00%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : Young at Heart 12 mth membership	Each	475.00	520.00	9.00%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : Young at Heart fortnightly membership	Each	22.00	20.55	-7.00%
Recreation Services	Carlton Baths Fees: Multi Activity Memberships : Youth Gym 12 month membership	Each	475.00	520.00	9.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Adult Exercise Class 20 visit Pass	Each	323.00	331.55	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Concession/Child Exercise Class 20 visit Pass	Each	247.00	253.65	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Group Exercise (Land and Water Based): Student Exercise Class 20 visit Pass	Each	285.00	292.70	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Adult Gym 20 Visit Pass	Each	323.00	331.55	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Concession/Child Gym 20 Visit Pass	Each	247.00	253.65	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Gymnasium: Student Gym 20 Visit Pass	Each	285.00	292.70	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 30 min x 10 - Guest	Each	486.00	471.60	-3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 30 min x 10 - Member	Each	382.50	392.85	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min One on Two x 10 - Guest	Each	931.50	987.30	6.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min One on Two x 10 - Member	Each	801.00	822.60	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min x 10 - Guest	Each	670.50	718.65	7.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi - Private Swimming Lessons: Private Swim Lesson 60 min x 10 - Member	Each	576.00	591.30	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Aquatic Fortnightly DD Membership	Each	18.00	18.50	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (one session per week)	Each	72.00	73.95	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (three sessions per week)	Each	281.50	289.10	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + PT Membership - 30min Member (two sessions per week)	Each	198.30	203.65	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - one session per week	Each	66.90	68.70	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - three sessions per week	Each	136.90	140.60	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: HC + SGT Membership - two session per week	Each	101.90	104.65	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Health Club 12 Month Membership	Each	875.00	832.00	-5.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Health Club 3 month Membership	Each	430.00	408.90	-5.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Health Club Fortnightly Membership	Each	32.00	32.85	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Membership Admin / Joining Fee - Youth / Young at Heart / Prime Movers	Each	65.00	69.00	6.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Multi-Activity Memberships: Youth Gym	Each	22.00	20.55	-7.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 30 mins x 10 - Guest	Each	486.00	471.60	-3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 30 mins x 10 - Member	Each	382.50	392.85	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 60 mins One on Two x 10 - Guest	Each	931.50	987.30	6.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 60 mins One on Two x 10 - Member	Each	801.00	822.60	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 60 mins x 10 - Guest	Each	670.50	709.65	6.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Personal Training: Personal Training Member 60 mins x 10 - Member	Each	576.00	591.30	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim 20 visit pass	Each	99.00	100.70	2.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim Season Pass - 1 month	Each	55.00	63.60	16.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Adult Swim Season Pass - 7 months	Each	255.00	296.80	16.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim 20 visit Pass	Each	55.00	62.70	14.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim Season Pass - 1 month	Each	38.00	39.60	4.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Concession/Child Swim Season Pass - 7 months	Each	160.00	184.80	16.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Family Swim 20 visit pass	Each	247.00	254.60	3.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Family Swim Season Pass	Each	580.00	609.70	5.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim 20 Visit Pass	Each	72.00	79.55	10.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim Season Pass - 1 month	Each	50.00	50.40	1.00%
Recreation Services	Carlton Baths Fees: Multi Visit and Membership Passes: Pool : Student Swim Season Pass - 7 months	Each	200.00	235.20	18.00%
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Member 1st camp (per camp).	Each	252.00	258.80	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Member Ongoing camps (per camp).	Each	201.00	206.45	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Non-Member 1st camp (per camp).	Each	272.00	279.35	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Challenge Fitness Camp: Non-Member Ongoing camps (per camp).	Each	217.00	222.85	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training 30 mins - Guest	Each	54.00	52.40	-3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training 30 mins - Member	Each	42.50	43.65	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training 60 mins - Guest	Each	74.50	78.85	6.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training 60 mins - Member	Each	64.00	65.70	3.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training One on Two 60 mins - Guest	Each	103.50	109.70	6.00%
Recreation Services	Carlton Baths Fees: Personal Training: Personal Training One on Two 60 mins - Member	Each	89.00	91.40	3.00%
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball Game Fee Per Team	Each	62.00	63.65	3.00%
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball Team Season Registration	Each	150.00	153.00	2.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Carlton Baths Fees: Sports Competitions: Netball VNA Registration	Each	105.00	107.85	3.00%
Recreation Services	Carlton Baths Fees: Stadium: Adult Stadium Entry	Each	3.00	3.10	3.00%
Recreation Services	Carlton Baths Fees: Stadium: Child Stadium Entry	Each	3.00	3.10	3.00%
Recreation Services	Carlton Baths Fees: Swim: Adult Group Swim Entry	Each	3.20	3.30	3.00%
Recreation Services	Carlton Baths Fees: Swim: Adult Swim	Each	5.20	5.30	2.00%
Recreation Services	Carlton Baths Fees: Swim: Child Group Swim Entry	Each	2.70	3.05	13.00%
Recreation Services	Carlton Baths Fees: Swim: Concession/Child Swim	Each	2.90	3.30	14.00%
Recreation Services	Carlton Baths Fees: Swim: Family Swim	Each	13.00	13.40	3.00%
Recreation Services	Carlton Baths Fees: Swim: Student Swim	Each	3.80	4.20	11.00%
Recreation Services	City Baths Fees: Boot Camp per session - member	Each	12.00	13.85	15.00%
Recreation Services	City Baths Fees: Boot Camp per session - non member/guest.	Each	15.00	15.50	3.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Adult Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	380.00	389.50	3.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Concession Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	210.00	228.00	9.00%
Recreation Services	City Baths Fees: Club Guest - Multi Visits: Student Gymnasium / Group Fitness SSS & L 20 visit Pass	Per Pass	360.00	311.60	-13.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Adult Gym / Group Fitness - SSS & Locker	Per Visit	19.99	20.50	3.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Concession Gym / Group Fitness - SSS & Locker	Per Visit	11.00	12.00	9.00%
Recreation Services	City Baths Fees: Club Guest (Gym / Group Fitness / Locker & Swim Spa Sauna (SSS): Student Gym / Group Fitness - SSS & Locker	Per Visit	19.50	16.40	-16.00%
Recreation Services	City Baths Fees: Corporate Memberships: 1001 - 1500 visits	Per Visit	0.00	8.50	NEW
Recreation Services	City Baths Fees: Corporate Memberships: 101 - 250 visits	Per Visit	0.00	9.75	NEW

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Corporate Memberships: 1501 - 2000 visits	Per Visit	0.00	8.00	NEW
Recreation Services	City Baths Fees: Corporate Memberships: 2001 - 2500 visits	Per Visit	0.00	7.50	NEW
Recreation Services	City Baths Fees: Corporate Memberships: 2501 - 3000 visits	Per Visit	0.00	7.00	NEW
Recreation Services	City Baths Fees: Corporate Memberships: 501 - 1000 visits	Per Visit	0.00	9.00	NEW
Recreation Services	City Baths Fees: Corporate Memberships: Concession 251 - 500 visits	Per Visit	0.00	4.55	NEW
Recreation Services	City Baths Fees: Corporate Memberships: Concession 501 - 1000 visits	Per Visit	0.00	4.50	NEW
Recreation Services	City Baths Fees: Corporate Memberships: Concession Up to 250 visits	Per Visit	0.00	4.75	NEW
Recreation Services	City Baths Fees: Corporate Memberships: Up to 100 visits	Per Visit	0.00	10.00	NEW
Recreation Services	City Baths Fees: Corporate Memberships: Up to 251 - 500 visits	Per Visit	0.00	9.50	NEW
Recreation Services	City Baths Fees: Facility Hire: GF Instructor Hire Per Hour	Per Hour	100.00	105.00	5.00%
Recreation Services	City Baths Fees: Facility Hire: Life Guard Hire Per Hour	Per Hour	70.00	75.00	7.00%
Recreation Services	City Baths Fees: Facility Hire: Netball / Tennis Court Hire	Each	9.00	0.00	N/A
Recreation Services	City Baths Fees: Facility Hire: Netball / Tennis Court Hire - Lights	Each	13.00	0.00	N/A
Recreation Services	City Baths Fees: Facility Hire: Squash Court Hire: 30 minute off peak.	Each	0.00	11.50	NEW
Recreation Services	City Baths Fees: Kinesiology Services: 60 minute standard consultation - member	Each	70.00	72.00	3.00%
Recreation Services	City Baths Fees: Massage Services: 30 minute Consultation	Per Session	50.00	52.00	4.00%
Recreation Services	City Baths Fees: Massage Services: 30 minute Consultation - Member	Per Session	46.00	47.00	2.00%
Recreation Services	City Baths Fees: Massage Services: 45 minute Consultation	Per Session	60.00	64.00	7.00%
Recreation Services	City Baths Fees: Massage Services: 45 minute Consultation - Member	Per Session	56.00	58.00	4.00%
Recreation Services	City Baths Fees: Massage Services: 60 minute Consultation	Per Session	70.00	73.00	4.00%
Recreation Services	City Baths Fees: Massage Services: 90 minute Consultation	Per Session	100.00	106.00	6.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Memberships: Active Melbourne - Monthly DD	Per Month	90.00	94.00	4.00%
Recreation Services	City Baths Fees: Memberships: Active Melbourne DD Joining Fee	Each	139.00	89.00	-36.00%
Recreation Services	City Baths Fees: Memberships: Active Melbourne Off Peak - Monthly Debit	Each	74.00	76.00	3.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Adult Familiarisation / Development F-DD	Each	23.50	0.00	N/A
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Adult Refinement F-DD	Each	28.00	0.00	N/A
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Infants & Children F-DD	Each	22.50	0.00	N/A
Recreation Services	City Baths Fees: Memberships: Aquatic Ed Squad F-DD	Each	29.00	0.00	N/A
Recreation Services	City Baths Fees: Memberships: Aquatic Education Adult: 45 minute lesson	Each	16.80	18.82	12.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Education Children 60 minute lesson	Each	17.40	19.48	12.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Education: Adult 30 minute lesson	Each	14.10	15.50	10.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Education: Infants/children 30 minute lesson	Each	13.50	15.50	15.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Fortnightly DD (S/S/S/locker)	Per Fortnight	29.00	29.80	3.00%
Recreation Services	City Baths Fees: Memberships: Aquatic Monthly DD (S/S/S/locker)	Per Month	58.00	61.50	6.00%
Recreation Services	City Baths Fees: Memberships: Aquatic 12 month (S/S/S/locker)	Per Annum	678.00	774.80	14.00%
Recreation Services	City Baths Fees: Memberships: Club - 12 Months (Results)	Per Annum	1,139.00	1,222.00	7.00%
Recreation Services	City Baths Fees: Memberships: Club Off Peak - Fortnightly DD	Per Fortnight	37.00	38.00	3.00%
Recreation Services	City Baths Fees: Memberships: Gold- 12 Months	Per Annum	1,399.00	1,429.00	2.00%
Recreation Services	City Baths Fees: Memberships: Gold- Monthly DD	Per Month	114.00	117.00	3.00%
Recreation Services	City Baths Fees: Memberships: Living Stronger - 12 month Membership	Each	679.00	668.20	-2.00%
Recreation Services	City Baths Fees: Memberships: Living Stronger - Monthly	Per Month	58.00	59.60	3.00%
Recreation Services	City Baths Fees: Memberships: Prime - 3 month Membership	Each	189.00	194.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Memberships: Prime - 6 month Membership	Each	355.00	365.00	3.00%
Recreation Services	City Baths Fees: Memberships: Prime Fortnightly DD	Per Fortnight	25.00	25.70	3.00%
Recreation Services	City Baths Fees: Memberships: RMIT Direct Debit	Each	28.00	0.00	N/A
Recreation Services	City Baths Fees: Memberships: Student 12 months.	Each	0.00	855.40	NEW
Recreation Services	City Baths Fees: Memberships: Student Direct Debit.	Per Fortnight	0.00	32.90	NEW
Recreation Services	City Baths Fees: Memberships: Upgrade Fee (upgrade to club membership)	Each	70.00	20.00	-71.00%
Recreation Services	City Baths Fees: Miscellaneous: Locker Hire	Each	2.60	2.70	4.00%
Recreation Services	City Baths Fees: Miscellaneous: Racquet Hire	Each	8.00	8.20	3.00%
Recreation Services	City Baths Fees: Miscellaneous: Towel Hire	Each	5.50	5.70	4.00%
Recreation Services	City Baths Fees: Naturopathy Services: 30 minute standard consultation - non member	Each	0.00	61.50	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 30 minute standard consultation - member	Each	0.00	56.00	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 45 minute standard consultation - non member	Each	0.00	88.00	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 45 minute standard consultation - member	Each	0.00	80.00	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 60 minute standard consultation - non member	Each	0.00	115.50	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 60 minute standard consultation - member	Each	0.00	105.00	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 90 minute standard consultation - non member	Each	0.00	137.50	NEW
Recreation Services	City Baths Fees: Naturopathy Services: 90 minute standard consultation - member	Each	0.00	125.00	NEW
Recreation Services	City Baths Fees: Personal Training: One on One 30 Min Session - Casual 10 visit Pass	Per Pass	504.00	531.00	5.00%
Recreation Services	City Baths Fees: Personal Training: One on One 30 Minute Session	Per Session	56.00	59.00	5.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session	Per Session	80.00	82.00	3.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Casual 10 visit Pass	Per Pass	720.00	738.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Member	Per Session	72.00	73.80	3.00%
Recreation Services	City Baths Fees: Personal Training: One on One Hour Session - Member 10 visit Pass	Per Pass	648.00	664.20	3.00%
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: casual 10 visit pass	Per Pass	0.00	666.00	NEW
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Member	Per Session	0.00	66.50	NEW
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Member 10 visit pass	Per Pass	0.00	598.50	NEW
Recreation Services	City Baths Fees: Personal Training: One on Two 30 minute session: Non Member	Per Session	0.00	74.00	NEW
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session	Per Session	100.00	104.50	5.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Casual 10 visit Pass	Per Pass	900.00	940.50	5.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Member	Per Session	84.00	94.00	12.00%
Recreation Services	City Baths Fees: Personal Training: One on Two Hour Session - Member 10 visit Pass	Per Pass	756.00	846.00	12.00%
Recreation Services	City Baths Fees: Private Swimming Lessons : One on Two 30 minute session : Non Member	Per Session	0.00	74.00	NEW
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Min Session - Casual 10 visit Pass	Per Pass	504.00	531.00	5.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One 30 Minute Session	Per Session	56.00	59.00	5.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session	Per Session	80.00	82.00	3.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Casual 10 visit Pass	Per Pass	720.00	738.00	3.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Member	Per Session	72.00	73.80	3.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on One Hour Session - Member 10 visit Pass	Per Pass	648.00	664.20	3.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member	Per Session	0.00	66.50	NEW
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute session: Member 10 Visit Pass	Per Pass	0.00	598.50	NEW
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two 30 minute: casual 10 Visit Pass	Per Pass	0.00	666.00	NEW
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session	Per Session	100.00	104.50	5.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Casual 10 visit Pass	Per Pass	900.00	940.50	5.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member	Per Session	84.00	94.00	12.00%
Recreation Services	City Baths Fees: Private Swimming Lessons: One on Two Hour Session - Member 10 visit Pass	Per Pass	756.00	846.00	12.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Adult Swim / Shower / Bath	Per Visit	5.90	6.10	3.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Child Swim / Shower	Per Visit	2.90	3.60	24.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Concession Swim / Shower / Bath	Per Visit	2.90	3.60	24.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Family Swim	Per Visit	13.30	15.20	14.00%
Recreation Services	City Baths Fees: Swim Casual Entry: Student Swim / Shower / Bath	Per Visit	5.00	5.20	4.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Adult Swim 20 visit pass	Per Pass	112.10	115.90	3.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Child Swim 20 visit pass	Per Pass	55.10	68.40	24.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Concession Swim 20 visit Pass	Per Pass	55.10	68.40	24.00%
Recreation Services	City Baths Fees: Swim Multi Visit Passes: Student Swim 20 Visit Pass	Per Pass	95.00	98.80	4.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Adult SSS 20 visit Pass	Per Pass	237.50	243.20	2.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Concession SSS 20 visit Pass	Per Pass	110.20	146.30	33.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS) Multi Visit Passes: Student SSS 20 visit Pass	Per Pass	190.00	195.70	3.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Adult Swim/Spa/Sauna	Per Visit	12.50	12.80	2.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Concession Swim/Spa/Sauna	Per Visit	5.80	7.70	33.00%
Recreation Services	City Baths Fees: Swim Spa Sauna (SSS): Student Swim/Spa/Sauna	Per Visit	10.00	10.30	3.00%
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class - Guest Reformer	Per Pass	109.00	0.00	N/A
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class - Member Reformer	Per Pass	99.00	0.00	N/A
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class; Member	Per Session	16.50	17.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	City Baths Fees: Wellness Course: Adult Wellness Class; Non Member	Per Session	18.20	18.80	3.00%
Recreation Services	Facility Hire: Outdoor Sports Courts: Off Peak per half hour	Each	0.00	9.30	NEW
Recreation Services	Facility Hire: Outdoor Sports Courts: Peak per half hour	Each	0.00	13.50	NEW
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 9 holes)	Each	10.00	10.50	5.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Junior annual ticket)	Each	490.00	505.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 18 holes)	Each	14.00	14.50	4.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Pensioner 9 holes)	Each	10.00	10.50	5.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 18 holes)	Each	16.50	17.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Senior 9 holes)	Each	12.00	12.50	4.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 18 holes)	Each	14.00	14.50	4.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (5 day annual ticket)	Each	550.00	565.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (7 day annual ticket)	Each	750.00	770.00	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 18 holes)	Each	23.00	23.50	2.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Adult 9 holes)	Each	16.00	16.50	3.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Child 18 holes)	Each	14.00	14.50	4.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (golf practice)	Each	5.00	6.50	30.00%
Recreation Services	Golf Course Fees: Admission Fees - Royal Park Golf Course (Student 9 holes)	Each	10.00	10.50	5.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Adult Netball - Registration Fee	Each	125.00	153.00	22.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Adult Netball/Soccer - Game Fee	Each	62.00	63.65	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Half Day	Each	46.00	47.25	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Half Day - community group rate	Each	32.00	32.85	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Hire Per Day	Each	75.00	77.05	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Bus - Hire Per Day - community group rate	Each	54.00	55.45	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Casual Shooting	Each	3.00	3.10	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum)	Each	68.00	69.85	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Community Garden Plot Hire (Per Annum) - Concession	Each	40.00	41.10	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Locker hire	Each	2.50	2.60	4.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Annual Family	Each	400.00	410.80	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Casual per hour	Each	15.00	15.40	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Direct Debit Membership (fortnight)	Each	14.00	14.38	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis - Joining Fee	Each	40.00	41.08	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Miscellaneous: Tennis- Direct Debit Concession Membership (fortnight)	Each	11.50	11.80	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Inflatable Hire 1.5hrs	Each	90.00	92.45	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Lifeguard per hour	Each	35.00	35.85	2.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (plus entry fee)	Each	45.00	46.25	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Rooms/Studios: Community Hall Hire After Hours (Per Hour after 10pm)	Each	110.00	112.95	3.00%
Recreation Services	Kensington Pool Fees: Facility Equipment and Staff Hire: Stadium/Courts: Stadium entry fee	Each	3.00	3.10	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Functions: Birthday parties - (without food)	Each	18.00	18.50	3.00%
Recreation Services	Kensington Pool Fees: Functions: Birthday Parties (with Food - Min 10)	Each	22.00	22.60	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Adult 20 visit pass	Each	323.00	331.50	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Concession/Child 20 visit pass	Each	247.00	253.60	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise - 10 Packs: Student 20 visit pass	Each	385.00	292.70	-24.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Adult Exercise Class	Each	17.00	17.45	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Concession/Child Exercise Class	Each	13.00	13.35	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Prime Movers Older Adults Class	Each	13.00	13.35	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Land Based): Student Exercise Class	Each	15.00	15.40	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Adult Swim Lesson (Per visit - Term Basis Only)	Each	14.00	15.50	11.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: AquaSafe School Holiday Program	Each	12.00	12.30	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Concession/Child Swim Lesson (Per visit - Term Basis Only)	Each	13.00	15.50	19.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 30min - One on One - Guest	Each	54.00	52.40	-3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 30min - One on One - Member	Each	42.50	43.65	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 60min - One on One - Guest	Each	74.50	79.85	7.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 60min - One on One - Member	Each	64.00	65.70	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 60min - One on Two - Guest	Each	103.50	109.70	6.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Private Swim Lesson 60min - One on Two - Member	Each	90.00	91.40	2.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Swim Squad	Each	17.00	17.45	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Aquatic Education: Swim Squad Concession	Each	13.00	13.35	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 30min 10 pack - Casual	Each	486.00	471.60	-3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 30min 10 pack - Member	Each	382.50	392.85	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Casual	Each	670.50	718.65	7.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Casual (one on two)	Each	931.50	987.30	6.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Member	Each	576.00	591.30	3.00%
Recreation Services	Kensington Pool Fees: Group Exercise (Water Based): Private Swimming Lessons - 10 Packs: Private Swim Lesson 60min 10 pack - Member (one on two)	Each	801.00	822.60	3.00%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Adult Gym - 20 pack	Each	323.00	331.55	3.00%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Concession/Child Gym - 20 pack	Each	247.00	253.65	3.00%
Recreation Services	Kensington Pool Fees: Health Club - 20 Pack: Student Gym - 20 pack	Each	285.00	292.70	3.00%
Recreation Services	Kensington Pool Fees: Health Club: Adult Health Club Casual	Each	17.00	17.45	3.00%
Recreation Services	Kensington Pool Fees: Health Club: Concession Health Club Casual	Each	13.00	13.35	3.00%
Recreation Services	Kensington Pool Fees: Health Club: Student Health Club Casual	Each	15.00	15.40	3.00%
Recreation Services	Kensington Pool Fees: Multi Activity Memberships : Young at Heart 12 month membership	Each	475.00	520.00	9.00%
Recreation Services	Kensington Pool Fees: Multi Activity Memberships : Young at Heart fortnightly membership	Each	22.00	20.55	-7.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Multi Activity Memberships : Youth 12 month membership	Each	475.00	520.00	9.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Aquatic Fortnightly Membership	Each	18.00	18.50	3.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club 12 Month Membership Full	Each	875.00	832.00	-5.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club 3 Month Membership	Each	430.00	408.90	-5.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Health Club Fortnightly Membership	Each	32.00	32.85	3.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Membership Administration / Joining Fee - Youth & Prime Movers	Each	65.00	69.00	6.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Multi-Activity Memberships- Current Membership Options: Youth Fortnightly Membership	Each	22.00	20.55	-7.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Adult swim 12 month membership	Each	479.00	491.90	3.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Adult Swim 20 visit pass	Each	98.00	100.70	3.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Concession/Child Swim 20 visit Pass	Each	55.10	62.70	14.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Family Swim 20 visit pass	Each	247.00	254.60	3.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Pool: Student Swim 20 Visit Pass	Each	72.20	79.80	11.00%
Recreation Services	Kensington Pool Fees: Multi Visit and Membership Passes: Membership Fees: Active Melbourne: Fortnightly DD.	Per Fortnight	0.00	47.00	NEW
Recreation Services	Kensington Pool Fees: Music Classes: Jazz Ballet	Each	10.30	10.60	3.00%
Recreation Services	Kensington Pool Fees: Music Classes: Keyboard Lessons	Each	27.60	28.35	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 1 hour 10 pack members	Each	576.00	591.30	3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 1 hour 10 pack non members	Each	670.50	709.65	6.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 30 min 10 pack - members	Each	382.50	392.85	3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: 30 min 10 pack non members	Each	486.00	471.80	-3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: Personal Training Member 60 mins One on Two x 10 - Guest	Each	931.50	987.30	6.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - 10 Pack: Personal Training Member 60 mins One on Two x 10 - Member	Each	801.00	822.60	3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 30 minute session - member	Each	42.50	43.56	2.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 30 minute session - non member	Each	54.00	52.40	-3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 60 minute session - member	Each	64.00	65.70	3.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: 60 minute session -not member	Each	74.50	78.85	6.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: Personal Training 60 mins - One on Two - Guest	Each	103.50	109.70	6.00%
Recreation Services	Kensington Pool Fees: Schools: Personal Training - casual: Personal Training 60 mins - One on Two - Member	Each	89.00	91.40	3.00%
Recreation Services	Kensington Pool Fees: Stadium: Ed Gym	Each	14.00	14.40	3.00%
Recreation Services	Kensington Pool Fees: Stadium: Stadium - Junior Basketball Program	Each	5.50	5.65	3.00%
Recreation Services	Kensington Pool Fees: Stadium: Stadium - Junior Netball Program	Each	5.50	5.65	3.00%
Recreation Services	Kensington Pool Fees: Stadium: Stadium Junior Soccer Program	Each	5.50	5.65	3.00%
Recreation Services	Kensington Pool Fees: Swim: Adult group swim entry	Each	3.20	3.30	3.00%
Recreation Services	Kensington Pool Fees: Swim: Adult Swim	Each	5.20	5.30	2.00%
Recreation Services	Kensington Pool Fees: Swim: Child group swim entry	Each	2.70	3.05	13.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Kensington Pool Fees: Swim: Concession/Child Swim	Each	2.90	3.30	14.00%
Recreation Services	Kensington Pool Fees: Swim: Family Swim	Each	13.00	13.40	3.00%
Recreation Services	Kensington Pool Fees: Swim: Student Swim	Each	3.80	4.20	11.00%
Recreation Services	Kensington Pool Fees; Facility Equipment & Staff Hire Pool : Aquatic Education Instructor Hire Fee	Each	50.00	51.35	3.00%
Recreation Services	Kensington Pool Fees; Facility Equipment & Staff Hire Pool : Group Instructor Hire Fee	Each	90.00	92.45	3.00%
Recreation Services	Kensington Pool Fees; Multi Activity Membership: PT Membership 30 min member (one session per week)	Each	72.00	73.95	3.00%
Recreation Services	Kensington Pool Fees; Multi Activity Membership: PT Membership 60 min member (one session per week)	Each	118.00	121.20	3.00%
Recreation Services	Kensington Pool Fees; Rooms/Studios : Arts and Crafts Room Hire	Each	30.00	30.80	3.00%
Recreation Services	Kensington Pool Fees; Stadium/Courts: Child Stadium Entry Fee	Each	3.00	3.10	3.00%
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 30 minute class	Each	22.00	0.00	N/A
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 45 minute class	Each	26.00	0.00	N/A
Recreation Services	Kensington Recreation Centre Fees: Aquatic Education: Adult Swim Lesson 60 minute squad class	Each	27.00	0.00	N/A
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Member 1st camp (per camp)	Each	252.00	258.80	3.00%
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Member ongoing camps (per camp)	Each	201.00	206.45	3.00%
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Non Member ongoing camps (per camp)	Each	217.00	222.85	3.00%
Recreation Services	Kensington Recreation Centre Fees: Personal Training: Challenge Fitness Camp: Non-Member 1st camp (per camp)	Each	272.00	279.35	3.00%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 10 Round Lawn Bowls Competition - Team Registration (4 pp / team)	Each	346.00	365.00	5.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round Basketball Competition - Team Registration (5 pp / team)	Each	605.00	622.00	3.00%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round Netball Competition - Team Registration (7 pp / team)	Each	850.00	873.00	3.00%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 14 Round Soccer Competition - Team Registration (5 pp / team)	Each	605.00	621.00	3.00%
Recreation Services	Melbourne City Sports - Community Programming: Casual Entry: Sports Competitions: Corporate Sports 8 Round Corporate Cup - Team Registration (4 pp / team)	Each	276.00	284.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports : 14 round touch football competition - team registration (7pp/team)	Each	850.00	873.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports : Corporate Walking Programs	Each	98.00	100.00	2.00%
Recreation Services	Melbourne City Sports : Corporate Sports : Healthy Workplace programs	Each	1,080.00	1,110.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Dragon Boat Challenge	Each	1,167.00	1,200.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Lawn Bowls	Each	216.00	222.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Soccer, netball, Touch Football	Each	540.00	555.00	3.00%
Recreation Services	Melbourne City Sports : Corporate Sports: Sports Active; Tan Team Challenge	Each	86.00	88.00	2.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Adult Exercise Class	Each	10.90	11.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Pensioner Exercise Class	Each	8.70	8.95	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Group Exercise (Land Based): Prime Movers Older Adults Class	Each	5.70	5.85	3.00%
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Adult Stadium Entry	Each	4.00	4.10	3.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Community Centre Fees: Casual Entry: Stadium: Child Stadium Entry	Each	2.70	2.80	4.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Soccer Grassed Field	Each	40.00	41.10	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): External Courts: Synthetic Turf Surface Full Court	Each	75.00	77.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Miscellaneous: Current NMCC User Groups - All Rooms (per hour, multiple rooms)	Each	15.50	15.90	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Crèche (playroom)	Each	23.00	23.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Games Room	Each	23.00	23.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Multi Purpose Room	Each	23.00	23.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Rooms/Studios: Rooms/Studios - Partners	Each	18.60	19.10	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen	Each	35.00	35.95	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Concession/Community Groups	Each	28.00	28.75	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Community Hall Hire with Kitchen - Partners	Each	23.00	23.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour)	Each	39.00	40.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (Per Hour) - Concession/Community Groups	Each	32.00	32.85	3.00%
Recreation Services	North Melbourne Community Centre Fees: Facility Hire (per hour): Stadium/Courts: Full Court Stadium Hire (per hour) - Partners	Each	27.00	27.75	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: EdGym casual entry	Each	13.40	13.75	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: EdGym Monthly Direct Debit	Each	37.00	38.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 3 month term membership	Each	134.00	137.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: 10 visit pass	Each	82.00	84.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Adult Gym Casual	Each	10.30	10.60	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Concession Gym Casual	Each	8.20	8.40	2.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Health Club Monthly Gold Membership	Each	33.00	33.90	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Membership Administration/ Joining Fee	Each	36.00	37.00	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Health Club: Pensioner Gym Casual	Each	8.20	8.40	2.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Birthday Parties Per Person Fee (minimum of ten)	Each	9.00	9.25	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Soccer Competition Team Sheet Fee	Each	34.00	34.90	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Junior Sports (Soccer and Basketball)	Each	3.10	3.20	3.00%
Recreation Services	North Melbourne Community Centre Fees: Multi Visit and Membership Passes: Stadium & Sports Programs: Social Netball Competition Team Sheet Fee	Each	55.00	56.50	3.00%
Recreation Services	North Melbourne Pool: Aquatic Education : 1 week intensive program - Adult (5 classes)	Each	70.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education : 1 week intensive program - Child (5 classes)	Each	65.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education : Adult Aquatic Education (per visit - term basis only)	Each	14.00	0.00	N/A

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Pool: Aquatic Education : Aquatic Education (30 minute lesson)	Each	13.00	15.50	19.00%
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Goldfish & Shark level	Each	13.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Stingray Level / Squad	Each	13.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education: 1 week intensive program - Water Familiarisation	Each	13.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education: Goldfish - Shark level (30 minute lesson)	Each	13.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education: Stingray Level / Squad (45 minute lesson)	Each	14.00	0.00	N/A
Recreation Services	North Melbourne Pool: Aquatic Education: Water Familiarisation level (Adult 30 minute lesson)	Each	14.00	0.00	N/A
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Birthday Parties Per child with food (Min 10 Children)	Each	22.00	22.60	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Birthday Parties Per child without food (Min 10 Children)	Each	18.00	18.50	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Miscellaneous Locker Hire	Each	2.50	2.60	4.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Miscellaneous Replacement Barcoded Card	Each	10.00	10.25	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Inflatable hire 1.5hrs	Each	90.00	92.45	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Lifeguard per hour	Each	35.00	35.95	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Pool: Pool Lane Hire per Hour (Plus Group Entry Fee)	Each	45.00	46.25	3.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Schools Aquatic Education Entry fee per child per day	Each	2.70	2.80	4.00%
Recreation Services	North Melbourne Pool: Facility Equipment and Staff Hire: Schools Aquatic Education Instructor + Lane hire fee	Each	50.00	51.35	3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One 30 Min Session - Guest 10 visit Pass	Each	486.00	471.60	-3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One 30 Min Session - Member 10 visit Pass	Each	382.50	392.85	3.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One 30 Minute Session - Guest	Each	54.00	52.40	-3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One 30 Minute Session - Member	Each	42.50	43.65	3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One Hour Session - Guest	Each	74.50	79.85	7.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One Hour Session - Guest 10 visit Pass	Each	670.50	718.65	7.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One Hour Session - Member	Each	64.00	65.70	3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on One Hour Session - Member 10 visit Pass	Each	576.00	591.30	3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on Two Hour Session - Guest	Each	103.50	109.70	6.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on Two Hour Session - Guest 10 visit Pass	Each	931.50	987.30	6.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on Two Hour Session - Member	Each	89.00	91.40	3.00%
Recreation Services	North Melbourne Pool: Private Swim Lessons: One on Two Hour Session - Member 10 visit Pass	Each	801.00	822.60	3.00%
Recreation Services	North Melbourne Pool: Season Pass (1 month) : Adult Squad (45 minute lesson)	Each	17.00	17.45	3.00%
Recreation Services	North Melbourne Pool: Season Pass (1 month) : Concession Squad (45 minute lesson)	Each	13.00	13.35	3.00%
Recreation Services	North Melbourne Pool: Season Pass (1 month) : Student Squad (45 minute lesson)	Each	15.00	15.40	3.00%
Recreation Services	North Melbourne Pool: Season Passes: Adult Swim Season Pass (1 months)	Each	55.00	63.60	16.00%
Recreation Services	North Melbourne Pool: Season Passes: Adult Swim Season Pass (7 months)	Each	255.00	296.80	16.00%
Recreation Services	North Melbourne Pool: Season Passes: Concession/Child Swim Season Pass (1 months)	Each	38.00	39.60	4.00%
Recreation Services	North Melbourne Pool: Season Passes: Concession/Child Swim Season Pass (7 months)	Each	160.00	184.80	16.00%
Recreation Services	North Melbourne Pool: Season Passes: Family Swim Season Pass (1 months)	Each	128.00	134.00	5.00%
Recreation Services	North Melbourne Pool: Season Passes: Family Swim Season Pass (7 months)	Each	580.00	609.70	5.00%
Recreation Services	North Melbourne Pool: Season Passes: Student Swim Season Pass (1 months)	Each	50.00	50.40	1.00%
Recreation Services	North Melbourne Pool: Season Passes: Student Swim Season Pass (7 months)	Each	200.00	235.20	18.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Adult	Each	3.00	3.10	3.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Concession/Child	Each	2.00	2.10	5.00%
Recreation Services	North Melbourne Pool: Spectator Entry Fees: Student	Each	2.50	2.60	4.00%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Adult Swim 20 visit pass	Each	98.80	100.70	2.00%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Concession/Child Swim 20 visit Pass	Each	53.20	62.70	18.00%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Family Swim 20 visit pass	Each	247.00	254.60	3.00%
Recreation Services	North Melbourne Pool: Swim Multi Visit Passes (valid for one year from date of purchase): Student Swim 20 Visit Pass	Each	72.20	79.80	11.00%
Recreation Services	North Melbourne Pool: Swim: Adult Swim	Each	5.20	5.30	2.00%
Recreation Services	North Melbourne Pool: Swim: Concession/Child	Each	2.90	3.30	14.00%
Recreation Services	North Melbourne Pool: Swim: Family Swim	Each	13.00	13.40	3.00%
Recreation Services	North Melbourne Pool: Swim: Student Swim	Each	3.80	4.20	11.00%
Recreation Services	North Melbourne Recreation Centre: Boot Camp: Boot Camps - Member - per session	Each	12.00	13.85	15.00%
Recreation Services	North Melbourne Recreation Centre: Boot Camp: Boot Camps - Non Member - per session	Each	15.00	15.50	3.00%
Recreation Services	North Melbourne Recreation Centre: Community Group Court Hire: Basketball/Netball/Soccer Hire: Per court per hire.	Each	0.00	25.00	NEW
Recreation Services	North Melbourne Recreation Centre: Competitions: Registration fee per season per team	Each	150.00	153.00	2.00%
Recreation Services	North Melbourne Recreation Centre: Competitions: Team sheet per team, per game (Netball/Basketball/Soccer)	Each	62.00	63.65	3.00%
Recreation Services	North Melbourne Recreation Centre: Entry Fees: Adult	Each	3.00	3.10	3.00%
Recreation Services	North Melbourne Recreation Centre: Entry Fees: Student / Concession	Each	3.00	3.10	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Adult	Each	17.00	17.45	3.00%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Adult Gymnasium 20 visits	Each	323.00	331.55	3.00%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Concession	Each	13.00	13.35	3.00%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Concession Gymnasium 20 visits	Each	247.00	253.65	3.00%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Student	Each	15.00	15.40	3.00%
Recreation Services	North Melbourne Recreation Centre: Gymnasium & Group Fitness: Student Gymnasium 20 visits	Each	285.00	292.70	3.00%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Club - Fortnightly DD	Each	32.00	32.85	3.00%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Club - Results 12 Months	Each	875.00	832.00	-5.00%
Recreation Services	North Melbourne Recreation Centre: Massage Services: Membership Fees: Start Up - Young at Heart / Youth	Each	65.00	69.00	6.00%
Recreation Services	North Melbourne Recreation Centre: Membership Fees: Aquatic - Fortnightly DD	Each	18.00	18.50	3.00%
Recreation Services	North Melbourne Recreation Centre: Membership Services: Membership Fees: Active Melbourne: Fortnightly DD.	Per Fortnight	0.00	47.00	NEW
Recreation Services	North Melbourne Recreation Centre: Membership Services: Membership Fees: Prime/Youth - Fortnightly DD	Each	20.00	20.55	3.00%
Recreation Services	North Melbourne Recreation Centre: Membership Services: Membership Fees: Prime/Youth - Results 12 months	Each	475.00	520.00	9.00%
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Group Fitness Instructor hire per hour	Each	90.00	92.45	3.00%
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Locker Hire	Each	2.50	2.60	4.00%
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Multi visit pass: Locker Hire 20 visit pass	Each	0.00	49.40	NEW
Recreation Services	North Melbourne Recreation Centre: Miscellaneous: Replacement Barcoded Card	Each	10.00	10.25	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One 30 Min Session - Guest 10 visit Pass	Each	486.00	471.60	-3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One 30 Min Session - Member 10 visit Pass	Each	382.50	392.85	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One 30 Minute Session - Guest	Each	54.00	52.40	-3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One 30 Minute Session - Member	Each	42.50	43.65	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One Hour Session - Guest	Each	74.50	78.85	6.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One Hour Session - Guest 10 visit Pass	Each	670.50	709.65	6.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One Hour Session - Member	Each	64.00	65.70	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on One Hour Session - Member 10 visit Pass	Each	576.00	591.30	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on Two Hour Session - Guest	Each	103.50	109.70	6.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on Two Hour Session - Guest 10 visit Pass	Each	931.50	987.30	6.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on Two Hour Session - Member	Each	89.00	91.40	3.00%
Recreation Services	North Melbourne Recreation Centre: Personal Training: One on Two Hour Session - Member 10 visit Pass	Each	801.00	822.60	3.00%
Recreation Services	Riverslide Skate Park: Birthday Parties	Each	17.00	17.50	3.00%
Recreation Services	Riverslide Skate Park: Group Skate lessons (max 6 students) price per head	Each	17.00	17.50	3.00%
Recreation Services	Riverslide Skate Park: Locker use	Each	1.50	1.55	3.00%
Recreation Services	Riverslide Skate Park: Membership	Each	46.50	47.25	2.00%
Recreation Services	Riverslide Skate Park: Park Hire (Per 3 hour blocks)	Each	600.00	616.20	3.00%
Recreation Services	Riverslide Skate Park: Private Skate Lessons	Each	46.00	47.30	3.00%
Recreation Services	Riverslide Skate Park: Room hire events	Each	240.00	246.50	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Riverslide Skate Park: School ASSC group lessons (max 25 students) price per group per session	Each	215.00	220.80	3.00%
Recreation Services	Riverslide Skate Park: School Groups (per heard)	Each	17.00	17.45	3.00%
Recreation Services	Riverslide Skate Park: School Holiday Programs (per head, min 30)	Each	9.00	9.25	3.00%
Recreation Services	Riverslide Skate Park: Skate Board Hire	Each	5.00	5.15	3.00%
Recreation Services	Sports: Baseball Ground Hire (Season - Full Share)	Season - Full Share	1,257.00	1,290.00	3.00%
Recreation Services	Sports: Baseball Ground Hire (Season - Half Share)	Season - Half Share	627.00	645.00	3.00%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Full Share)	Season - Full Share	1,639.00	1,685.00	3.00%
Recreation Services	Sports: Cricket Synthetic Ground Hire (Season - Half Share)	Season - Half Share	820.00	840.00	2.00%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Full Share)	Season - Full Share	6,010.00	6,170.00	3.00%
Recreation Services	Sports: Cricket Turf Ground Hire (Season - Half Share)	Season - Half Share	3,004.00	3,085.00	3.00%
Recreation Services	Sports: Football Ground Hire (Season - Full Share)	Season - Full Share	1,492.00	1,530.00	3.00%
Recreation Services	Sports: Football Ground Hire (Season - Half Share)	Season - Half Share	747.00	765.00	2.00%
Recreation Services	Sports: Pavilion Seasonal Bonds	Season - Full Share	1,000.00	1,030.00	3.00%
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Full Share)	Season - Full Share	576.00	590.00	2.00%
Recreation Services	Sports: Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Season Half Share)	Season - Half Share	289.00	295.00	2.00%
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Full Share)	Season - Full Share	628.50	645.00	3.00%
Recreation Services	Sports: Refurbished Pavilion Hire - CATEGORY B (Season - Half-Share)	Season - Half Share	313.50	320.00	2.00%
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Full Share)	Season - Full Share	1,257.00	1,290.00	3.00%
Recreation Services	Sports: Refurbished Pavilion Hire (Season - Half Share)	Season - Half Share	627.00	645.00	3.00%
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Full Share)	Season - Full Share	1,492.00	1,530.00	3.00%
Recreation Services	Sports: Rugby/Soccer/Hockey/Lacrosse Ground Hire (Season - Half Share)	Season - Half Share	747.00	765.00	2.00%

ANNUAL PLAN AND BUDGET 2014-2015



Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Sports: Softball Ground Hire (Season - Full Share)	Season - Full Share	576.00	590.00	2.00%
Recreation Services	Sports: Softball Ground Hire (Season - Half Share)	Season - Half Share	289.00	295.00	2.00%
Recreation Services	Sports: Touch Ground Hire (Season - Full Share)	Season - Full Share	747.00	765.00	2.00%
Recreation Services	Sports: Touch Ground Hire (Season - Half Share)	Season - Half Share	374.00	385.00	3.00%
Recreation Services	Sports: Training - All sports. (Per player. Per Session)	Per Player. Per Session	1.25	1.30	4.00%
Recreation Services	Sports: Week Day Refurbished Pavilion Hire - CATEGORY B (Per Day)	Per Day	183.00	190.00	4.00%
Recreation Services	Sports: Week Day Refurbished Pavilion Hire (Per Day)	Per Day	366.00	375.00	2.00%
Recreation Services	Sports: Weekday Cricket Turf Ground Hire (Per Day)	Per Day	367.00	375.00	2.00%
Recreation Services	Sports: Weekday Football Ground Hire (Per Day)	Per Day	128.00	130.00	2.00%
Recreation Services	Sports: Weekday Other Ground Hire (Per Day)	Per Day	104.00	105.00	1.00%
Recreation Services	Sports: Weekday Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	44.00	45.00	2.00%
Recreation Services	Sports: Weekday Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	86.00	90.00	5.00%
Recreation Services	Sports: Weekday Softball Ground Hire (Per Day)	Per Day	44.00	45.00	2.00%
Recreation Services	Sports: Weekend Baseball Ground Hire (Per Day)	Per Day	150.00	154.00	3.00%
Recreation Services	Sports: Weekend Cricket Synthetic Ground Hire (Per Day)	Per Day	128.00	130.00	2.00%
Recreation Services	Sports: Weekend Cricket Turf Ground Hire (Per Day)	Per Day	367.00	375.00	2.00%
Recreation Services	Sports: Weekend Football Ground Hire (Per Day)	Per Day	256.00	265.00	4.00%
Recreation Services	Sports: Weekend Other Ground Hire (Per Day)	Per Day	209.00	215.00	3.00%
Recreation Services	Sports: Weekend Recreation/Sports Ground Hire - Clean, no line markings/infrastructure (Per Day)	Per Day	89.00	90.00	1.00%
Recreation Services	Sports: Weekend Refurbished Pavilion Hire - CATEGORY B (Per day)	Per Day	190.00	195.00	3.00%
Recreation Services	Sports: Weekend Refurbished Pavilion Hire (Per Day)	Per Day	380.00	390.00	3.00%

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Branch Description	Name of Product or Service	Unit of Measure	Current Price per unit (including GST)* as at 30 June 2014	Revised Price per unit (including GST) from 1 July 2014 *	% change
Recreation Services	Sports: Weekend Rugby/Soccer/Hockey/Lacrosse Ground Hire (Per Day)	Per Day	171.00	175.00	2.00%
Recreation Services	Sports: Weekend Softball Ground Hire (Per Day)	Per Day	89.00	90.00	1.00%
Recreation Services	Sports: Weekend Touch Ground Hire (Per Day)	Per Day	121.00	125.00	3.00%
Tourism Melbourne	Cooks' Cottage: Adult entry to Cooks Cottage	Each	5.00	6.00	20.00%
Tourism Melbourne	Cooks' Cottage: Child entry to Cooks Cottage	Each	2.50	3.00	20.00%
Tourism Melbourne	Cooks' Cottage: Concession entry to Cooks Cottage	Each	3.00	3.60	20.00%
Tourism Melbourne	Cooks' Cottage: Concession Group entry to Cooks Cottage Inbound (Rating 'A' - Operators)	Each	2.00	2.20	10.00%
Tourism Melbourne	Cooks' Cottage: Family entry (2 adults + 2 children) to Cooks Cottage	Each	13.50	16.50	22.00%
Tourism Melbourne	Cooks' Cottage: Pensioner entry to Cooks Cottage	Each	3.00	3.60	20.00%
Tourism Melbourne	Cooks' Cottage: School Holiday Program - Child - self-guided	Each	0.00	6.00	NEW
Tourism Melbourne	Cooks' Cottage: School Holiday Program - Child - workshop	Each	0.00	12.00	NEW
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - 3 modules	Each	0.00	7.50	NEW
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - 4 modules	Each	0.00	10.00	NEW
Tourism Melbourne	Cooks' Cottage: Schools - Education Program - Additional Teacher/Adult	Each	0.00	3.30	NEW
Tourism Melbourne	Cooks' Cottage: Self-guided visit group entry to Cooks' Cottage (School program) - Student	Each	2.00	2.20	10.00%
Tourism Melbourne	Cooks' Cottage: Student entry to Cooks Cottage	Each	3.00	3.60	20.00%
Tourism Melbourne	Cooks' Cottage: Ticketed Event - Adult	Max Per Event	0.00	10.00	NEW
Tourism Melbourne	Cooks' Cottage: Ticketed Event - Child	Max Per Event	0.00	10.00	NEW

Where there is a change to or from \$0 this reflects;

- a new facilities coming online or
- a new service offered or

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- changes to the pricing structure as determined by the state government or
- a review of the existing pricing structure.
- **Some fees and charges including GST status are subject to change following a review of Division 81 GST legislation**



APPENDIX G - SCHEDULE OF GRANTS AND CONTRIBUTIONS

Description of Grant or Subsidy	2013-14 Budget \$'000	2014-15 Budget \$'000	Variance \$'000
City Planning and Infrastructure	186	143	(43)
Corporate Business			
Federation Square – for cleaning and maintenance	668	722	54
Shrine of Remembrance - accounting and administrative support	41	42	1
Corporate Business	709	764	55
Community Development			
Miscellaneous Community Development Grants	1,880	1,968	(13)
Triennial Arts & Culture Program	3,037	2,712	(325)
Annual Arts Grant Program	1,112	927	(185)
Arts Sponsorships	160	135	(25)
Community Development	6,189	5,742	(548)
City Design	109	112	3
City Business			
Public Grants available via application	1,840	3,312	1,472
Programs	1,328	1,313	(15)
Pre-Commitments	2,295	1,090	(1,204)
City Business Division	5,463	5,715	253
TOTAL COUNCIL	12,656	12,476	(280)

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APPENDIX H - DOCKLANDS INCOME STATEMENT

Income Statement - Docklands	Budget 2013-14 \$'000s	Budget 2014-15 \$'000s	Variance \$'000s
Total Rates	19,359	21,113	1,754
Total Fees & Charges	3,427	3,302	(125)
Total Sales & Recoveries	502	495	(7)
TOTAL REVENUE	23,288	24,910	1,622
EXPENDITURE			
Total Employee Costs	2,671	3,326	655
Total Materials & Services	7,155	7,570	415
Total Finance & Insurance Costs	217	232	15
Total Depreciation & Amortisation	3,647	3,616	(31)
Total Other Costs	319	328	9
Total Maintenance	321	322	1
TOTAL EXPENDITURE*	14,330	15,394	1,064
Underlying Surplus / (Deficit)*	8,958	9,516	558

Total Docklands operating expenditure only includes identifiable direct costs. Indirect costs that cannot be reliably apportioned to Docklands has not been reflected in expenditure. This leads to an understatement of expenditure and an overstatement of the underlying surplus. Examples of unallocated indirect costs would include corporate overheads and some staff time for municipal wide projects (which would also benefits Docklands). The indirect costs are conservatively estimated in excess of \$2.5 million per annum.

Docklands Capital Program	Budget 2014-15 \$'000s
New Works	
Docklands Community Boating Hub/Family Services Hub	550
Implementation of Docklands Community and Place Plan	1,000
New Christmas decorations	150
Total New Works	1,700
Renewal Works	
Refurbishment of Christmas decorations	40
Total Renewal Works	40
Maintenance	
Public Lighting maintenance	212
Maintenance of Christmas decorations	110
Total Maintenance	322
Total capital works	2,062



APPENDIX I – PUBLIC NOTICE – DRAFT 2014-15 ANNUAL PLAN AND BUDGET

The Melbourne City Council (Council) has prepared a draft 2014-15 Annual Plan and Budget for the financial year ending 30 June 2015 (Annual Plan and Budget). At its meeting on 8 May 2014 the Council considered the Annual Plan and Budget and resolved to release it for public consultation in accordance with sections 127 and 129 of the *Local Government Act 1989* (Act).

PUBLIC INSPECTION

Copies of the draft Annual Plan and Budget are available for inspection from 9 May 2014 until and including 6 June 2014 at the following locations:

- Town Hall Administration Building, 120 Swanston Street, Melbourne. Ground Floor at Front Desk (7.30am – 5pm weekdays)
- City Library (Mon-Sun)
- North Melbourne Library (Mon-Sun)
- East Melbourne Library (Mon-Sun)
- Southbank Library at Boyd (Mon-Sun)
- The Hub at Docklands (Mon-Fri).

Copies may also be viewed online at www.melbourne.vic.gov.au/committees

SUBMISSIONS

Any person may make a written submission to the Council on the Annual Plan and Budget. All submissions received by the Council on or before 6 June 2014 will be considered in accordance with section 223 of the Act, by the Council's Future Melbourne Committee (Committee).

If a person wishes to be heard in support of their submission they must include the request to be heard in the written submission and this will entitle them to appear in person, or by a person acting on their behalf, before a meeting of the Committee, scheduled to be held on 19 June 2014 at 5.30pm in the Council Meeting Room, Level 2, Town Hall Administration Building, 120 Swanston Street, Melbourne.

Written submissions can be submitted online via our website www.melbourne.vic.gov.au or addressed to the Manager Governance Services, Melbourne City Council, Town Hall Administration Building, 120 Swanston Street, Melbourne, 3000 or GPO Box 1603, Melbourne, 3001.

Written submissions received will be made public and made available on the Council's website.

MEETING TO ADOPT THE ANNUAL PLAN AND BUDGET

Council will meet on 24 June 2014 to adopt the Annual Plan and Budget.

Dr Kathy Alexander
Chief Executive Officer



APPENDIX J - PUBLIC NOTICE – NOTICE OF INTENTION TO DECLARE A DIFFERENTIAL RATE

At its meeting on 8 May 2014, the Council resolved to give public notice under section 223 of the Local Government Act 1989 of its intention to declare a differential rate for the financial year ending 30 June 2015.

The rates for each property are determined by multiplying the Net Annual Value of each rateable land classified as Residential or Non-Residential by the differential rate shown in the following table:

Class of Land	Differential Rate
Residential	4.0469 cents in the dollar of the Net Annual Value
Non-Residential	4.5901 cents in the dollar of the Net Annual Value

The characteristics of the land which determine whether land is classified as Residential or Non-Residential are as follows:

Class of Land	Characteristics
Residential	Land which is - (a) used primarily for residential purposes (but does not include serviced apartments, apartment houses, boarding houses, hotels, motels or hostels); or (b) vacant land but which by reason of its locality, zoning or other relevant criteria would, if developed, be or be likely to be used primarily for residential purposes.
Non-Residential	All rateable land (including vacant and unoccupied land) wherever located in the municipality and howsoever zoned under the planning scheme which does not have the characteristics of Residential land.

It is considered that each differential rate will contribute to the equitable and efficient carrying out of Council's functions in that it is likely to achieve an equitable financial contribution to the cost of carrying out the functions of Council, including -

- the construction and maintenance of public infrastructure;
- the development and provision of health and community services;
- the provision of general support services;

Submissions in respect of the declaration of a differential rate will be considered in accordance with section 223 of the Local Government Act 1989. Council's Future Melbourne Committee ('Committee') will consider any written submission received by Council on or before 6 June 2014, at a meeting to be held on 19 June 2014 at 5:30 pm in the Council Meeting Room, 2nd Floor, Town Hall, 120 Swanston Street, Melbourne.

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If a person wishes to be heard in support of their submission they must include the request to be heard in the submission and this will entitle them to appear in person or by a person acting on their behalf before the meeting of the Committee.

The postal address for written submissions is:

Manager Governance Services,
Melbourne City Council,
Town Hall Administration Building,
90-120 Swanston Street, Melbourne, 3000

or

Manager Governance Services,
Melbourne City Council,
GPO Box 1603,
Melbourne, 3001.

Dr Kathy Alexander
Chief Executive Officer



APPENDIX K - PROPERTY LEASE REGISTER

Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
1 Seafarers Lane Docklands	Lady Gowrie Child Centre (Melbourne) Inc	01-01-09	31-12-14	\$566,798.00
1-9 Freshwater Place, Southbank	Cafenetics Pty Ltd	31-12-12	30-12-22	\$15,188.00
Land Fronting Freshwater Place, Southbank	Body Corporation No2	12-03-06	11-03-27	\$0.00
109 Bowen Crescent Carlton	Princes Park Bowling Club Inc	25-10-05	17-10-14	\$104.00
121 Princes Park Drive Carlton	Princes Hill Tennis Club Inc	01-05-12	30-04-17	\$104.00
134-142 Swanston Street Melbourne	Café L'Incontro	04-07-04	03-07-14	\$56,068.00
151 Royal Parade Parkville	Parkville Tennis Club Inc	01-05-12	30-04-17	\$104.00
16-22 Little Errol Street North Melbourne	Australian Legion of Ex Service Men and Women	01-08-11	30-09-15	\$1.00
190-192 Pelham Street Carlton	The University of Melbourne	09-02-00	08-02-50	\$21,083.00
198 Little Collins Street Melbourne	Stellini Bar		Monthly	\$32,292.00
2 Swanston Street Melbourne	Best of Australia Travel Centres Pty Ltd	17-10-12	15-10-24	\$30,000.00
20 Therry Street Melbourne	Doutta Galla Community Health Services	28-05-12	27-05-17	\$1.00
202 Little Collins Street Melbourne	Stellini Bar		Monthly	\$17,886.00
204-206 Arden Street North Melbourne	Fencing Victoria Inc.	27-03-12	26-03-33	\$1.00
207-221 City Road, Southbank	KereKere Pty Ltd	08-07-12	07-07-17	\$37,829.00
208 Little Collins Street Melbourne	Vacant			
210 Little Collins Street Melbourne	Pratap Pammamull & Gita Pammamull		Monthly	\$25,000.00
212 Little Collins Street Melbourne	Hairy Canary	01-04-11	31-03-16	\$87,799.00
218 -242 Little Collins Street Melbourne	Calibre Clothing	06-11-11	05-11-16	\$194,681.00
218 -242 Little Collins Street Melbourne	Hairy Little Sista		Monthly	\$180,069.00
218 -242 Little Collins Street Melbourne	Swensk, Australia	01-04-13	31-03-18	\$95,844.00
218 -242 Little Collins Street Melbourne	Ted Baker London	25-08-12	24-08-17	\$317,752.00
219-225 Bourke Street Melbourne	Vacant			
219-229 Bourke Street Melbourne	Disability Media Inc.	01-08-11	31-07-14	\$15,768.00
219-229 Bourke Street Melbourne	Bayanihan Australia Community Network Inc		Monthly	\$2,330.00
219-229 Bourke Street Melbourne	Federation of Community Legal Centres (Victoria) Inc		Monthly	\$19,905.00
219-229 Bourke Street Melbourne	International Women's Development Agency Inc.		Monthly	\$66,161.00
219-229 Bourke Street Melbourne	JOY Melbourne Inc		Monthly	\$65,943.00
219-229 Bourke Street Melbourne	Kultour		Monthly	\$7,701.00
219-229 Bourke Street Melbourne	Media Arts Pty Ltd (Experimenta)		Monthly	\$21,021.00
219-229 Bourke Street Melbourne	Melbourne Fringe Festival		Monthly	\$30,349.00
219-229 Bourke Street Melbourne	Melbourne International Film Festival Ltd		Monthly	\$73,566.00
219-229 Bourke Street Melbourne	Melbourne Queer Film Festival		Monthly	\$16,063.00
219-229 Bourke Street Melbourne	Phunktional Ltd	01-09-11	31-08-14	\$8,199.00
219-229 Bourke Street Melbourne	Platform Artists Group Inc	01-03-11	31-12-14	\$7,022.00
219-229 Bourke Street Melbourne	Sustainable Living Foundation	01-08-11	31-07-14	\$7,479.00
219-229 Bourke Street Melbourne	The Black Arm Band		Monthly	\$4,337.00
219-229 Bourke Street Melbourne	Travellers Aid Australia Ltd	29-10-11	28-10-14	\$43,343.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
219-229 Bourke Street Melbourne	United Way Australia		Monthly	\$5,979.00
219-229 Bourke Street Melbourne	West Space		Monthly	\$0.00
219-229 Bourke Street Melbourne	Engage Media Collective Inc	01-08-11	31-07-14	\$4,362.00
219-229 Bourke Street Melbourne	Gay & Lesbian Switchboard		Monthly	\$3,609.00
219-229 Bourke Street Melbourne	Human Rights Arts and Film Festival Inc	01-08-11	31-07-14	\$4,355.00
219-229 Bourke Street Melbourne	Midsumma Festival		Monthly	\$6,117.00
219-229 Bourke Street Melbourne	Minus 18 Inc		Monthly	\$3,396.00
219-229 Bourke Street Melbourne	TLC for Kids Inc.		Monthly	\$18,798.00
219-229 Bourke Street Melbourne	Victoria Walks Inc		Monthly	\$7,855.00
22 Bellair Street Kensington	Flemington Kensington Community Legal Centre Incorporated		Monthly	\$5,200.00
227-229 Bourke Street Melbourne	Foot Locker Australia Inc	01-09-09	31-08-14	\$90,000.00
230-298 Wellington Parade East Melbourne	Pavilion Café, Fitzroy Gardens	09-03-12	08-03-17	\$93,500.00
231 Bourke Street Melbourne	Mountfords	01-11-11	31-10-14	\$244,526.00
231 Bourke Street Melbourne	Red Violin Nightclub		Monthly	\$100,000.00
25 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29-11-02	28-11-22	\$0.00
250 Spring Street Melbourne	Royal Australasian College of Surgeons	21-05-93	20-05-2092	\$0.00
2A Spencer Street Melbourne	Microflite Pty Ltd	01-11-11	31-10-14	\$32,912.00
30-38 Gatehouse Drive Kensington	Midwives and Mothers Australia Pty Ltd	01-08-11	31-07-15	\$58,717.00
31 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	08-07-04	07-07-24	\$0.00
333 The Avenue Parkville	Royal Park Tennis Club Inc	01-05-12	30-04-17	\$104.00
34-60 Little Collins Street Melbourne	Citipower Pty Ltd	12-02-02	30-06-37	\$10.00
34-60 Little Collins Street Melbourne	Dexus Funds Management Limited	26-06-62	25-06-37	\$385,733.00
35 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	29-11-02	28-11-22	\$0.00
40 Bellair Street Kensington	Local Learning and Employment Network		Monthly	\$6,200.00
405-411 Racecourse Road Kensington	Flemington and Kensington Bowling Club Incorporated		Monthly	\$100.00
405-411 Racecourse Road Kensington	Kensington Community High School		Monthly	\$150,000.00
417 Dynon Road West Melbourne	CityWide Service Solutions Pty Ltd	01-07-06	30-06-21	\$412,735.00
417 Flinders Lane, Melbourne	Brunetti - City Square Café	02-09-12	01-09-15	\$83,427.00
420 Swanston Street Melbourne	Altered State Australia Pty Ltd	01-07-12	30-06-15	\$55,515.00
427 Docklands Drive Docklands	Freecorp Investments Pty Ltd	19-11-05	19-11-25	\$0.00
43 Little Errol Street North Melbourne	Janine Rainbow	10-10-12	09-10-14	\$26,950.00
439 Docklands Drive Docklands	Waterfront City 1A R & C Pty Ltd	19-11-05	19-11-25	\$1.00
44-86 Swanston Street Melbourne	Caboose	25-05-12	24-05-15	\$11,500.00
45 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19-11-02	18-11-22	\$0.00
47 Canning Street Carlton	Benetas	07-09-12	06-09-14	\$35,637.00
474 Flinders Street Melbourne	Melbourne Aquarium	13-11-97	12-11-47	\$1.00
5 Blackwood Street North Melbourne	Sujecra Pty Ltd		Monthly	\$6,687.00
506-516 Elizabeth Street Melbourne	Adult Multicultural Education Services	01-05-13	30-04-18	\$1.00
510-512 Elizabeth Street Melbourne	Australia Hanbung Group Pty Ltd	15-08-09	14-08-14	\$132,541.00
514A Elizabeth Street Melbourne	Activia Hair Fashion	01-05-13	30-04-16	\$19,357.00
516 Elizabeth Street Melbourne	Yuan Hui Du & You Lan Ding	23-04-13	22-04-16	\$73,214.00
52 Errol Street North Melbourne	Errol Street Physiotherapy Pty Ltd	06-09-13	05-09-18	\$52,000.00
54 Errol Street North Melbourne	Kitchen Capers		Monthly	\$43,156.00
55 NewQuay Promenade Docklands	Newquay Nodal and Marina Pty Ltd	19-11-02	18-11-22	\$0.00
56 Errol Street North Melbourne	Andrew Harris Optometrist		Monthly	\$40,800.00
58 Errol Street North Melbourne	The Centre: Connecting Community in North and West Melb Inc	01-12-11	30-11-14	\$10.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
60 Errol Street North Melbourne	Lucy Figliuzzi		Monthly	\$15,000.00
62 Errol Street North Melbourne	Manfred's Shoe Repairs	01-07-12	30-06-15	\$40,776.00
64 Errol Street North Melbourne	Manfred's Shoe Repairs	01-04-12	31-03-15	\$14,751.00
70 Errol Street, North Melbourne	Commonwealth of Australia Australia Post Corporation		Monthly	\$0.00
65 Toorak Road South Yarra	Fawkner Park Children's Centre Cooperative Limited	01-12-08	30-11-18	\$104.00
65 Toorak Road South Yarra	South Yarra Tennis Centre Fawkner Park		Monthly	\$116,961.00
65-159 Victoria Street Melbourne	Queen Victoria Market Pty Ltd	28-07-97	Ongoing	\$1.00
72-74 Grey Street East Melbourne (Powlett Reserve)	The East Melbourne Child Care Co-Operative	29-07-10	28-07-15	\$104.00
72-74 Grey Street East Melbourne (Powlett Reserve)	Chris Ackerman Tennis Pty Ltd		Monthly	\$122,088.00
81, 81a & 81b Altona Street Kensington	Kensington Community Centre Childrens Co-Operative Ltd		Monthly	\$104.00
85 Kensington Road Kensington	The Venny Adventure Playground	01-07-09	01-09-14	\$1.00
Berth 1 Docklands	Francis Roth	17-01-05	31-12-24	\$0.00
Berth 2 Docklands	Paul Gerrard Brown	21-01-05	31-12-24	\$0.00
Berth 3 Docklands	Chong Kheng Superannuation Fund (previously Chris Gough)	03-06-05	31-12-24	\$0.00
Berth 4 Docklands	Robert Wescombe	19-01-05	31-12-24	\$0.00
Berth 5 Docklands	Graham Robert McDonald	19-01-05	31-12-24	\$0.00
Berth 6 Docklands	John & Pauline Kirby (previously Tony Ciabarra)	27-04-05	31-12-24	\$0.00
Berth 7 Docklands	Malcolm Farr	28-01-05	31-12-24	\$0.00
Berth 8 Docklands	Tarrant Ridge Pty Ltd	07-06-05	31-12-24	\$0.00
Berth 9 Docklands	George Iro	24-01-05	31-12-24	\$0.00
Berth 10 Docklands	Ross Palazzesi	17-01-05	31-12-24	\$0.00
Berth 11 Docklands	Sue Clifton	17-01-05	31-12-24	\$0.00
Berth 12 Docklands	Leonard John Wright & Frances Therese Wright	19-01-05	31-12-24	\$0.00
Berth 13 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 14 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 15 Docklands	Adington Pty Ltd	20-01-05	31-12-24	\$0.00
Berth 16 Docklands	Anita Ng	14-01-05	31-12-24	\$0.00
Berth 17 Docklands	Airport Corporate Smartpark Pty Ltd	20-01-05	31-12-24	\$0.00
Berth 18 Docklands	Norman South Pty Ltd	11-03-13	31-12-24	\$0.00
Berth 19 Docklands	Ling Ying Dai (Previously Ji Feng Zou)	29-06-07	01-01-25	\$0.00
Berth 20 Docklands	Hua Lu	29-06-07	18-01-38	\$0.00
Berth 21 Docklands	Barry Allison	19-01-05	31-12-24	\$0.00
Berth 22 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 23 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 24 Docklands	Abraham Khoury	20-01-05	31-12-24	\$0.00
Berth 25 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 26 Docklands	Austens Superannuation Services Pty Ltd (& Omnizar Pty Ltd & Peter Thomas)	18-01-05	31-12-24	\$0.00
Berth 27 Docklands	Samuel Schembri, Charles Paul Joseph Schembri, John Schembri and Paul Joseph Schembri (previously Timothy Joseph Walsh)	04-02-05	31-12-24	\$0.00
Berth 28 Docklands	G.J Eagles Builders	10-02-05	31-12-24	\$0.00
Berth 29 Docklands	Evren Baykal	17-01-05	31-12-24	\$0.00
Berth 30 Docklands	Anne Maree Willis	17-06-05	31-12-24	\$0.00
Berth 31 Docklands	Beverley Bishop and Norman Bishop	17-01-05	31-12-24	\$0.00
Berth 32 Docklands	Susan Jean Spender	20-01-05	31-12-24	\$0.00
Berth 33 Docklands	Nisrin Ibrahim	17-01-05	31-12-24	\$0.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 34 Docklands	Wayrich Pty Ltd	18-01-05	31-12-24	\$0.00
Berth 35 Docklands	Peter Hirst and Gillian Hirst	17-01-05	31-12-24	\$0.00
Berth 36 Docklands	Jonathan Morton	21-01-05	31-12-24	\$0.00
Berth 37 Docklands	Leon Thorpe	29-06-07	01-01-25	\$0.00
Berth 38 Docklands	David Melrose	29-06-07	01-01-25	\$0.00
Berth 39 Docklands	Tan Hin Bian	29-06-07	01-01-25	\$0.00
Berth 40 Docklands	Peter Folwell	29-06-07	01-01-25	\$0.00
Berth 41 Docklands	PMS Bendigo Pty Ltd as trustee for De Araugo Super Fund	29-06-07	01-01-25	\$0.00
Berth 42 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 43 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 44 Docklands	Dernstan Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 45 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 46 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 47 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 48 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 49 Docklands	Joseph John Rogers	18-01-05	31-12-24	\$0.00
Berth 50 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 51 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 52 Docklands	Chong Kheng Law	29-06-07	01-01-25	\$0.00
Berth 53 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-01-25	\$0.00
Berth 54 Docklands	Thomas Payne	21-01-05	31-12-24	\$0.00
Berth 55 Docklands	Australian Brushware Corporation Pty Ltd (previously Robert Unger)	02-09-05	31-12-24	\$0.00
Berth 56 Docklands	Crovic Investments Pty Ltd	19-01-05	31-12-24	\$0.00
Berth 57 Docklands	Stargate Marine Services Pty Ltd (previously Ragussa)	17-01-05	31-12-24	\$0.00
Berth 58 Docklands	Paul Brown	10-02-05	31-12-24	\$0.00
Berth 59 Docklands	Anita Lui Pei Ng	20-12-05	31-12-24	\$0.00
Berth 60 Docklands	Oliver Blaufelder	11-05-06	30-11-25	\$0.00
Berth 61 Docklands	Desmond Stratton	09-12-05	30-11-25	\$0.00
Berth 62 Docklands	Vigushin Holdings Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 63 Docklands	David Landgren	12-05-06	01-12-25	\$0.00
Berth 64 Docklands	Rodney Leopold	12-05-06	01-12-25	\$0.00
Berth 65 Docklands	Stefanos Siperki as trustee for the Stefanos Siperki Family Trust	16-12-05	30-11-25	\$0.00
Berth 66 Docklands	Phillip John Lack	12-05-06	01-12-25	\$0.00
Berth 67 Docklands	Wayne Baxter (Southern Cross Plastering Pty Ltd)	12-12-06	01-12-25	\$0.00
Berth 68 Docklands	Grant Storey	12-12-06	01-12-25	\$0.00
Berth 69 Docklands	Yarra's Edge Marina Pty Ltd (Receivers & Managers appointed)	12-12-06	01-12-25	\$0.00
Berth 70 Docklands	Thomas Kreskas	16-02-07	01-12-25	\$0.00
Berth 71 Docklands	Lorraine Baohn	12-05-06	01-12-25	\$0.00
Berth 72 Docklands	John Gurney	03-02-06	30-11-25	\$0.00
Berth 73 Docklands	Desmond Norton Stratton	05-01-06	30-11-25	\$0.00
Berth 74 Docklands	Simon Trinca	10-04-07	01-12-25	\$0.00
Berth 75 Docklands	Eleni Gounaris	10-04-07	01-12-25	\$0.00
Berth 76 Docklands	Graeme Davis and Tony Volders	29-07-07	01-12-25	\$0.00
Berth 77 Docklands	Peter Jackson	29-06-07	01-12-25	\$0.00
Berth 78 Docklands	Andrea McNab	09-12-25	30-11-25	\$0.00
Berth 79 Docklands	Michael Stefurak	29-06-07	01-12-25	\$0.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 80 Docklands	Resnall Pty Ltd	09-12-05	30-11-25	\$0.00
Berth 81 Docklands	David Phillips	26-04-07	01-12-25	\$0.00
Berth 82 Docklands	Shepparton Property Trust	29-06-07	01-12-25	\$0.00
Berth 83 Docklands	James Flood	15-02-13	01-12-25	\$0.00
Berth 84 Docklands	Vasilios Tzirkas & Benjamin Tzirkas	15-06-07	01-12-25	\$0.00
Berth 85 Docklands	Jeff Hanlon	15-06-07	01-12-25	\$0.00
Berth 86 Docklands	Kirkcorp Holdings Pty Ltd	15-06-07	01-12-25	\$0.00
Berth 87 Docklands	Joseph Alfred Gaetano Aquaro	15-06-07	01-12-25	\$0.00
Berth 88 Docklands	Avamar Investments Pty Ltd	23-12-05	30-11-25	\$0.00
Berth 89 Docklands	Ray Malone	09-12-05	30-11-25	\$0.00
Berth 90 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 91 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 92 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 93 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 94 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 95 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 96 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 97 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 98 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 99 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 100 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 101 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 102 Docklands	Kelvin Taing	29-06-07	01-12-25	\$0.00
Berth 103 Docklands	Loopi's Pty Ltd	15-03-13	01-12-25	\$0.00
Berth 104 Docklands	Jennifer Hart (The Hart Family Trust and or Nominee)	21-11-06	01-12-25	\$0.00
Berth 105 Docklands	Robert Digalla & Robert Nicolaidis	18-04-07	01-12-25	\$0.00
Berth 106 Docklands	Marrissa Olsen	29-06-07	01-12-25	\$0.00
Berth 107 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 108 Docklands	Thi Lan Tran	29-06-07	01-12-25	\$0.00
Berth 109 Docklands	Seamus Sutcliffe	29-06-07	01-12-25	\$0.00
Berth 110 Docklands	Anthony Sica	09-12-25	31-11-25	\$0.00
Berth 111 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 112 Docklands	Wilhelmus Stevens & Merryn Stevens	29-06-07	01-12-25	\$0.00
Berth 113 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 114 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 115 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 116 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 117 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 118 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 119 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 120 Docklands	Ken Glynn (Sadridge Nominees Pty Ltd) as Trustee	18-04-07	01-12-25	\$0.00
Berth 121 Docklands	Quentin Gracarin	19-12-05	30-11-25	\$0.00
Berth 122 Docklands	Harold Chris Lambis	29-06-07	30-11-25	\$0.00
Berth 123 Docklands	Abraham Pace	29-06-07	01-12-25	\$0.00
Berth 124 Docklands	Mirvac (Docklands) Pty Ltd	29-06-07	01-12-25	\$0.00
Berth 125 Docklands	Susan & Geoff Spooner	29-06-07	01-12-25	\$0.00
Berth 126 Docklands	Shi Cheng Cao	29-06-07	01-12-25	\$0.00
Berth 127 Docklands	Vasili Theodoridis	29-06-07	01-12-25	\$0.00
Berth 128 Docklands	Mirvac (Docklands) Pty Ltd	30-11-12	01-12-25	\$0.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Berth 129 Docklands	Shane Douglas Bray	29-06-07	01-12-25	\$0.00
Berth 130 Docklands	Richard Longworth	29-06-07	01-12-25	\$0.00
Berth 131 Docklands	Michael Richter & Barbara Richter	29-06-07	01-12-25	\$0.00
Berth 132 Docklands	Robert Bogorvski	29-06-07	01-12-25	\$0.00
Berth 133 Docklands	Soedeson Tandra	29-06-07	01-12-25	\$0.00
Berth 134 Docklands	Youngsheng Wang	29-06-07	01-12-25	\$0.00
Berth 135 Docklands	Brian Fitzpatrick	08-02-13	01-12-25	\$0.00
Berth 136 Docklands	Greg & Elise Byrne	29-06-07	01-12-25	\$0.00
Berth 137 Docklands	John & Amanda Thatcher	29-06-07	01-12-25	\$0.00
Berth 138 Docklands	Talc Nominees Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 139 Docklands	DJ Enterprises	09-12-05	30-11-25	\$0.00
Berth 140 Docklands	Robert & Rosemary Ungar	12-05-06	01-12-25	\$0.00
Berth 141 Docklands	Kohler Properties Australia Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 142 Docklands	Edward Joseph McGuire	12-05-06	01-12-25	\$0.00
Berth 143 Docklands	Craig Mathieson	12-05-06	01-12-25	\$0.00
Berth 144 Docklands	Graham Boyd	09-12-05	30-11-25	\$0.00
Berth 145 Docklands	Johnson's Unit Holdings Pty Ltd	13-12-05	30-12-25	\$0.00
Berth 146 Docklands	Yarra's Edge Marina Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 147 Docklands	Steven & Carolyn Easedale	12-05-06	01-12-25	\$0.00
Berth 148 Docklands	Yarra's Edge Marina Pty Ltd	12-05-06	01-12-25	\$0.00
Berth 149 Docklands	David Currie	12-05-06	01-12-25	\$0.00
Birdwood Avenue Melbourne	National Trust of Australia (Vic)	12-11-98	11-11-19	\$1.00
Boathouse Drive Melbourne	Banks Rowing Club	10-03-93	02-10-33	\$104.00
Boathouse Drive Melbourne	Melbourne Grammar School	10-03-93	03-10-33	\$104.00
Boathouse Drive Melbourne	Melbourne Rowing Club Incorporated	10-04-93	02-08-34	\$104.00
Boathouse Drive Melbourne	Melbourne University Boatshed	10-03-93	02-08-34	\$104.00
Boathouse Drive Melbourne	Mercantile Rowing Club Incorporated	10-03-93	04-08-34	\$104.00
Boathouse Drive Melbourne	Richmond Rowing Club Incorporated	10-03-93	02-08-34	\$104.00
Boathouse Drive Melbourne	Yarra Yarra Rowing Club Inc	10-03-93	02-08-34	\$104.00
Brens Drive Parkville	Urban Camp Melbourne Inc	01-12-10	01-12-20	\$104.00
Building 3, Riverside Quay, Southbank	Skipton Gem Pty Ltd	01-11-09	30-6-30	\$50,664.00
Campbell Arcade, Melbourne	Optus Mobile Pty Ltd	30-03-05	28-03-15	\$6,651.00
Dudley Street West Melbourne	City of Melbourne Bowling Club Inc	22-12-09	21-12-14	\$104.00
Elliot Avenue Parkville	North Park Tennis Club Inc	01-05-12	30-04-17	\$104.00
Flinders Walk Melbourne	City River Cruises Pty Ltd		Monthly	\$500.00
Nicholson Street Carlton	Carlton Gardens Tennis Club Inc	01-05-12	01-05-17	\$0.00
Pavillion 1, Victoria Harbour, Docklands	GPT Management Pty Ltd		Monthly	\$1.00
Pavillion 2, Victoria Harbour, Docklands	GPT Management Pty Ltd		Monthly	\$1.00
Royal Parade Carlton	Carlton Football Club	12-12-95	11-12-35	\$94,841.00
Russell Place Melbourne	Felix Bar Pty Ltd		Monthly	\$1,879.00
Shop 1, Campbell Arcade, Melbourne	Tim Bartold	01-05-12	01-05-16	\$8,037.00
Shop 2, Campbell Arcade, Melbourne	Tim Bartold		Monthly	\$9,250.00
Shop 3 & 4, Campbell Arcade, Melbourne	Christopher Brill	01-02-13	31-01-15	\$16,095.00
Shop 5, Campbell Arcade, Melbourne	Michelle O'Donnell		Monthly	\$8,037.00
Shops 6, 7 & 12, Campbell Arcade, Melbourne	Naberslink Pty Ltd	18-07-10	17-07-16	\$21,916.00
Shop 8, Campbell Arcade, Melbourne	Darren Plunkett	01-12-11	30-11-14	\$8,583.00

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Address	Tenant/ Business Name	Lease Start date	Lease end date	Rent PA
Shop 8A, Campbell Arcade, Melbourne	Steven Wuy & Quiong Xin	01-07-10	30-06-16	\$31,046.00
Shop 9, Campbell Arcade, Melbourne	Karen Bjornenak & Kylie Jane Golsby-Smith	01-01-12	13-12-14	\$8,826.00
Shop 10, Campbell Arcade, Melbourne	Sticky Institute		Monthly	\$4,493.00
Shop 11, Campbell Arcade, Melbourne	Michele & Katrina Lorio	01-04-10	30-04-16	\$9,946.00
Showcases, Campbell Arcade, Melbourne	Platform Artists Group	01-09-11	31-12-14	\$1.00
South Island Pedestrian Bridge Southbank	Pony Fish Island	25-09-08	24-09-18	\$7,878.00
Southbank Promenade Southbank	Mirvac Real Estate Pty Ltd	09-12-13	08-12-16	\$51,000.00
Southgate Southbank	DEXUS (previously Perpetual Trustees Australia Limited)	05-07-11	04-07-21	\$10,127.00



APPENDIX L - GLOSSARY OF TERMS

Act	<i>Local Government Act 1989.</i>
AIFRS	Australian equivalents to International Financial Reporting Standards.
Annual operating budget (<i>Standard income statement</i>)	The standard income statement shows the expected operating result in the forthcoming year with a distinction made between revenue received for operating purposes and revenue received for capital purposes.
Annual report	A report of the activities of the previous financial year and contains a report of operations, audited financial statements and an audited performance statement.
Asset expenditure type	The following types of asset expenditure: <ul style="list-style-type: none">a) asset renewal expenditure;b) new asset expenditure;c) asset upgrade expenditure;d) asset expansion expenditure
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none">a) enhances an existing asset to provide a higher level of service; orb) increases the life of the asset beyond its original life
Australian Accounting Standards (AASB)	Accounting standards are issued from time to time by the Australian Accounting Standards Board and are applicable to the preparation of general purpose financial reports.

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Budget	<p>A plan setting out the services and initiatives to be funded for the financial year and how they will contribute to achieving the strategic objectives specified in the council plan.</p>
Budgeted balance sheet (Standard balance sheet)	<p>The standard balance sheet shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements.</p>
Budgeted cash position (Standard cash flow statement)	<p>The standard cash flow statement shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows.</p> <p>The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 Cash Flow Statements.</p>
Budget preparation requirement	<p>Under the Act, a Council is required to prepare and adopt an annual budget.</p>
Capital works expenditure	<p>Capital expenditure is relatively large (material) expenditure that produces economic benefits expected to last for more than 12 months. A pre determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure on non-current assets and includes new assets, asset renewal, asset expansion and asset. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.</p> <p>Capital expenditure is recorded in the balance sheet as additions to the value of the asset (that is, it is capitalised). This accounting treatment reflects the fact that this expenditure has resulted in the creation of additional value in an asset of discernible magnitude (materiality) which will benefit the community over several years and which has not been 'used up' in the year.</p> <p>The asset value is then progressively 'expensed' or written off to the income statement (operating statement), as its life (or service potential) is used up through the depreciation charge. In this way the total cost/value of the asset is spread over the periods in which it is used, the operating result in each period reflecting the consumption</p>

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of assets and service potential during that period.

Council plan	A plan setting out the medium-term strategic objectives, strategies, strategic indicators and resources reflecting vision and aspirations of the community for the next four years.
Differential rates	When a Council intends to declare a differential rate (eg business and residential), information prescribed by the Act under section 161 must be disclosed in the Council budget.
External funding sources (<i>Analysis of capital budget</i>)	External funding sources relate to capital grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
External influences in the preparation of a budget	Matters arising from third party actions over which Council has little or no control eg change in legislation.
Financial resources	Income, expenditure, assets, liabilities, equity, cash and capital works required to deliver the services and initiatives in the budget.
Financial Statements	The financial statements and notes prepared in accordance with the Australian Accounting Standards as they apply to the general purpose financial reports of local governments and a statement of capital works and included in the annual report.
Financial sustainability	A key outcome of the strategic resource plan. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financial Year	The period of 12 months ending on 30 June each year.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity, and borrowings not falling within the definition of cash.



Human Resources	The staff employed by a council.
Indicators	What will be measured to assess performance.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key financial indicators	A range of ratios and comparisons of critical financial data allowing a reader to gain a better understanding of key measures, such as indebtedness and liquidity which are often undisclosed when financial information is presented in standard statement format.

Average rates and charges per Assessment

This ratio provides an illustration of the average rates paid on a per assessment basis across the municipality. It should be noted that this measure does not differentiate between residential and commercial ratepayers and does not represent either an average residential or commercial rate.

Average residential rates and charges per Assessment

This ratio provides an illustration of the average residential rates paid on a per assessment basis across the municipality.



Average Operating expenditure per Assessment

This ratio measures the average operational spending (as drawn from the income statement) on a per assessment basis.

Operating result per Assessment

This ratio measures the average operating surplus (deficit) (as drawn from the income statement) on a per assessment basis.

Rate revenue/ underlying revenue

This ratio measures Council's reliance on rate revenue as its principal source of funding. Increasing trends in this ratio will highlight that growth in rate revenue is frequently higher than what is able to be achieved in Fees and Grant revenue.

Grants/ Total revenue

This ratio provides an indication of the percentage of total revenue that is comprised of grant income.

Current assets / Current liabilities

Otherwise known as the working capital ratio, this indicator expresses Council's short-term ability to meet its liquidity requirements within the current financial year. Ratio's below or nearing 100% indicate that Council may not be able to meet short-term liabilities.

Non Current liabilities /Own Source of Revenue

This indicator expresses Council's long-term ability to meet its liquidity requirements from generation of recurrent revenue. Ratio's below or nearing 1% indicates that Council may not be able to meet long-term liabilities.

Average liabilities per Assessment

This ratio expresses the sum total of current liabilities and non-current liabilities expressed on a per assessment basis.



Capital works / Rate revenue

This ratio represents the capital outlays as a percentage of rate revenue and therefore Council's relative ability to convert rate revenue into capital works. The outcomes in this ratio will be influenced by capital grants.

Renewal

As distinct from other capital ratios, this indicator looks solely at capital renewal expenditure and excludes capital spending on new assets. By contrasting this ratio against total depreciation, the outcome provides a broad level overview on whether Council is able to achieve a result in excess of 100%. A % less than 100 indicates that the assets are deteriorating faster than being renewed. This is a useful indicator but given depreciation may not always represent asset consumption on an annual basis; care should be used in its interpretation.

Cash from Operations/Net Capital outlays

This ratio represents the ability of the Council to fund capital expenditure from cash generated from operations. A % less than 100 indicates that the Council is relying on existing cash reserves to service its capital works.

Legislative framework	The Act, Regulations and other laws and statutes which set a Council's governance and reporting requirements.
Major Initiatives	Significant initiatives that will directly contribute to the achievement of the council plan during the current year and have a major focus in the budget
Minister	The Minister for Local Government
Model Budget	The Victorian City Council Model Budget prepared annually by the Institute of Chartered Accountants in Australia
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently

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exist

Non-financial resources	The resources other than financial resources required to deliver the services and initiatives in the budget
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's Strategic Resource Plan
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating budgeted income statement	<p>The budgeted income statement shows the expected operating result in the forthcoming year.</p> <p>The budgeted statement income statement should be prepared in accordance with the requirements of AASB 101 - Presentation of Financial Statements in accordance in the new International Financial Reporting Standard.</p>
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities; and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities; and that result in an increase in equity during the reporting period.
Performance Statement	A statement including the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year and included in the annual report.
Rate structure	Site value (SV), capital improved value (CIV) or net annual value (NAV) are the main

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bases upon which rates will be levied. The City of Melbourne uses NAV.

Regulations (LGR)	Local Government (Planning and Reporting) Regulations 2014
Statement of capital works	A statement which shows all capital expenditure of a council in relation to non-current assets and asset expenditure type prepared accordance to the model statement of capital works in the Local Government Financial Report.
Statement of human resources	A statement which shows expected council staff expenditure and numbers of full time equivalent council staff
Statutory disclosures	Section 127 of the Act and the Regulations require certain information relating to projected results, borrowings, capital works and rates and taxes to be disclosed within the budget.
Strategic objectives	The outcomes a council is seeking to achieve over the next four years and included in the council plan.
Strategic resource plan (SRP)	A plan of the financial and non-financial resources for at least the next four years required to achieve the strategic objectives in the council plan
Summary of planned human resources expenditure	A summary of permanent council staff expenditure and numbers of full time equivalent council staff categorised according to the organisational structure of the council
Underlying surplus /(deficit)	The underlying operating result is a measure of financial sustainability of the Council.
Valuations of Land Act 1960	The Valuations of Land Act 1960 requires a Council to revalue all rateable properties every two years.